
From: Willie Gallagher
Sent: 24 January 2008 10:46
To: Jim McEwan
Subject: RE: Finalisation of the Employer's Requirements

Yip

From: Jim McEwan
Sent: 24 January 2008 10:42
To: Willie Gallagher
Subject: RE: Finalisation of the Employer's Requirements

Willie

Attached is an admittedly rough delta analysis of this 650 page doc but I think it hits the main points.

SDS were given version 3.1 on 20 Dec and still haven't completed fully their review but have provided ongoing staged commentary which for the large part has been used to formulate 3.2. They are apparently on the threshold of asserting their compliance with 3.1 so in essence there should be little difficulty in them agreeing this new version as it largely addresses their issues. There are some areas highlighted in the attached 1 pager which may require review but overall it doesn't feel big, so Matthew's feedback is probably sound, something which Alastair Richards also agreed with when I discussed with him this am.

Alastair's view is that if they are prepared to sign 3.1 that we ask our legal people to give them a 3.1 versus 3.2 delta analysis and get them to agree to sign on that basis rather than a full blown review, seems logical.

Jim

Ps Predicated on Killie eventually managing to play and beat Airdrie Utd are you up for going to the cup match at Rugby Park?

From: Willie Gallagher
Sent: 23 January 2008 22:08
To: Jim McEwan
Subject: FW: Finalisation of the Employer's Requirements

Jim,

Are the changes to ER3.2 more excessive that Matthew has led me to believe?

Willie

From: Matthew Crosse
Sent: 23 January 2008 21:28
To: Jim McEwan; Willie Gallagher; Steven Bell
Subject: RE: Finalisation of the Employer's Requirements

Spent 90 mins with Jason and Steve on this tonight. Like pulling teeth.
I think they will sign up to something, but we are going to have to coach and drag!

Matthew Crosse
Project Director

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From: Jim McEwan
Sent: 23 January 2008 15:12
To: Willie Gallagher; Steven Bell; Matthew Crosse
Subject: RE: Finalisation of the Employer's Requirements

Willie

I've discussed with Matthew and he is going to talk direct to Steve, we'll get back to you soonest.

jim

From: Willie Gallagher
Sent: 23 January 2008 14:42
To: Steven Bell; Matthew Crosse; Jim McEwan
Subject: FW: Finalisation of the Employer's Requirements

Views Please?

From: Reynolds, Steve [<mailto:ReynoldsS@pbworld.com>]
Sent: 23 January 2008 14:27
To: Willie Gallagher
Subject: Finalisation of the Employer's Requirements

Willie

Thank you for meeting with me today. As discussed, I think there may be merit in taking a different approach to the consolidation of a number of outstanding matters concerning the Employers Requirements, (ERs), in order to raise confidence that by Financial Close all parties will have a common understanding of the scope definition for the Infracore contract. I believe five key topics need to be addressed:-

- Verify that the modified ERs, (version 3.2 currently), reflect what the stakeholders actually want (and can afford).
- Check the ERs for consistency - no conflicts or ambiguities.
- Assess the conformance of the SDS Design to the modified ERs.
- Assess the compliance of the BBS Offer with the ERs.

- Evaluate the alignment between the current SDS Design and the BBS Offer.

We are at the point where we have had sight of a number of iterations of the Employer's Requirements but prior to novation each of the five points above should be addressed and closed out against a solid frame of reference. Given the special circumstances of the heritage city environment in Edinburgh it's important that the design matches the expectations of the approval bodies in addition to meeting the technical requirements for the scheme. That's why verification of the modified requirements with the stakeholders must go hand-in-hand with assuring the technical compliance of the BBS offer.

PB has a wealth of experience of requirements management for major schemes and if you think it would help I'd be pleased to offer our services to carry out the work required to close out the bullet points above. One of my concerns arises from the commercial necessity for PB to be satisfied with the declarations required at novation but I'm equally concerned that the programme to Financial Close may slip further if the issues are not addressed in structured fashion. Clearly any further slippage may jeopardise the scheme. By delaying now for a short period and given that the advance works contract is already in place as I understand it with the Infracore there is no reason why the overall programme should suffer. Indeed, by attending to these matters now we can also look to reduce risk for all parties in the future.

I'd be pleased to discuss this with you or with Steven in more detail and look forward to catching up with you again when you are feeling better

Regards - Steve

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