From:

Richard Jeffrey

Sent:

21 March 2011 08:55

To:

'Colin Smith'

Subject:

FW: TIE - Mediation Work Streams Meetings - 22nd March & 8th April

Colin, who is arranging these meetings, deciding who should attend, sending out invites etc? (I assume Brandon, Alastair Maclean, Dave Anderson etc).

We have a meeting room here booked for 22nd, but can come to CEC offices if that is easier.

Will there be an agenda?

I would propose Steven and myself from tie, unless you think it useful to hear directly from the people involved, in which case I would bring Dennis and Susan too.

From: EJW - MobileMe [mailto:eleanorwalker@

Sent: 17 March 2011 17:04

To: Richard Jeffrey

Cc: Julie Thompson; Sandra Elgin

Subject: TIE - Mediation Work Streams Meetings - 22nd March & 8th April

Hi Richard

As you are aware there are a number of meetings being arranged in the next few weeks relating to the outputs of the mediation process last week.

These are namely:

Tuesday, 22nd March (1400 - 1630): Pre-meeting: Edinburgh Trams - Mediation Work Streams Progress Review (in readiness for Principals meeting on Friday, 8th April)

Attendee's: Sue Bruce, Vic Emery, Colin Smith, yourself, the lawyers and appropriate people from your team Venue: To be confirmed but I am assuming the tie offices.

Friday, 8th April (all day): Edinburgh Trams: Principals Mediation Work Streams Progress Meeting Attendee's: This will be made up the appropriate people from CEC, tie, the consortium. This will be determined at the meeting on 22nd March.

Venue: Waverley Court, Edinburgh. Details will be confirmed by Sue Bruce's office.

Vic has asked that you please organise the details for the meeting on the 22nd and communicate them to the team.

If you need further clarification, Vic is on his mobile until 1930 this evening

Thanks in advance

Eleanor

Eleanor Walker

Office of Vic Emery

Office:	
Mobile:	
Skype:	
Email: eleano	rwalker(

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From:

Richard Jeffrey

Sent:

21 March 2011 10:15

To:

'Colin Smith'

Subject:

RE: Design / Consents, Programme, Risk, Financial / Commercial Meetings - Attendees

Thanks.

I called your office but you were busy.

Can you please call regarding the meeting tomorrow.

Thanks

----Original Message----

From: Colin Smith [mailto:csmith@hg-group.co.uk]

Sent: 21 March 2011 09:10

To: Richard Jeffrey

Subject: FW: Design / Consents, Programme, Risk, Financial / Commercial Meetings ~ Attendees

Morning

Copy of meetings that I have been involved in , I have and will copy Steven into all my minutes as they go Regards Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Fax:

Mobile

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1

From:

Richard Jeffrey

Sent:

29 March 2011 14:53

To:

'Colin Smith'

Cc:

'vicemerv@

Subject:

RE: CAF Programme

Colin, thanks for this.

A couple of observations.

Have we agreed with CAF or amongst ourselves that the nature and timing of what is being handed over is

- a) actually useful to CAF, in that they can take delivery and start assembly/testing of trams
- b) satisfies our obligations to CAF against the (as yet unsigned) heads of terms between CAF and ourselves
- c) provides us with meaningful track/depot combination to allow constructive and continuous commissioning

Have we now committed to a 4th April start? unofficial feedback from site is that things have actually slowed down in the last couple of weeks.

From: Colin Smith [mailto:csmith@hq-group.co.uk]

Sent: 29 March 2011 08:24

To: Alastair.Maclean@edinburgh.gov.uk; Dave.Anderson@edinburgh.gov.uk; Donald.McGougan@edinburgh.gov.uk;

eleanorwalker@me.com; Richard Jeffrey; Sue.Bruce@edinburgh.gov.uk

Cc: 'BrandonNolan'; <u>Drysdale.Graham@mcgrigors.com</u>; Steven Bell; <u>Ritchie.Somerville@edinburgh.gov.uk</u>; Susan Clark

Subject: CAF Programme

Further to various calls yesterday, please find attached an email confirming the position that I have asked BBS to work to. I trust this may assist negotiations with CAF.

Let me know if there are any queries

Regards

Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Fax:

Mobile



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From:

Richard Jeffrey 04 April 2011 08:14

Sent: To:

'Colin Smith'

Subject:

RE: Hg Report attachments

Thanks Colin, for various updates and papers.

I hope you got the boat finished. What sort of boat? Mine went into Loch Fyne last weekend, I'm just hoping with all this wind that I did the mooring lines properly and the boat is still there! Anti fouling and hull polishing never much fun.

Call if you get the chance, but I think from the attached I am pretty well up to speed.

Thanks again for all your efforts.

Regards

Richard

----Original Message----

From: Colin Smith [mailto:csmith@hg-group.co.uk]

Sent: 04 April 2011 06:32

To: Richard Jeffrey

Cc: vicemery@general; Sue.Bruce@edinburgh.gov.uk; 'Dave Anderson'

Subject: FW: Hg Report attachments

Richard,

Please find attached documents I have in gathered for use in my report , two further pieces of work were due in to me last night , I am told they will follow this morning .

