
From: Steven Bell
Sent: 20 June 2008 16:45
To: Willie Gallagher
Subject: FW: Edinburgh Tram Network

Importance: High

FYI

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From: Steven Bell
Sent: 20 June 2008 16:45
To: 'Richard.Walker@bilfinger.co.uk'
Subject: FW: Edinburgh Tram Network
Importance: High

Dear Richard,

Further to our telephone discussion on Wednesday, I have highlighted below the salient points for the record.

I believe we have now progressed all of these but it has taken us collectively longer than it should have. We must now move forward rapidly to catch up lost time and start generating the momentum and progress needed to recover the lost time.

Consortium Office

We have approached this as a problem to be solved and discussed our detailed requirements and thinking with Scott after the Kick-off meeting on 21 May, requesting a speedy Estimate in line with the issues and principles discussed. We also outlined our expectation that whilst tie may require to make a contribution to the solution, we identified a number of savings which would accrue to BBS.

Unfortunately, the first Estimate appeared 9 days later at an unreasonable value of +£924k. This required a number of iterations to address the issues Dennis and I raised originally.

I understand that Dennis Murray and Tom Murray met this afternoon to finalise the Estimate for the Consortium offices and that it has been agreed at ~+£25k subject to Scott's confirmation.

SRU Agreement

This has now been prepared for final signature by the end of next week.

CEC "Preferential Engineering"

The CEC issues are in firm focus and being managed very actively by Jim McEwan at the Approvals Task Force, which your David Taylor attends. Our aim is to minimise any such activity as you know and I am monitoring success on a weekly basis. A meeting to resolve the example of Shandwick place has been set up for Monday 23 June.

On a separate matter, I welcome your intervention in finalising the agreements with your "Package Contractors" as I believe it has been causing delay since contract award.

I'll give you a call on Monday to follow through.

Steven

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From: Willie Gallagher
Sent: 18 June 2008 15:38
To: Steven Bell
Subject: FW: Edinburgh Tram Network

Please discuss.

willie

From: Richard.Walker@bilfinger.co.uk <Richard.Walker@bilfinger.co.uk>
Sent: 18 June 2008 15:09
To: Willie Gallagher <Willie.Gallagher@tie.ltd.uk>
Subject: Edinburgh Tram Network

Dear Willie,

I hope you are well and I apologise for butting in on your vacation. I have just finished my Management Meeting with our Project Management and feel the need to communicate with you over three issues which are beginning to concern me greatly. I tried to mcall but understand you are off this week and visiting Berlin during the early part of next. The issue regarding the Site Accommodation is extremely worrying, you are aware that we can't get onto the Depot site as planned and the proposal is for us to go onto the contractors compound area at Edinburgh Park. The problem seems to be agreement of the cost of fencing, security, foundations and car parking. Firstly the contract allows two mechanisms to deal with this, tie change or compensation event. secondly the time wasted and disruption caused by us not being able to properly establish ourselves will soon far outweigh any costs associated with this. I would ask that you empower your staff to resolve this in the immediate future before it escalates into a real problem. I would also ask the same of you in respect of the resolution of the SRU Agreement which is threatening to similarly

delay and disrupt progress on this critical area.

Lastly, I believe that CEC continue to 'Preferential Engineer' which has been a point of concern for some time and will undoubtedly cause severe delay, disruption and extra cost. Typically the Planning Department now wish to relocate the Tramstop in Shandwick Place to improve the 'vista'. You and your Team promised to control CEC and do away with this sort of problem. Do CEC realise that they are now responsible for the delays and costs of this sort of change under the terms and conditions of the Contract? Again I would request that you interfere and cause someone in your team to control CEC to enable the Project to proceed as planned.

I will catch up with you next week, possibly for dinner and meanwhile trust you can stir the pot a little to progress things.

Kind Regards,

Richard

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