
From: Marshall Poulton
Sent: 12 May 2010 15:32
To: Dave Anderson
Subject: RE: On-Street track design

Good reply Dave.

Marshall

From: Dave Anderson
Sent: 12 May 2010 14:03
To: Richard Jeffrey; Marshall Poulton
Cc: Nick Smith; Sheena Raeburn
Subject: RE: On-Street track design

Richard Thanks I accept our focus needs to be on finding a way forward. As a history graduate I also want to ensure that if there are lessons to be learned from the past we don't miss these but do please keep your focus on forging a way out of the hole rather than reviewing how we got into it. Best regards. Dave

From: Richard Jeffrey [<mailto:Richard.Jeffrey@tie.ltd.uk>]
Sent: 12 May 2010 09:23
To: Dave Anderson; Marshall Poulton
Cc: Nick Smith
Subject: On-Street track design

Dave, as discussed at the meeting yesterday, the design of the on-street works has emerged as a major issue, driving a lot of potential cost, delay and disruption. At the moment the team are focussed on trying to resolve this issue going forward in the most cost effective way.

At some point we will need to understand how this became an issue, and it is undoubtedly a complex picture involving the different members of the consortium, SDS, CEC and tie, the management of the process by all concerned and the contract. As you know, the design is at the heart of a lot of the issues on this project, and, no matter how much we think it should be simple, given the way the whole project is set up it is not a simple situation to understand.

In parallel with trying to find a sensible way forward, we are also currently conducting an exercise to find out how we got here (as we did with the work around pricing assumption 1 and the Weisbaden agreement). Once this is complete (and I have to say that finding a way forward is higher priority than finding out how we got here) I will produce a full report.

Hope this is OK.

Richard

Richard Jeffrey
Chief Executive

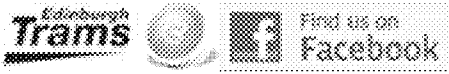
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