My Narrative relating to the attached and the follow ups will be issued in draft later today in readiness for this Wednesday and use on the 8th .

I am in CEC all day today on a day session but will phone you at one of the breaks .

Regards

Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel: 0141 354 0181

Email: csmith@hg-group.co.uk

Fax:

Mobile .

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From:

Richard Jeffrey

Sent:

05 April 2011 09:22

To:

'Colin Smith'; 'Dave.Anderson@edinburgh.gov.uk'

Cc:

'Sue.Bruce@edinburgh.gov.uk'; 'VRE - MobileMe'; 'eleanorwalker@unional'Dona McGougan', 'alastair.maclean@edinburgh.gov.uk', 'Alan Coyle'; 'Ritchie Somerville'

Subject:

RE: Confirmation on mobilisation proposal

Colin, can we discuss please, I am confused.

Which cash flow profile have BB+S said they will accept?

The scanned attachment to your e-mail shows three proposed payments for BB+S of £27m, £9m and £13m, total £49m. Is this the proposal that BBS are saying they accept?

The ultimate decision is of course a matter for CEC, but for comparison, tie's recommended figures for payments 1 and 2 are £9.0m and £8.5m respectively. Payment 3 was estimated at £10m, but is dependent on the detail behind the priority and auxiliary works, all as per the schedule attached to your e-mail of 08.46 on Monday.

A conversation to clarify would be helpful.

Thanks

Richard

From: Colin Smith [mailto:csmith@hg-group.co.uk]

Sent: 05 April 2011 08:57

To: Dave.Anderson@edinburgh.gov.uk

Cc: Sue.Bruce@edinburgh.gov.uk; 'VRE - MobileMe'; eleanorwalker@parameter Richard Jeffrey; 'Donald McGougan';

alastair.maclean@edinburgh.gov.uk; 'Alan Coyle'; 'Ritchie Somerville'

Subject: Confirmation on mobilisation proposal

Dave

Confirmation that BBS will accept cash flow proposal to mobilise as reported last Thursday,

Payment one 1 21 st April 2011

Payment two 17th May 2011

Payment three by September 2011.

All sums contained within lump sum and are attached to transfer of title, Bond and payment for structures. See attachment for a model format.

Legal meting ran on a bit yesterday afternoon my report covering all points of progress for the 8th with enclosures should be out early this afternoon to review and can be discussed tomorrow for amendments etc.

Regards

Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Email: csmith@hg-group.co.uk

Mobile



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From:

Colin Smith [csmith@hg-group.co.uk]

Sent:

14 March 2011 15:22

To:

Richard Jeffrey; Brandon Nolan

Cc:

alastair.maclean@edinburgh.gov.uk; Steven Bell; Dave Anderson

Subject:

Re: Workloads going forward

Been to CEC this morning and BSC offices lochside.

Will have project delivery plan ready pm tomorrow for distribution and use.

Regards

Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Fax:

Mobile:

Sent from my BlackBerry® wireless device

From: Richard Jeffrey < Richard. Jeffrey@tie.ltd.uk >

Date: Mon, 14 Mar 2011 15:10:16 +0000

To: Brandon Nolan Brandon Nolan @mcgrigors.com >; Colin Smith < csmith @hg-group.co.uk >

Cc: alastair.maclean@edinburgh.gov.uk<alastair.maclean@edinburgh.gov.uk>; Steven

Bell Steven. Bell atte. Itd.uk>

Subject: Workloads going forward

Gents,

I have had a briefing from Vic as to where we got to on Saturday, but I am unaware of any detail of what was agreed.

I understand there is an important meeting now planned for 7th April, at which the principals will wish to assess progress against what has been agreed, and that there is meeting on 22nd March to assess progress towards the 7th April meeting.

Vic tells me that one of you will be preparing a plan against which we will be able to measure progress, and that the plan will identify different workstreams and owners for each workstream. Early sight of the plan would be helpful so that we can allocate resource and start meaningful work to show progress by 22nd March.

In addition, I will send you under separate e-mail a list of 49 items where the project team need guidance as to how to address various lose ends under the existing contract.

I have agreed with Vic that various internal work (e.g. preparation for INTC 536) will be quickly brought to an orderly halt, but this will in part depend upon the answers to the 49 items mentioned above (e.g. have we agreed to cist INTC 536).

I would appreciate feedback as soon as possible so the relevant arrangements can be made. I am happy to meet to discuss if that is easier for you.

Thanks

Richard

Richard Jeffrey Chief Executive

Edinburgh Trams
Citypoint
65 Haymarket Terrace
Edinburgh
EH12 5HD

Tel: Email: richard.jeffrey@tie.ltd.uk

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From:

Colin Smith [csmith@hg-group.co.uk]

Sent:

16 March 2011 06:43

To:

Steven Bell: Richard Jeffrey: Julie Thompson

Cc:

'Dave Anderson'; 'Alastair Maclean'; 'Donald McGougan'

Subject:

HOT Actions

Folks,

Simple action plan capturing the top actions to meet HOT commitments will be with you this morning, I was asked to attend McGrigors offices yesterday morning and have now received their points last night, those points will be included to give a full picture of what is required of us .

