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**From:** Stewart McGarrity  
**Sent:** 05 June 2008 08:12  
**To:** Steven Bell; Dennis Murray  
**Subject:** RE: MUDFA Sub-Committee Board Meeting 07.05.08

Does anyone want to have a chat about this?

Stewart McGarrity  
Finance Director  
tie Limited  
Mobile [REDACTED]

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**From:** Graeme Bissett [[mailto:graeme.bissett@\[REDACTED\]](mailto:graeme.bissett@[REDACTED])]  
**Sent:** 03 June 2008 23:30  
**To:** Willie Gallagher; Stewart McGarrity; Jim McEwan  
**Subject:** RE: MUDFA Sub-Committee Board Meeting 07.05.08

That was about process, but I would like to discuss the information we will have for our review, whatever form it takes.

I hadn't seen this report before, nor necessarily should have, but I do think the reporting here and in the TPB papers (which I assume is the TS Report) is not sufficiently detailed to disclose the vital signs. For example, the Committee Report says we are nearly 40% behind on physical progress, but there is nothing I can see which relates this in a rationalized way to the commentary that programme is 6 weeks behind and will have just two weeks Infracost impact ; nor is there a cum cost versus related budget analysis which should relate to the physical progress and programme.

If our exec review is to do more than simply ask SB for verbal comfort, we may need better metrics.

Regards  
Graeme

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Graeme Bissett

m : +44 ([REDACTED])

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**From:** Willie Gallagher [<mailto:Willie.Gallagher@tie.ltd.uk>]  
**Sent:** 03 June 2008 22:00  
**To:** Graeme Bissett (external contact); Stewart McGarrity; Jim McEwan  
**Subject:** FW: MUDFA Sub-Committee Board Meeting 07.05.08  
**Importance:** High

Gents,

I have just reviewed this report. It worries me that all is not well. You would never have picked this up from the TPB formal report, there are issues all over the place. Can you please advise I and my tie Exec e would get at this level of detail and challenge in the framework we discussed this morning, I am still convinced that we need a more detailed, focused, commercial session.

Willie

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**From:** Tara Edgar  
**Sent:** 03 June 2008 10:01  
**To:** Willie Gallagher; Graeme Barclay; Susan Clark; Tom Condie; Tom Clark - CEC; Mike Connelly; Steve Gorry; 'david.smith@carillionplc.com'; 'steve.hudson@carillionplc.com'; Keith Rimmer; 'Campbell, Bill'; Alan Dolan; Steven Bell; Stewart McGarrity; Colin McLauchlan; Alasdair Sim  
**Cc:** Allan Hill - TSS; Brian McCall - TSS; Catherine Gick; Eddie Reid; Gary Somerville - TSS; George Patterson; Graham Edmondson - TSS; Harry Ogilvie - TSS; Iain Tod; Ian Clark; Jackie Paton; Jim Gordon; Jim Johnston - TSS; Jim Ritchie; John Casserly; John McAloon - TSS; Keith McCall; Kevin Gray; Lay San Kuak; Mandy Nelson; Michael Blake; Michael Cheung - TSS; Neil Hobson; Norrie Dunsmuir; Phil Douglas; Ronnie Black; Roxanne Nicol; Sonya Cheung - TSS; Thomas Caldwell; Tommy Reid  
**Subject:** RE: MUDFA Sub-Committee Board Meeting 07.05.08  
**Importance:** High

All,

Please see attached the MUDFA Sub-Committee Board Report for the meeting to be held tomorrow at 2pm.

Kind Regards

Tara Edgar  
Project Administrator

**tie** Limited  
MUDFA  
Western Harbour  
Leith Docks  
Edinburgh EH6 6QF

Tel: +44 (0) [REDACTED]  
Fax: +44 (0) [REDACTED]  
Mob: [REDACTED]  
Email: [tara.edgar@tie.ltd.uk](mailto:tara.edgar@tie.ltd.uk)

[www.transfoedinburgh.com](http://www.transfoedinburgh.com)  
[www.tie.ltd.uk](http://www.tie.ltd.uk)

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