
From: Graeme Bissett [graeme.bissett@tie.ltd.uk]
Sent: 12 September 2007 12:43
To: Geoff Gilbert
Cc: Willie Gallagher; Steven Bell; Matthew Crosse; Susan Clark
Subject: RE: Brief for risk review

This feels like a real loose cannon. The previous discussion to which I was a party was focused on quantifying where possible the risks in the matrices and relating them to the contingency allowance in the cost estimate and to the insurance cover. I understood that the tie team with DLA would prepare this and discuss it with CEC. We didn't agree to a full-scale third party review. In addition to the workload required, the reviewers will be on a mission and it is unlikely that dialogue to resolve their findings in w/b 17/10 will work, since papers need to go to the council on 18/10.

This isn't a comment on concerns about underlying quality. This is a new and extensive piece of work which has the potential to knacker the programme.

Regards
Graeme

Graeme Bissett

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From: Geoff Gilbert [<mailto:Geoff.Gilbert@tie.ltd.uk>]
Sent: 12 September 2007 12:02
To: Graeme Bissett
Subject: FW: Brief for risk review

Graeme

The situation has moved on since yesterday. Please see copy of the enclosed Email. My understanding is that this as a result of Donald McGoogan's requirements. Happy to discuss if you require.

Regards

Geoff Gilbert - Project Commercial Director
TRAM Project

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From: Geoff Gilbert
Sent: 12 September 2007 09:49
To: Rebecca Andrew (rebecca.andrew@edinburgh.gov.uk)

Cc: Miriam Thorne; Matthew Crosse
Subject: Brief for risk review

Rebecca

Please see the annotations on your draft brief. Although you did not ask I have made comments on the deliverables to make them more specific to what I think you are after.

I am concerned about the level of input that would be required by the Project to support this and the potential adverse impact on our programme. The Project is currently in the intensive period of closing the procurement phase for Preferred Bidder Phase for recommendation to the TPB and also preparing for the OGC review which follows immediately thereafter. If we are to maintain our programme we cannot provide any organisation with input into their process on an as required basis, it will need pretty detailed co ordination with a clear understanding in advance of the input required. We will not be able to give any time before the Tram Project Board on 26th September given the intensive work required to prepare the preferred bidder recommendations and Final Business Case. The Final Business Case v1 will be in draft form until approved by the TPB, therefore it would not be appropriate to be issued to external reviewers until it has been approved by the TPB.

Please feel free to call me if you wish to discuss this further. My mobile is the best number to get me on.

P.S. I'm perhaps being a little picky but the CSP brief implies that the Project has not been transparent in its dealings with CEC. This is most definitely not the case, we report on a period basis to CEC and answer all questions asked and provide all further information requested. In addition Duncan has been invited to the PD reviews at which risk and budget position are reviewed and discussed.

Regards

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