Regards

Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Mobile:



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From:

Colin Smith [csmith@hg-group.co.uk]

Sent:

30 March 2011 11:29

To:

vicemeny

Cc:

Richard Jeffrey; Suzanne Smith; Walker Eleanor

Subject:

Re: progress update

Hi

I should be clear at lochside around 5. 30 tonight could then come to citypoint. Or can meet before a 10 am at lochside tomorrow. If Friday will be at lochside pm putting the m of v requirements to bed with bbs could take time out if you had a time slot.

Regards Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow

Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Fax:

Mobile:

Sent from my BlackBerry® wireless device

From: VRE - MobileMe < vicemery@

Date: Wed, 30 Mar 2011 10:13:53 +0100

To: <<u>csmith@hg-group.co.uk</u>>

Cc: Jeffrey Richard<Richard.Jeffrey@tie.ltd.uk>; Smith Suzanne<info@hg-group.co.uk>; Walker

Eleanoreleanor<eleanorwalker@
Subject: Re: progress update

An update would be very useful, have we sorted a time out?

Vic

On 29 Mar 2011, at 11:48, Colin Smith wrote:

No problem. Will call today to get a time to suit.

Regards

Colin.

Colin Smith FRICS MAPM

Hg Consulting

Chartered Surveyors

20 Lynedoch Crescent Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Fax:

Mobile:

Sent from my BlackBerry® wireless device

From: Richard Jeffrey < Richard. Jeffrey@tie.ltd.uk >

Date: Tue, 29 Mar 2011 09:21:17 +0100

To: csmith@hg-group.co.uk<csmith@hg-group.co.uk>

Cc: vicemery@

vicemery@

Subject: progress update

Colin,

The team here are keeping me up to speed with everything they are aware of, but I would appreciate an update on progress more generally at the end of this week (Friday pm). Happy to do this by phone if that is more convenient.

As you are aware, Steven and Dennis are both due to be away next week, so it is important that we are all up to speed at the end of this week.

Vic, I'm not sure if such an update would be useful for you too?

Regards

Richard

Richard Jeffrey

Chief Executive

Edinburgh Trams

Citypoint 65 Haymarket Terrace Edinburgh EH12 5HD

Tel:

Email: richard.jeffrey@tie.ltd.uk

Find us online (click below): .

<image001.jpg><image002.png><image003.jpg>

From:

Colin Smith [csmith@hg-group.co.uk]

Sent:

30 March 2011 10:52

To:

Steven Bell, Alastair.Maclean@edinburgh.gov.uk, Dave Anderson:

Donald McGougan@edinburgh.gov.uk; vicemery; eleanorwalker@

Sue Bruce

Cc:

'BrandonNolan', Drysdale, Graham@mcgrigors.com; Ritchie Somerville@edinburgh.gov.uk;

Susan Clark

Subject:

Re: CAF Programme

Steven

You are correct both contracts require compatibility.

The point I am raising is a willingness on the part of bbs to accommodate partial handover and bringing trams in on the 15 th Oct. That is being discussed on a no cost basis with BBS.

If that helps the CAF discussion and this proposal can be used I will get bbs to instruct Pinsents accordingly. I will see you at lochside this afternoon and we can discuss what is needed to give back up to the caf deal and timetable.

Regards

Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow

G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Fax:

Mobile:

Sent from my BlackBerry® wireless device

From: Steven Bell < Steven Bell @tie.ltd.uk > Date: Wed, 30 Mar 2011 10:33:35 +0100 To: Colin Smith < csmith @hg-group.co.uk >;

Alastair Maclean@edinburgh.gov.uk<Alastair Maclean@edinburgh.gov.uk>;

Dave.Anderson@edinburgh.gov.uk<Dave.Anderson@edinburgh.gov.uk>;

Donald.McGougan@edinburgh.gov.uk<Donald.McGougan@edinburgh.gov.uk>;

vicemery@www.vicemery@reset.eleanorwalker.eleanorwalker.eleano

Ce: 'BrandonNolan' < Brandon.Nolan@mcgrigors.com >;

Drysdale.Graham@mcgrigors.com<Drysdale.Graham@mcgrigors.com>;

Ritchie Somerville@edinburgh.gov.uk<Ritchie Somerville@edinburgh.gov.uk>; Susan

Clark Susan. Clark@tie.ltd.uk>

Subject: RE: CAF Programme

Colin,

Richard Jeffrey;

Sorry for the delay in getting back to you. I have run through the attachment and the dates reflect the practical issues / discussions you are continuing with Susan representing our team.

However, the concept of a partial completion certificate is not contemplated in the Infraco Contract and requires a little bit of careful thought to ensure we understand any new responsibilities which are imported with the proposal.

The current contract arrangements anticipate a Depot licence being executed on completion of the construction of the depot and this would govern the relationship with Infraco during that period.

If what we really want is a place to store 5 trams for that period and join them together, noting that the OLE will not be live till mid December, and start static tests if we can, I think it could be messy getting into a partial handover with its attendant opportunity for blurred liabilities. I will follow up with Susan and Alastair Richards today and update you this afternoon.

