From: Gregor Roberts

**Sent:** 16 November 2010 10:29

To: Stuart Lockhart; Hamish Sheppard

Subject: FW: Edinburgh trams project: Audit Scotland review Attachments: 10-11-10\_Edinburgh\_Trams\_Project\_Brief\_nol&l.pdf

From: Richard Jeffrey

**Sent:** 10 November 2010 19:10

**To:** Steven Bell; Gregor Roberts; Susan Clark; Stewart McGarrity **Subject:** FW: Edinburgh trams project: Audit Scotland review

Guys, we need time to discuss and prepare!

Just when you thought it was all going smoothly

Regards

Richard

From: Julie Thompson

**Sent:** 10 November 2010 15:16

To: Richard Jeffrey

Subject: FW: Edinburgh trams project: Audit Scotland review

**From:** Graeme Greenhill [mailto:GGreenhill@audit-scotland.gov.uk]

**Sent:** 10 November 2010 15:10

**To:** Julie Thompson

Subject: FW: Edinburgh trams project: Audit Scotland review

2nd time lucky!

From: Graeme Greenhill
Sent: 10 November 2010 15:00
To: 'july.thompson@tie.ltd.uk'

Cc: Ronnie Nicol

Subject: Edinburgh trams project: Audit Scotland review

Hi July

Further to my phone call, here are the list of the main areas which I think it would be useful to discuss with Richard and Stephen, either together or in separate meetings:

- the scope of the review. I attach our project brief for information
- costs and progress with the project to date
- the infrastructure contract. We don't intend to look at the contract in detail but I think we'll need to present in our report a balanced picture of the problems that have arisen with Bilfinger and what is being done to address them

- plans for the options paper which is due to be presented to the City of Edinburgh Council on 16 December. We are aware of the potentially sensitive nature of this paper
- general project and risk management arrangements
- tie's interaction with the Tram Project Board and general governance arrangements.

If you would like further information on the bullet points above please give me a ring.

It would be useful if you could get back to me with some suggested meeting dates. Ideally, these would be in the first half of next week.

I should also add that I would expect to be accompanied by my Assistant Director, Ronnie Nicol.

Thanks in anticpation

Regards

Graeme

Graeme Greenhill
Portfolio Manager
Transport, Enterprise and Tourism
Audit Scotland
18 George Street
Edinburgh EH2 2QU