
From: Damian Sharp
Sent: 17 December 2007 10:09
To: Susan Clark; Tom Hickman; David Crawley; Tony Glazebrook
Cc: Clare Norman
Subject: RE: BBS INFRACO CONSTRUCTION PROGRAMME

Tracking:	Recipient	Read
	Susan Clark	Read: 17/12/2007 10:46
	Tom Hickman	
	David Crawley	
	Tony Glazebrook	
	Clare Norman	

Susan

An update. There is £7.5m in the QRA for phase 1a to do with approval delay. This includes:

- general programme delay
- specific allocation to SDS performance
- specific allocation to MUDFA delay due to incomplete design
- CEC not being able to turn round approvals within 8 weeks (whether due to lack of CEC resources or due to poor quality submission from SDS)

Damian

From: Damian Sharp
Sent: 17 December 2007 09:21
To: Susan Clark; Tom Hickman; David Crawley; Tony Glazebrook
Cc: Clare Norman
Subject: RE: BBS INFRACO CONSTRUCTION PROGRAMME

Susan

The issue to which Duncan is referring is not whether a programme exists but whether it is being kept to.

Duncan is well aware that a prior approvals programme exists and that there are planned delivery dates for technical approvals for structures and roads. As Duncan points out these dates have varied. Although SDS should now be able to deliver on future expectations of approvals Duncan is not likely to believe it until he sees it.

It is therefore not likely to be of value to take Duncan through the approvals programme. Rather we would need to produce evidence for him that the technical approvals on the critical path are likely to come in on time and be of sufficient quality to allow prompt and relatively straightforward approval. SDS has already taken CEC through the information they will get for roads technical approvals but Duncan remains uncomfortable until he has one in his hands and that won't be until the New Year.

In terms of technical approvals Duncan has highlighted a real risk that SDS underperformance will delay the programme – this is already in the risk register and is therefore reflected in the QRA.

Damian

From: Susan Clark
Sent: 17 December 2007 08:51
To: Tom Hickman; David Crawley; Tony Glazebrook; Damian Sharp
Cc: Clare Norman
Subject: FW: BBS INFRACO CONSTRUCTION PROGRAMME

Dear All

I thought that we did have a prior and technical approvals programme in place now – please confirm.

If we do, can Damian and Clare please take Duncan through it to ensure that it is understood and can we arrange for it to be regularly updated and this communicated to Duncan and his team as well please?

Susan

Susan Clark

Deputy Project Director - Tram

.....

tie limited

CityPoint

65 Haymarket Terr

Edinburgh EH12 5HD

Tel: +44 (0)13 [redacted]
Fax: +44 (0)13 [redacted]
Mobile: +44 (0)79 [redacted]

Email: susan.clark@tie.ltd.uk

From: Duncan Fraser [mailto:Duncan.Fraser@edinburgh.gov.uk]
Sent: 14 December 2007 08:47
To: Tom Hickman
Cc: Susan Clark
Subject: RE: BBS INFRACO CONSTRUCTION PROGRAMME

Thanks- have we any indication when SDS will provide with deliverable dates for the technical and prior approval packages over the next year. To ate we have received indicative dates from V17 on wards which keep slipping forward. Indeed we started in November 2006 programme with a completion dates of October 2007. To date there has been no deliverables for technical approvals. It had been anticipated that a on road section for 1b would be delivered as a trial in November however current indications are that this will now not be available until the New Year. There are concerns within CEC that the design deliverables may have an impact on Mudfa and this may also impact on Infraco programmes. Consequently we have asked for the QRA process to take account of these possible delays to the programme and increased capex costs- can you confirm that this review is in place.

From: Tom Hickman [mailto:Tom.Hickman@tie.ltd.uk]
Sent: 14 December 2007 08:13
To: Duncan Fraser
Cc: Andy Conway
Subject: RE: BBS INFRACO CONSTRUCTION PROGRAMME

Duncan,
Yes this is correct.
BBS resubmitted the programme with just a few tweaks in the off-street section

i.e. Caley Ale House demolition was 4 weeks prior to expiry of notice to vacate so moved back in programme
Structures around murrayfield re-programmed to avoid six nations fixtures
There have been no changes to the on-street sections to the programme already in your possession.

