
From: David Crawley
Sent: 20 July 2007 08:00
To: Reynolds, Steve
Cc: Chandler, Jason; Matthew Crosse; Geoff Gilbert; Tony Glazebrook
Subject: RE: Design Review Meeting
Attachments: A faster programme

Steve,

Right now, ignore the comments below from CEC (as they will mean nothing if things continue as they are) and concentrate on how we are going to get design deliverables to an acceptable programme in the first place. Have you any thoughts on my note of yesterday (attached again)? Please call as soon as you can after giving it consideration but no later than 15:00 today (Friday).

If we try and deal with this issue as described, even if we fix it, it will be the magnificent achievement of entirely the wrong thing as the resultant programme will kill the project.

David

From: Reynolds, Steve [mailto:ReynoldsS@pbworld.com]
Sent: 20 July 2007 07:42
To: David Crawley
Cc: Chandler, Jason
Subject: FW: Design Review Meeting

David

This is something that we need to deal with quickly

Steve

Stephen C Reynolds
Director

PB
Manchester Technology Centre
Oxford Road, Manchester, M1 7ED

Direct +44 (0) [REDACTED]
Mobile +44 (0) [REDACTED]
Fax +44 (0) [REDACTED]

From: Reynolds, Steve
Sent: 20 July 2007 07:40
To: 'Matthew Crosse'; 'Geoff Gilbert'
Cc: Chandler, Jason
Subject: FW: Design Review Meeting

Matthew, Geoff

This is clearly relevant in the context of our discussions yesterday. We need to add this to our Monday agenda but I'm forwarding now to make sure all are aware of the issues.

Steve

Stephen C Reynolds
Director

PB
Manchester Technology Centre
Oxford Road, Manchester, M1 7ED

Direct +44 (0) [REDACTED]
Mobile +44 (0) [REDACTED]
Fax +44 (0) [REDACTED]

From: Chandler, Jason
Sent: 19 July 2007 17:18
To: Andy Conway; Ruaridh Connor; Tony Glazebrook; Gavin Murray; Trudi Craggs; Roger Jones (Transdev); Alex Joannides - TSS; Alastair Richards - TEL
Cc: Reynolds, Steve
Subject: RE: Design Review Meeting

Andy,

We are working as best we can to mitigate the way that the design has progressed or not progressed I should say, due to the long term failure to resolve critical issues. The main problem here is that SDS are being pushed to complete a detailed design to meet procurement programme dates whilst also leaving the door open for changes to be made post completion of the modelling works. In an ideal world we would wait for all modelling to be complete before completing the design but this would add unacceptable delays to the programme and delivery, unfortunately this would mean that the design would be completed later and the design for the whole route would land for review and approval in one package which would be a very tall order for yourselves and tie as the reviewers.

To answer your question, SDS are fully prepared to assure the design as submitted and any changes that are required to that design further to completion of the modelling and any subsequent re-design will also be assured by SDS. We have to work on the principle of progressing the design works as quickly and efficiently as possible, minimising risk of abortive work, for all parties and not just SDS, and delivering a quality product. In approaching the outstanding works in the proposed manner we are endeavouring to achieve this. We appreciate that the team have a huge amount of work still to do to achieve approval and consent for the design.

We are relying on the prior consultation process to iron out the vast majority of the issues that would otherwise be identified as issues during the approval process and we appreciate all of the very constructive work done to date. If we continue to work in this manner the vast majority of the formal approvals and consents should become a relatively pain free exercise.

Regards

Jason

SDS Project Manager Edinburgh Tram

PB
Citypoint
1st Floor
65 Haymarket Terrace
Edinburgh
Midlothian
EH12 5HD

email: chandlerj@pbworld.com
tel: +44 ([REDACTED]
tel: [REDACTED]
fax: +44 ([REDACTED]

From: Andy Conway [mailto:Andy.Conway@edinburgh.gov.uk]
Sent: 19 July 2007 10:19
To: Ruaridh Connor; Tony Glazebrook; Gavin Murray; Trudi Craggs; Roger Jones (Transdev); Alex Joannides - TSS; Chandler, Jason; Alastair Richards - TEL
Subject: RE: Design Review Meeting

Ruaridh,

The minutes don't reflect the Council's main point - we were promised that the new design submission packages would include all relevant info...in fact, the words used by SDS were that we would receive 'everything', plus a design assurance statement. This is not now the case, and I really don't see how CEC will be able to approve an incomplete design, particularly when you consider the impact of the stage 2 Road Safety Audit.

I'm also unclear how SDS can assure the design, knowing that it is incomplete.

Can you get the minutes altered please. Thanks.

Regards

Andy Conway

Tram Co-ordinator / City of Edinburgh Council
Level 1 / Citypoint / 65 Haymarket Terrace / Edinburgh / EH12 5HD
Citypoint (tie): [REDACTED]
andy.conway@edinburgh.gov.uk

From: Ruaridh Connor [mailto:Ruaridh.Connor@tie.ltd.uk]
Sent: Thu 19/07/2007 09:59
To: Tony Glazebrook; Gavin Murray; Trudi Craggs; Roger Jones (Transdev); Alex Joannides - TSS; Andy Conway; chandlerj@pbworld.com; Alastair Richards - TEL
Subject: Design Review Meeting

Please find attached the minutes for the above meeting from the 18th July.

Ruaridh Connor - Project Administrator
tie limited - Citypoint, 65 Haymarket Terrace, Edinburgh, EH12 5HD
direct dial - +44 ([REDACTED] -mail - ruaridh.connor@tie.ltd.uk

.....

This email and files transmitted with it are confidential and are intended for the sole use of the individual or organisation to whom they are addressed.

If you have received this eMail in error please notify the sender immediately and delete it without using, copying, storing, forwarding or disclosing its contents to any other person.

The Council has endeavoured to scan this eMail message and attachments for computer viruses and will not be liable for any losses incurred by the recipient.

.....

The information transmitted is intended only for the person to whom it is addressed and may contain confidential and/or privileged material. If you are not the intended recipient of this e-mail please notify the sender immediately at the email address above, and then delete it.

E-mails sent to and by our staff are monitored for operational and lawful business purposes including assessing compliance with our company rules and system performance. TIE reserves the right to monitor emails sent to or from addresses under its control.

No liability is accepted for any harm that may be caused to your systems or data by this e-mail. It is the recipient's responsibility to scan this e-mail and any attachments for computer viruses.

Senders and recipients of e-mail should be aware that under Scottish Freedom of Information legislation and the Data Protection legislation these contents may have to be disclosed to third parties in response to a request.

tie Limited registered in Scotland No. SC230949. Registered office - City Chambers, High Street, Edinburgh, EH1 1YT.

NOTICE: This communication and any attachments ("this message") may contain confidential information

for
the sole use of the intended recipient(s). Any unauthorized use, disclosure, viewing, copying, alteration, dissemination or distribution of, or reliance on this message is strictly prohibited. If you have received this message in error, or you are not an authorized recipient, please notify the sender immediately by replying to this message, delete this message and all copies from your e-mail system and destroy any printed copies.