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**From:** Stewart McGarrity  
**Sent:** 11 February 2008 08:14  
**To:** Steven Bell; Graeme Bissett; Geoff Gilbert; Alastair Richards - TEL; Jim McEwan; Dennis Murray  
**Cc:** Miriam Thorne; Elliot Scott; Mark Hamill; Eric Smith  
**Subject:** Scores on the doors  
**Attachments:** Financial Analysis Spreadsheet 11 Feb 08.xls

**IMPORTANT**

All,

The attached spreadsheet has the numbers which I intend presenting to TPB on Wednesday as showing where we will stand on our budget at financial close. I propose issuing the first three tabs of the spreadsheet as handouts with appropriate supplementary notes. Please can you look carefully at the numbers (which reflect the latest negotiation concluded with BBS last week).

Note that there are still a couple of things not reflected –

- Transfer of depot equipment from Infraco to Tramco and the cost delta which arises in doing so.
- Any other transfers of scope between contracts (except the scope of the utilities work at Picardy Place - £3m – which is already included in the Infraco provisional sums)
- Update to QRA based on risk allocation at Fin Close

Regards,

Stewart

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