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**From:** Richard.Walker@bilfinger.co.uk  
**Sent:** 11 April 2008 14:30  
**To:** Dennis Murray  
**Subject:** Re: Prelims breakdown

Dennis

Thanks for your e mail, I am as frustrated as you at the length of time and number of changes that have been introduced. Into the process. primarily, it would appear, through the introduction of an incomplete Design, a situation which was never contemplated even in the presentation made by your executive chairman to our senior management on 15th November 2007.

Nevertheless, we are working as swiftly as possible to deliver the milestone schedule to you.

Notwithstanding the above it cannot help to resolve a commercial issue by excluding the commercial members of the Project Team and the Consortium Board from e mails regarding the production of commercial schedules and I reiterate my request that Gary Dalton, Scott McFadzen. Tom Murray and the Siemens members are included in the correspondence.

Regards

Richard

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----- Original Message -----

**From:** Dennis Murray [Dennis.Murray@tie.ltd.uk]  
**Sent:** 11/04/2008 13:27  
**To:** Richard Walker  
**Subject:** RE: Prelims breakdown

Richard,

My email to you was simply to note the two outstanding issues that you were dealing with as discussed with you on Wednesday night and consequently it was not necessary to copy Gary, Tom or anyone else into that note. It was for you to contact Gary and Tom in this regard.

Tom has not made any contact today and as it is now lunchtime on Friday I do not expect him to turn up today as promised. When can we close this?

Regarding the Milestones it is extremely concerning that despite three months of painstaking and careful consideration given to the production of the Milestone Schedule (now in its 6<sup>th</sup> draft) by tie most of which has been met by apathy from BBS, you now consider this to be a very complex project and careful consideration needs to be given to certain matters. This fact has never been lost on tie during the three months of production and your team are well aware that **all** of the matters noted by you, such as programme, areas and values have been given due and proper consideration in the current Schedule and we take exception to the inference that it doesn't. Indeed your appointed consultant QS has spent some time with us to understand the due process. No adverse comments have been forwarded. It was agreed two weeks ago that you would revert with your final proposed tweaks by last Wednesday and we still await this. Please advise on a precise date/time that this can be delivered.

This is a key commercial issue to be resolved prior to closing the Infracore Contract and we propose to raise this with the senior consortium members on Monday morning.

Regards

Dennis

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**From:** Richard.Walker@bilfinger.co.uk [mailto:Richard.Walker@bilfinger.co.uk]  
**Sent:** 10 April 2008 19:35  
**To:** Dennis Murray  
**Cc:** Gary.Dalton@bilfinger.co.uk; Tom.Murray@bilfinger.co.uk  
**Subject:** Re: Prelims breakdown

Denis

Firstly, please copy all relevant e mails to Gary Dalton, he sits on the Consortium Board.

Secondly, I have asked Tom Murray to meet you face to face to resolve the Prelim issue. This should take place tomorrow.

Thirdly, your initial milestone is not acceptable and is being re drafted. This is a very complex project and as this schedule will live with us for the next 3 years, it has to be right. Having investigated the progress I am more understanding. The schedule needs to identify which work area and which period and the value of each activity. It also needs to be linked to the programme such that when the programme is changed the milestone schedule automatically changes with it. I appreciate the criticality of this schedule and Gary and I are making every effort to progress it soonest. I acknowledge that maybe we should have discussed the requirements of the schedule in more detail with you which may have alleviated your concerns somewhat. However we will endeavour to deliver the instant it is ready.

Regards

Richard

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----- Original Message -----

**From:** Dennis Murray [Dennis.Murray@tie.ltd.uk]

**Sent:** 10/04/2008 18:45

**To:** Richard Walker

**Cc:** Jim McEwan <Jim.McEwan@tie.ltd.uk>; Steven Bell <Steven.Bell@tie.ltd.uk>

**Subject:** Prelims breakdown

Richard,

Two issues are outstanding from our meeting of last night.

Firstly we have no feedback from Gary re the Milestones Schedule and this item, as you are aware, is hyper critical. Gary needs to provide us with any BB comments on our Milestones Schedule otherwise we must assume that our presented version is accepted. Can you advise when this will be done.

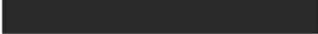
Secondly, it was agreed that the best way to agree the Prelim breakdown was for Tom Murray to come to Citypoint to sit down with me to run through the organogram against the priced items. Tom has not appeared or contacted me today. This item is also hyper critical to close out. Tom must be made available to do this.

Regards

Dennis

Dennis Murray  
Commercial Director

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