Regards

Steven

Steven Bell

Project Director

Edinburgh Trams

Citypoint 65 Haymarket Terrace Edinburgh EH12 5HD

Tel: Mobile

Email: steven.bell@tie.ltd.uk

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From: Colin Smith [mailto:csmith@hg-group.co.uk]

Sent: 29 March 2011 08:24

To: Alastair.Maclean@edinburgh.gov.uk; Dave.Anderson@edinburgh.gov.uk; Donald.McGougan@edinburgh.gov.uk; vicemery@edinburgh.gov.uk

Richard Jeffrey; Sue.Bruce@edinburgh.gov.uk

Cc: 'BrandonNolan'; Drysdale.Graham@mcgrlgors.com; Steven Bell; Ritchie.Somerville@edinburgh.gov.uk; Susan Clark

Subject: CAF Programme

Further to various calls yesterday, please find attached an email confirming the position that I have asked BBS to work to. I trust this may assist negotiations with CAF.

Let me know if there are any queries

Regards

Colin

From:

Colin Smith [csmith@hg-group.co.uk]

Sent:

03 April 2011 00:10

To:

Steven Bell; Richard Jeffrey

Cc:

vicemery, Dave Anderson, Sue Bruce

Subject:

Re: Progress

Hi.

Thanks.

Don't know when this email will get to you as I am at holy loch and signal weak / intermittent. I came over to the boat last night. Progress report. # anti fouling on# hull polishing tomorrow# just back to local hotel for stay over, boat heating not yet serviced for 2011.

The important progress though as below.

Carpet rolling with our contractor went on to 5. 30 pm. I missed my call with Richard as I was still in with BBS till 5. 30. I phoned tie office and left a message that I called. I have picked up a voice mail that richard left with his mobile number. I will phone him tomorrow when I get to Gourock and let him know the detail of the day

To give a precise of events. I got revised programmes. Drgs showing priority works scope. Copy of commercial meeting notes showing the delta of prestart payment view tie versus bbs and a new risk register. Alan stayed with me throughout thursday commercial discussions and joined me briefing Dave Anderson at night. The numbers and payment pattern discussed on thursday were allowed to stay on the bbs table on friday. After a bit of discussion on friday bbs have said if that discussed on thursday is offered on the 8 th they will accept

Also got old richard /BBS / caf minutes.

Is it caf that is promoting 15th Oct?, Have CAF submitted a tram delivery and commission plan?. I will ask to see one next week.

An agenda for the 8 th was agreed.

I asked that bbs be co signatures to my big boss report for the 8 th. They have agreed.

I will write it tomorrow night and pre circulate to the above noted home team before issue to bbs

Regards Colin.

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Fax:

Mobile:

Sent from my BlackBerry® wireless device

From: Steven Bell < Steven Bell @tie.ltd.uk >

Date: Sat, 2 Apr 2011 12:06:15 +0100
To: Smith, Colincsmith@hg-group.co.uk

Subject: Progress

Colin

I presume your carpet rolling went on some time yesterday.

Let me know if you need anything in the short term to assist.

Regards

Steven

Sent from my Windows Mobile® phone.

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From:

Colin Smith [csmith@hg-group.co.uk]

Sent:

04 April 2011 06:32

To:

Richard Jeffrey

Cc:

Sue.Bruce@edinburgh.gov.uk; 'Dave Anderson' vicemery@

Subject:

FW: Hg Report attachments

Attachments:

20110331 ETN Programme following Mediation Narrative Revision 2.pdf; ETN Programme following Mediation 8 to 12 March 2011 Revision 2 (110331) .pdf; ETN Programme following Mediation 8 to 12 March 2011 Revision 2 (110331) Prioritised Works.pdf; 20110331 Prioiritised Works ETN Risk Register.pdf; 60051122_SK-TM_024_SK002.pdf; Operational Readiness Workshop Notes 04 08 10.doc; Email Operational Readiness Works.pdf; BBS

Logo.docx

Please find attached documents I have in gathered for use in my report , two further pieces of work were due in to me last night , I am told they will follow this morning .

My Narrative relating to the attached and the follow ups will be issued in draft later today in readiness for this Wednesday and use on the 8th .

I am in CEC all day today on a day session but will phone you at one of the breaks .

Regards Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Email: csmith@hg-group.co.uk

Fax:

Mobile

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From:

Colin Smith [csmith@hg-group.co.uk]

Sent:

04 April 2011 09:46

To:

Richard Jeffrey

Cc:

vicemery; Dave Anderson; Suzanne Smith

Subject:

Fw: Hg Report attachments

Attachments:

20110331 Commercial Meeting Infraco tie CEC.pdf; photo5.JPG; photo1.JPG; photo2.JPG;

photo3.JPG; photo4.JPG

Richard.

Re commercial attachment now received.

Would you be good enough to ask Dennis to check that was the detail covered last thursday.

I will phone re the compromise offered late friday.

Can you ask richard if he has a project delivery and commissioning plan / programme for the trams that I could have please.

