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**From:** Graeme Bissett [graeme.bissett@tie.ltd.uk]  
**Sent:** 08 February 2008 13:31  
**To:** Susan Clark  
**Subject:** RE: EDINBURGH TRAM: CONSENTS RISK

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

Spot on.

Regards  
Graeme

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Graeme Bissett

m : +44 [REDACTED]

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**From:** Susan Clark [mailto:[Susan.Clark@tie.ltd.uk](mailto:Susan.Clark@tie.ltd.uk)]  
**Sent:** 08 February 2008 13:28  
**To:** Colin MacKenzie  
**Cc:** Graeme Bissett (external contact)  
**Subject:** RE: EDINBURGH TRAM: CONSENTS RISK

Colin

There are a number of parts required to answer this query as follows;

- 1) There should be no question about the Infracore contract award being delayed until all prior and technical approvals are in place –processes are in place to ensure that we manage the process to deliver these.
- 2) There is no easy way to quantify the impacts of CEC delaying prior or technical approvals. There are 62 prior approvals required and 89 technical approvals required and each one will have a different impact on programme/cost increase.
- 3) We have made a risk provision for this
- 4) Attached is the presentation made to LAC last week where Geoff outlined the liabilities for consents risk.

We are continuing with the aim of achieving contract close as soon as it possible. Please get back to Graeme Bissett or myself if you have any further questions.

Susan

**Susan Clark**

**Deputy Project Director - Tram**

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**From:** Colin MacKenzie [<mailto:Colin.MacKenzie@edinburgh.gov.uk>]

**Sent:** 07 February 2008 17:13

**To:** Susan Clark

**Cc:** Andy Conway - CEC; Alan Coyle; Gill Lindsay; Nick Smith

**Subject:** EDINBURGH TRAM: CONSENTS RISK

**Importance:** High

Susan,

I refer to our meeting at Waverley Court last week about the Contract Deliverables. I am aware that there is some serious debate ongoing about Consents and Risk. Can I alert you to a requirement on the part of the Council which I touched upon last week.

Should there be a requirement on the part of Andrew, Donald and Gill to report to the Chief Executive that **tie** has not closed out all of the Critical Contractual Decisions, a decision may have to be made balancing the cost of delaying contract award against, for example, the cost of the Council meeting the risk of delayed Prior Approvals. In order that such an exercise can be undertaken by Council officers we will need supporting figures from **tie**.

Could you please ensure such figures are available should this eventuality arise early next week.

Regards,

Colin MacKenzie  
for Council Solicitor

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