From: Steve Renwick
Sent: 30 July 2009 08:41
To: Gill Lindsay; Jim Inch
Cc: Andrew Unsworth

Subject: RE: Governance documents

Gill

Many thanks indeed for forwarding these documents; I am concerned that some of the aspects that Jim, Nick and I discussed have been diluted e.g. we asserted in the draft Agreement that bonuses would be payable only on the achievement of defined and measurable milestones and only when affordability could be proven and also that Risk Allowances should be treated as fully ring-fenced. Neither of these suggestions appear to have been adopted in tact.

I've briefed David Jack and now Andrew Unsworth on my concerns and also about the fact that of our 19 comments fed in to Andy Conway and Alan Coyle (who are drafting a Trams report for 20 August Council) only 6 have been enacted and these don't address governance concerns.

Happy to discuss

Steve

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From: Gill Lindsay
Sent: 29 July 2009 19:19
To: Steve Renwick; Jim Inch

**Subject:** FW: Governance documents

From: Graeme Bissett [mailto:graeme.bissett

**Sent:** 29 July 2009 18:51

To: Dave Anderson; Donald McGougan

Cc: Gill Lindsay; Colin MacKenzie; Nick Smith; 'David Mackay'; 'Richard Jeffrey'; 'Stewart McGarrity'

**Subject:** Governance documents

Dave, Donald and colleagues

Following yesterday's meeting, I attach:

- A note summarising the discussion and agreement around the main points of principle in the draft agreements
- A marked up version of the Family MoU reflecting these changes
- A marked up version of the new TEL CEC Operating Agreement ditto

I hope this captures what was discussed and I am available to discuss anytime. There are a few other amendments which are flagged and I hope are not contentious.

David will be in touch shortly with Tom to follow up on Board composition as agreed and I will make some suggestions on the draft 20 August Report tomorrow morning.

Regards	
Graeme	
Graeme Bissett	
m: +44	