Regards Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Email: csmith@hg-group.co.uk

Fax:

Mobile:

Sent from my BlackBerry® wireless device

----Original Message----

From: David.Gough@civil.bilfinger.co.uk

Date: Mon, 4 Apr 2011 08:10:19 To: <csmith@hg-group.co.uk>

Cc: <Alfred.Brandenburger@siemens.com>; <axel.eickhorn@siemens.com>;

<Martin.Foerder@civil.bilfinger.co.uk>; <Kevin.Russell@civil.bilfinger.co.uk>

Subject: Re: Hg Report attachments

Colin

Please find attached typed up notes from the whiteboards from the Commercial Meeting on the 31 March 2011, together with the accompanying photographs in case we have misrepresented anything.

(See attached file: 20110331 Commercial Meeting Infraco tie CEC.pdf)(See attached file: photo5.JPG)(See attached file: photo1.JPG)(See attached file: photo2.JPG)(See attached file: photo3.JPG)(See attached file: photo4.JPG)

Regards,

David Gough Commercial Manager

Bilfinger Berger Civil UK Limited 9 Lochside Avenue Edinburgh EH12 9DJ United Kingdom

Direct Tel: Switchboard:

Fax: Mobile: Email: Web: **

david.gough@civil.bilfinger.co.uk www.civil.bilfinger.co.uk

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Berkshire SL6 1DA

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Company No: 2418086

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From:

Kevin Russell/Contract Management/Civil/Bberger

To:

Colin Smith <csmith@hg-group.co.uk>

Cc:

Martin Foerder/Project Management/Civil/Bberger@Bilfinger Berger UK,

Alfred.Brandenburger@siemens.com, axel.eickhorn@siemens.com,

David Gough/Commercial Management/Civil/Bberger@Bilfinger Berger UK, Simon Nesbitt/Design Management/Civil/Bberger@Bilfinger Berger UK

Date:

01/04/2011 17:41

Subject:

Hg Report attachments

Colin,

scussed today, please find attached pdf versions of the documents that wave at hand. The red line marked up drawings indicating the Prioritised works will be issued to you on Monday.

Note that Simon Nesbitt will provide the IDC Presentation to you, David Gough will provide the Notes of the Commercial Meeting held yesterday (from the white boards) and Alfred Brandenburger will provide the Vesting letter sent to tie in separate emails to you. [attachment "20110331 ETN Programme following Mediation Narrative Revision 2.pdf" deleted by David Gough/Commercial Management/Civil/Bberger] [attachment "ETN Programme following Mediation 8 to 12 March 2011 Revision

2 (110331).pdf" deleted by David Gough/Commercial Management/Civil/Bberger] [attachment "ETN Programme following Mediation 8 to 12 March 2011 Revision 2 (110331) Prioritised Works.pdf" deleted by David Gough/Commercial Management/Civil/Bberger] [attachment "20110331 Prioiritised Works ETN Risk Register.pdf" deleted by David Gough/Commercial Management/Civil/Bberger] [attachment "60051122 SK-TM 024 SK002.pdf" deleted by David Gough/Commercial Management/Civil/Bberger] [attachment "Operational Readiness Workshop Notes 04 08 10.doc" deleted by David Gough/Commercial Management/Civil/Bberger] [attachment "Email Operational Readiness Works.pdf" deleted by David Gough/Commercial Management/Civil/Bberger] [attachment "BBS Logo.docx" deleted by David Gough/Commercial Management/Civil/Bberger]

Regards,

Kevin Russell P.Eng. Contract Manager

Bilfinger Berger Civil UK Limited 9 Lochside Avenue Edinburgh EH12 9DJ United Kingdom

Tel: Direct: Mobile: Fax:

Email: Web: www.bilfingerberger.co.uk

Bilfinger Berger Civil UK Limited

Registered Office: 3rd Floor Braywick Gate, Braywick Road, Maidenhead,

Berkshire SL6 1DA

Registered in England and Wales

Company No: 2418086

A Company of Bilfinger Berger Ingenieurbau GmbH.

kevin.russell@civil.bilfinger.co.uk

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From:

Colin Smith [csmith@hg-group.co.uk]

Sent:

18 April 2011 09:51

eleanorwalker@i

To:

Richard Jeffrey; Dave Anderson, Steven Bell, Sue Bruce; vicemery, Alastair Maclean; Alan

Re: CAF

Cc:

Subject:

Thanks.

When time fixed. Could steven let Martin know. So that they can fix their BSC meeting.

Regards Colin.

Colin Smith FRICS MAPM

Hg Consulting

Chartered Surveyors 20 Lynedoch Crescent

Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Mobile:

Sent from my BlackBerry® wireless device

----Original Message----

From: Richard Jeffrey < Richard. Jeffrey@tie.ltd.uk >

Date: Mon, 18 Apr 2011 09:19:08

To: csmith@hg-group.co.uk<csmith@hg-group.co.uk>;

dave.anderson@edinburgh.gov.uk<dave.anderson@edinburgh.gov.uk>;

StevenBell<Steven.Bell@tie.ltd.uk>; sue.bruce@edinburgh.gov.uk<sue.bruce@edinburgh.gov.uk>;

vicemery

alastair.maclean@edinburgh.gov.uk<alastair.maclean@edinburgh.gov.uk>

Cc: eleanorwalker@ eleanorwalker@

Subject: RE: CAF

Vic is in London Tuesday. We are just seeking a suitable time to meet with Antonio.

