

---

**From:** Dave Anderson  
**Sent:** 12 May 2010 18:15  
**To:** Mark Turley  
**Cc:** Tom Aitchison; Donald McGougan; Sheena Raeburn  
**Subject:** RE: Tram Implementation Planning Group Remit

Mark Thanks for this. Your points are well made. I think it will be important for tram IPG to maintain a high level overview of the budget and programme in relation to managing associated risks to the Council; especially now it is clear that the overall budget is under significant pressure.

However, I think the detailed operational monitoring of the programme budget and timetable should remain the responsibility of the TPB.

I am planning to make some further amendments and additions to the draft report to take on points made at IPG today. I will circulate a revised version for consideration and sign off before the next Tram IPG and I will try to finesse the text to make the above distinction clear.

Please do not hesitate to give me a call if you wish to discuss this in any more detail. Best regards. Dave

Dave Anderson | Director of City Development | The City of Edinburgh Council | G1 Waverley Court | 4 East Market Street | Edinburgh EH8 8BG | 0131 [REDACTED] | [dave.anderson@edinburgh.gov.uk](mailto:dave.anderson@edinburgh.gov.uk)

Find out all you need to know about living, investing, visiting and studying in the Edinburgh City Region at [www.edinburgh-inspiringcapital.com](http://www.edinburgh-inspiringcapital.com)

---

**From:** Mark Turley  
**Sent:** 12 May 2010 17:37  
**To:** Dave Anderson  
**Cc:** Tom Aitchison; Donald McGougan  
**Subject:** Tram Implementation Planning Group Remit

Dave - I wasn't able to attend today's IPG meeting but Euan Kennedy has passed me the report titled as above which I understand was discussed at the meeting. I would like to make a couple of important comments;

1 I was not originally a member of the IPG - I was invited on when I became responsible for Roads. I do not think the remit has been very clear and para 6 of the October 2006 report is hardly a clear remit. I do welcome the effort now being made to clarify the remit.

2 I agree that programme and budget oversight should be within the remit of this Group. However, I do not agree (as stated in para 2.1 of your report) that this has been within the remit until now. On a number of occasions I have asked for programme and budget information but, to date, I have never seen either. I have assumed that the Tram Project Board is the place where programme and budget are scrutinised in detail.

My point in making these comments is that there needs to be clear recognition that if the IPG is now responsible for programme and budget oversight then there needs to be a step change in the type of information it receives and there needs to be someone there to present that info and answer questions. I agree that such monitoring is now more important than ever but if I am expected to take on this level of responsibility I will need to see a detailed programme and budget and given some support to get up to speed in understanding them before the next meeting.

I would welcome your comments

Many thanks  
Mark

Mark Turley  
Director of Services for Communities  
City of Edinburgh Council  
Waverley Court (C5)  
4 East Market Street  
Edinburgh EH8 8BG

tel: [REDACTED]

(0131) [REDACTED]