From: Andy Steel - TSS [Andy.Steel@tie.ltd.uk]

**Sent:** 02 August 2007 13:08

To: Andy Conway; Gavin Murray; Duncan Fraser; Jim Harries (Transdev); Roger Jones

(Transdev); Alastair Richards - TEL; Alex Joannides - TSS; David Crawley; Tony

Glazebrook

Cc: Trudi Craggs; Aileen Grant; Ruaridh Connor

Subject: RE: Detailed Design Review process.

Gavin,

I too have read the proposed Review Process.

The concerns that I have are more high level

- We now know that the design will not be coming in packages but will be drip-fed as it becomes available. That brings its own problems such as follows:
- Sub-packages will often be incomplete from a system-wide assurance point of view (this was the very purpose of the packages). I could be cynical and say that it will be surprising if SDS do not exploit this. How do we close out ROR's in this situation?
- The flow of sub-packages is entirely in the control of SDS. Again I could be cynical say that I would expect feast and famine in delivery. How is the 15 days to be controlled in this situation? Are we assuming some mythical infinite resource immediately switchable off and on?

Therefore this process will only work if SDS are made to produce a detailed flow of information which in terms of regualar rate of delivery is acceptable to tie and can be resourced. Any plan that I have seen in recent weeks has the apparent shelf life of a chocolate fireguard to use the old expression.

We discussed at the meeting the need to categorise the information flow into what is critical (itself to be defined but will mean different things to different stakeholders.) and what can have a lower scrutiny level. That process needs to be done now and then incorporated into the detail review process at the very beginning.

Take the above approach and we may have the possibility of staying in within the cost aspirations of our Project Director. At the moment it is an open-ended cheque.

TSS cannot commit to being a part of that.

Andy Steel

From: Andy Conway [mailto:Andy.Conway@edinburgh.gov.uk]

**Sent:** Thu 8/2/2007 11:50 AM

To: Gavin Murray; Duncan Fraser - CEC; Jim Harries (Transdev); Roger Jones (Transdev); Alastair Richards - TEL;

Alex Joannides - TSS; Andy Steel - TSS; David Crawley; Tony Glazebrook

**Cc:** Trudi Craggs; Aileen Grant; Ruaridh Connor **Subject:** RE: Detailed Design Review process.

Gavin,

I'm happy with this approach, and I agree with Jim's comments too - it would be very useful if we can iron out the admin and resource issues, which I suppose the first submission will do, by default. Do we know when that will be.

Regards

**Andy Conway** 

Tram Co-ordinator / City of Edinburgh Council

**From:** Gavin Murray [mailto:Gavin.Murray@tie.ltd.uk]

**Sent:** Wed 01/08/2007 12:39

To: Andy Conway; Duncan Fraser; Jim Harries (Transdev); Roger Jones (Transdev); Alastair Richards - TEL; Alex

Joannides - TSS; Andy Steel - TSS; David Crawley; Tony Glazebrook

**Cc:** Trudi Craggs; Aileen Grant; Ruaridh Connor **Subject:** Detailed Design Review process.

ΑII

Following our meeting last Thursday when we discussed the Design Review Process I have put together a flow chart and annotation of how I believe this should be completed.

I would appreciate if you could confirm that this process meets with your approval and / or supply any comments you may have.

Additionally **tie** have been advised that a number of design elements have been completed and are available for review. To assist in proving this process I propose to request SDS to deliver one of these elements for our joint review.

Regards
Gavin Murray
tie Limited
Edinburgh Tram Project
City Point, 1st Floor
65 Haymarket Terrace
Edinburgh, EH12 5HD

Tel: +44 (0) Fax: +44 (0)

Email: gavin.murray@tie.ltd.uk

for more information on Transport Edinburgh go to: www.transport-edinburgh.org.uk

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