Regards

----Original Message----

From: csmith@hg-group.co.uk [mailto:csmith@hg-group.co.uk]

Sent: 17 April 2011 18:36

To: dave.anderson@edinburgh.gov.uk; Steven Bell; sue.bruce@edinburgh.gov.uk; vicemery@

Richard Jeffrey; <u>alastair.maclean@edinburgh.gov.uk</u>

Cc: <u>eleanorwalker@</u>

Subject: CAF

The target must remain to have the tie/Infraco (all members of BSC) Minute of Variation in an agreed form by Tuesday. The CAF element we agreed would feature as a "Appendix" to the Minute of Variation 4, which was agreed early Saturday morning, 16th April 2011.

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Martin today and asked that he engages with Antonio in this regard. He has agreed that he will do this.

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Richard, will you please pick up where you left off at the last meeting with Antonio and Vic and invite Antonio over on Tuesday afternoon to get the MoV agreed.

Should there be any queries in connection with the above please phone me.

Regards

Colin

Colin R Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent

Glasgow G3 6EQ

Tel: Mobile:

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From:

Colin Smith [csmith@hg-group.co.uk]

Sent:

04 April 2011 19:12

To:

Mandy Haeburn-Little; vicemery; Richard Jeffrey

Cc:

Walker Eleanor

Subject:

Re: TIE - Behaviours Charter

I have just left CEC. Could do this wednesday after cec morning meeting. Regards colin Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Mobile:

Sent from my BlackBerry® wireless device

----Original Message----

From: Mandy Haeburn-Little < Mandy Haeburn-Little@tie.ltd.uk >

Date: Mon, 4 Apr 2011 09:44:16

To: VRE - MobileMe<vicemery@ ; Richard Jeffrey<<u>Richard.Jeffrey@tie.ltd.uk</u>> Smith Colin<asmith@hg-group.co.uk</p> Cc: Walker Eleanork<u>eleanorwalker@</u>

Subject: RE: TIE - Behaviours Charter

Good morning all

There are a number of elements here which it might be helpful to talk through for twenty minutes?

Specifically, there are the original codes of conduct which were set in place at the beginning of the project which have just not been applied, so there are two quite hefty existing documents

1)the infraco agreed code of construction practice for the whole construction project 2)the code of practice applied under the MUDFA agreement

In addition we had recently been seeking to come much more into line with the simplified and well regarded "considerate contractor" agreement - this is the set of behaviours being applied to National Museums and National Galleries projects and which has very obvious badging across the city.

I will also pull out the behaviours piece that I facilitated as part of the integration work with Lothian Buses. So in short I wonder if Vic (and Colin?) You might have an existing meeting at some point later this week that I could borrow/add 20 mins on ?

We will then be able to press on very quickly

Thankyou all

mandy

----Original Message----

From: VRE - MobileMe [mailto:vicemery@

Sent: 31 March 2011 18:33

To: Richard Jeffrey

Cc: Mandy Haeburn-Little; Walker Eleanor; Smith Colin

Subject: TIE - Behaviours Charter

Richard

Picking up from one of our conversations yesterday, in particular BB/S not really trying or showing any moves to demonstrate new behaviours or a proactive approach, can you/Mandy give some thought to developing a "Behaviours Charter" which would set out and govern the behaviours of all parties to deliver a successful tram project for Edinburgh.

If you need further clarification, let me know, or contact Eleanor as she has the background too.

Timeline - as soon as possible please.

Thanks Vic

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tie Limited registered in Scotland No. SC230949. Registered office - City Chambers, High Street, Edinburgh, EH1 1YT.

From:

Colin Smith [csmith@hg-group.co.uk]

Sent:

05 April 2011 11:01

Coyle: Ritchie Somerville

To:

Richard Jeffrey; Dave Anderson

Cc:

Sue Bruce; vicemery; eleanorwalker@

■ Donald McGougan; Alastair Maclean; Alan

Subject:

Re: Confirmation on mobilisation proposal

Richard

Will phone this afternoon. The report draft which is due for tomorrow's dress rehearsal for friday's meeting I will still get out for pre meeting tomorrow.

Please read my report when issued in conjunction with the appendices that I have pre issued as I received them. I have pre issued those reports as people were keen to see the results emerging. We can take a final view with the full team tomorrow on conclusions.

Regards Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Email: csmith@hg-group.co.uk

Fax:

Mobile:

Sent from my BlackBerry® wireless device

From: Richard Jeffrey < Richard. Jeffrey @tie.ltd.uk>

Date: Tue, 5 Apr 2011 09:21:55 +0100 To: Colin Smith < csmith@hg-group.co.uk >;

Dave. Anderson@edinburgh.gov.uk < Dave. Anderson@edinburgh.gov.uk >

Cc: Sue.Bruce@edinburgh.gov.uk<Sue.Bruce@edinburgh.gov.uk>; 'VRE -MobileMe'<vicemery@l

eleanorwalker@ <eleanorwalker(a)</pre> >; 'Donald

McGougan'<Donald.McGougan@edinburgh.gov.uk>;

alastair,maclean@edinburgh.gov.uk<alastair,maclean@edinburgh.gov.uk>; 'Alan

Coyle'<Alan.Coyle@edinburgh.gov.uk>; 'Ritchie Somerville'<Ritchie.Somerville@edinburgh.gov.uk>

Subject: RE: Confirmation on mobilisation proposal

Colin, can we discuss please, I am confused.