Regards,

Tom Hickman
Programme Manager
tie Limited
Citypoint
65 Haymarket Terrace
Edinburgh EH12 5HD
Tel: +44(0) [REDACTED]
Mob: +44 (0) [REDACTED]
Fax: +44(0) 131 622 8301
Email: tom.hickman@tie.ltd.uk

www.tramsforedinburgh.com

www.tie.ltd.uk

From: Duncan Fraser [mailto:Duncan.Fraser@edinburgh.gov.uk]
Sent: 14 December 2007 07:57
To: Tom Hickman
Cc: Andy Conway - CEC
Subject: RE: BBS INFRACO CONSTRUCTION PROGRAMME

I am working on the basis of the Infraco programme dated 10 December including for the closure of Princes Street- can you confirm this is the current version and is consistent with BBS understanding, as this relates to a meeting with my Director, to Princes traders and information to Full Council.

From: Tom Hickman [mailto:Tom.Hickman@tie.ltd.uk]
Sent: 13 December 2007 15:57
To: Andy Conway; wwcampbell@lothianbuses.co.uk; Scott.McFadzen@bilfinger.co.uk; steve.sharp@bilfinger.co.uk; Graeme Barclay; Keith Rimmer; Alan Bowen; caroline.mackay@lbp.pnn.police.uk; White, John; jim.rice@bilfinger.co.uk; Tom Clark; Susan Clark; Steven Bell; Mike Connelly; Eric Smith; Duncan Fraser
Cc: Geoff Gilbert; Bob Dawson; David Powell; Tony Glazebrook; Tom Condie; Graeme Walker - TSS; Alasdair Sim; Damian Sharp; Colin Kerr; Steve Gorry; Clare Norman
Subject: BBS INFRACO CONSTRUCTION PROGRAMME

All,
The final Infraco Construction Programme meeting for 2007 will be held on Tuesday 18th December at 10:00am in Brunel Room, 2nd Floor City Point.

AGENDA

Agreement of Base Programme

1. A final run through the construction sequencing and methodologies including proposed diversionary routes.
2. To review the programme assumptions and Constraints document associated with the programme – (BBS to provide)
3. To sign-off on the programme.

Regards,

Tom Hickman
Programme Manager
tie Limited

Citypoint
65 Haymarket Terrace
Edinburgh EH12 5HD
Tel: +44(0) 1 [REDACTED]
Mob: +44 (0) [REDACTED]
Fax: +44(0) 131 622 8301
Email: tom.hickman@tie.ltd.uk

www.tramsforedinburgh.com

www.tie.ltd.uk

<HRsize=2 width="100%" align=center>

The information transmitted is intended only for the person to whom it is addressed and may contain confidential and/or privileged material. If you are not the intended recipient of this e-mail please notify the sender immediately at the email address above, and then delete it.

E-mails sent to and by our staff are monitored for operational and lawful business purposes including assessing compliance with our company rules and system performance. TIE reserves the right to monitor emails sent to or from addresses under its control.

No liability is accepted for any harm that may be caused to your systems or data by this e-mail. It is the recipient's responsibility to scan this e-mail and any attachments for computer viruses.

Senders and recipients of e-mail should be aware that under Scottish Freedom of Information legislation and the Data Protection legislation these contents may have to be disclosed to third parties in response to a request.

tie Limited registered in Scotland No. SC230949. Registered office - City Chambers, High Street, Edinburgh, EH1 1YT.

.....

This email and files transmitted with it are confidential and are intended for the sole use of the individual or organisation to whom they are addressed.

If you have received this eMail in error please notify the sender immediately and delete it without using, copying, storing, forwarding or disclosing its contents to any other person.

The Council has endeavoured to scan this eMail message and attachments for computer viruses and will not be liable for any losses incurred by the recipient.