Which cash flow profile have BB+S said they will accept?

The scanned attachment to your e-mail shows three proposed payments for BB+S of £27m, £9m and £13m, total £49m. Is this the proposal that BBS are saying they accept?

The ultimate decision is of course a matter for CEC, but for comparison, tie's recommended figures for payments 1 and 2 are £9.0m and £8.5m respectively. Payment 3 was estimated at £10m, but is dependent on the detail behind the priority and auxiliary works, all as per the schedule attached to your e-mail of 08 46 on Monday.

A conversation to clarify would be helpful.

Thanks

Richard

From: Colin Smith [mailto:csmith@hg-group.co.uk]

Sent: 05 April 2011 08:57

To: Dave.Anderson@edinburgh.gov.uk

Cc: Sue.Bruce@edinburgh.gov.uk; 'VRE - MobileMe'; eleanorwalker@ Richard Jeffrey; 'Donald McGougan';

alastair.maclean@edinburgh.gov.uk; 'Alan Coyle'; 'Ritchie Somerville'

Subject: Confirmation on mobilisation proposal

Dave

Confirmation that BBS will accept cash flow proposal to mobilise as reported last Thursday,

Payment one 1 21 st April 2011

Payment two 17th May 2011

Payment three by September 2011.

All sums contained within lump sum and are attached to transfer of title. Bond and payment for structures. See attachment for a model format.

Legal meting ran on a bit yesterday afternoon my report covering all points of progress for the 8th with enclosures should be out early this afternoon to review and can be discussed tomorrow for amendments etc.

Regards

Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Mobile



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From:

Suzanne Smith [info@hg-group.co.uk] on behalf of Colin Smith [csmith@hg-group.co.uk]

Sent:

07 April 2011 19:33

To:

Dave Anderson@edinburgh.gov.uk; Alfred Brandenburger; Sue.Bruce@edinburgh.gov.uk; Alan Coyle@edinburgh.gov.uk, Vic Emery, Martin Foerder, Drysdale Graham, Richard

Jeffrey; Alastair.Maclean@edinburgh.gov.uk; Bob McCafferty - CEC;

Donald.McGougan@edinburgh.gov.uk; ainslie.mclaughlin@transportscotland.gsi.gov.uk;

Kevin Russell; Ritchie Somerville@edinburgh.gov.uk

Cc:

sandra elgin@edinburgh.gov.uk; Suzanne Smith; Eleanor Walker

Subject:

Information for Principals Meeting - 8th April 2011

Attachments:

EdinburghTrams-Progress Report (1 of 2)-07Apr11.pdf; 20110406 Trackform and Princes St

notes for MFo.docx

Importance:

High

Sensitivity:

Confidential

Further to discussions yesterday, I attach the report dated today, which has been revised by minor points of clarification from the comments received yesterday, for use at the meeting tomorrow.

Please note that this report supersedes the document tabled yesterday.

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In addition, I have forwarded the first pass of the traffic management plan for the Princes Street Remedials, which I received today, to Bob McCafferty for his review. I will bring a copy of this with me tomorrow morning.

Regards

Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Mobile:



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From:

Colin Smith [csmith@hg-group.co.uk]

Sent:

12 April 2011 06:55

To:

sue.bruce@edinburgh.gov.uk; 'Dave Anderson'; vicemery@_____Richard Jeffrey

Subject:

FW: Edinburgh Trams - Minute of Variation

Attachments:

Depot and Mini Test Track Availability dates.docx; ETN Programme following Mediation 8 to 12 March 2011 Revision 2 (110331) Prioritised Works.pdf; ULE90130-06-DEP-00016Rev6 -

Overmarked.pdf; ULE90130-05-TAL-00024Rev5 - Overmarked.pdf; ULE90130-05-

TAL-00026Rev5 - Overmarked.pdf; ULE90130-06-DEP-00013Rev13 - Overmarked.pdf; HoT-

Replacement Clause 2.2-11Apr11.doc

Importance:

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Sensitivity:

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For info only

С.

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Tel:

Email: csmith@hg-group.co.uk

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From: Suzanne Smith [mailto:info@hq-group.co.uk] On Behalf Of Colin Smith

Sent: 11 April 2011 17:03

To: Antonio Campos; acampos@

Cc: Carol.Campbell@edinburgh.gov.uk; Colin Clelland; Alastair.Maclean@edinburgh.gov.uk;

Iain.Macphail@mcgrigors.com

Subject: Edinburgh Trams - Minute of Variation

Importance: High Sensitivity: Confidential

Dear Antonio

Thank you for your time spent on the telephone this afternoon.

In order to respect your commercial position, I have copied this note to City of Edinburgh Council only.

Following further reflection on the meeting today and the challenges of the multiple parties, I would like to suggest a modified approach.

I will come back to site tomorrow in order to deal with the Minute of Variation for Bilfinger Berger and Siemens with tie. If I could ask that you attend site with Colin Clelland on Wednesday, that would give us the opportunity to agree the commissioning plan and, if you are agreeable, to insert the plan into the Minute of Variation; this would be with a target to have the Minute of Variation in an agreed format between Bilfinger Berger, Siemens and CAF by Wednesday evening.

Turning to your request regarding site availability. I attach a copy of the proposed site works programme for you to pass to your programmers. It would be helpful if you programmers could prepare a project delivery plan by Wednesday for us to discuss.

I also attach a draft clause heading relative to clause 2.2 of the Heads of Terms for your perusal.

Regards

Colin

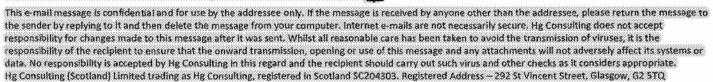
Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel:
Email: csmith@hg-group.co.uk
Fax:
Mobile:



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Sent:

18 April 2011 09:51

To:

Richard Jeffrey; Dave Anderson; Steven Bell, Sue Bruce; vicemery; Alastair Maclean; Alan

Coyle

Cc:

eleanorwalker@

Subject:

Re: CAF

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Regards Colin.

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Chartered Surveyors

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Glasgow G3 6EQ

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kvicemery

<u>alastair.maclean@edinburgh.gov.uk<alastair.maclean@edinburgh.gov.uk></u>

Cc: eleanorwalker

keleanorwalker(

Subject: RE: CAF

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Glasgow G3 6EQ

Tel: Mobile:

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Donald.McGougan@edinburgh.gov.uk; ainslie.mclaughlin@transportscotland.gsi.gov.uk;

Kevin Russell; Ritchie.Somerville@edinburgh.gov.uk

Cc:

sandra.elgin@edinburgh.gov.uk; Suzanne Smith; Eleanor Walker

Subject: Attachments: Information for Principals Meeting - 8th April 2011 EdinburghTrams-Progress Report (1 of 2)-07Apr11.pdf; 20110406 Trackform and Princes St

notes for MFo.docx

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Tel:

Email: csmith@hg-group.co.uk

Fax:

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Replacement Clause 2.2-11Apr11.doc

Importance:

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Sensitivity:

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Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Fax: Mobile

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Cc: Carol.Campbell@edinburgh.gov.uk; Colin Clelland; Alastair.Maclean@edinburgh.gov.uk;

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Subject: Edinburgh Trams - Minute of Variation

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In order to respect your commercial position, I have copied this note to City of Edinburgh Council only.

Following further reflection on the meeting today and the challenges of the multiple parties, I would like to suggest a modified approach.

I will come back to site tomorrow in order to deal with the Minute of Variation for Bilfinger Berger and Siemens with tie. If I could ask that you attend site with Colin Clelland on Wednesday, that would give us the opportunity to agree the commissioning plan and, if you are agreeable, to insert the plan into the Minute of Variation; this would be with a target to have the Minute of Variation in an agreed format between Bilfinger Berger, Siemens and CAF by Wednesday evening.

Turning to your request regarding site availability, I attach a copy of the proposed site works programme for you to pass to your programmers. It would be helpful if your programmers could prepare a project delivery plan by Wednesday for us to discuss.

I also attach a draft clause heading relative to clause 2.2 of the Heads of Terms for your perusal.

Regards

Colin

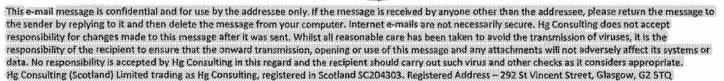
Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ



Mobile:

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From:

Colin Smith [csmith@hg-group.co.uk]

Sent:

12 April 2011 06:46

To:

sue.bruce@edinburgh.gov.uk; Richard Jeffrey; vicemery

Dave.Anderson@Edinburgh.gov.uk

Subject:

FW: Edinburgh Trams - Report on Progress

Sensitivity:

Confidential

Copy for info of email only

C

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel:

Email: csmith@hg-group.co.uk

Fax:

Mobile



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From: Suzanne Smith [mailto:info@hq-group.co.uk] On Behalf Of Colin Smith

Sent: 11 April 2011 18:31

To: Antonio Campos; acampos@g

Cc: Colin Clelland

Subject: Edinburgh Trams - Report on Progress

Sensitivity: Confidential

Dear Antonio

Further to our discussion this afternoon, please find attached a further copy of the redacted progress report to 8th April 2011 (since completion of Heads of Terms).

In addition, I attach a copy of the associated appendices. This document is password protected with HgAppendix070411.

Regards

Colin

Colin Smith FRICS MAPM Hg Consulting Chartered Surveyors 20 Lynedoch Crescent Glasgow G3 6EQ

Tel: Email: csmith@hg-group.co.uk
Fax: Mobile: Email: csmith@hg-group.co.uk



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