From: Chandler, Jason [ChandlerJ@r

Sent: 19 September 2007 11:49
To: Tom Hickman: Susan Clark

Cc: David Crawley; Tony Glazebrook; Matthew Crosse; Willie Gallagher; Steven Bell; Jim

Cahill; Clare Norman; Jones, Carla; Reynolds, Steve

Subject: RE: SDS Design Deliverables

Tom,

Thank you for both the opportunity to resolve the numbers together and also inclusion on the final distribution.

I hope that you don't mind a little further explanation of the status.

#### Of the 200 planned deliverables to date there are;

22 that have been delayed for reasons such as Forth Ports (Lindsey Road alignment/ADM Milling etc), Earl related changes, SRU, Network Rail approval of Balgreen Road Bridge, Bernard Street, Casino Car Park, Leith Walk Substation, Cathedral Substation, St Andrew Square and Ocean Drive Bridges.

8 of the deliverables relate to MUDFA programme which has been totally reprogrammed to deliver in smaller batches and is now tracked using a dedicated programme in minute detail.

11 deliverables that are late for reasons totally in SDS control.

### Therefore, of the 200 planned deliverables;

192 excluding the Utilities

170 excluding those that have been delayed by influences outside of SDS direct control i.e. changes etc.

SDS have made 174 deliverables.

SDS have issued 4 deliverables early.

# **Ongoing work**

Of the deliverables that could not be made on time a great deal of headway has been made jointly between SDS, tie, NR and CEC and many of the issues have now been resolved. These include Ocean Drive Bridges, Ocean Terminal, Lindsay Road, St Andrew Square, Bernard Street, Casino Car Park, Leith Walk Substation, Cathedral Substation. We are now in a position where the technical resolution of the delaying issues have been resolved and SDS have reprogrammed the completion dates. In those areas where SDS have been delayed in issuing design the dates have been re forecast without impacting on other deliverable dates which is crucial in maintaining the project end dates and in mitigating CEC resourcing of the approvals and consents process..

We are now updating the tracker to include all deliverables since the commencement of detailed design.

A planning meeting is to be held between SDS and tie on a weekly basis to review the combined Project Programme and progress.

I hope that the analysis undertaken of deliverables issued and explanation of above demonstrate that the tie and SDS delivery team are making substantial progress.

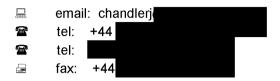
Regards

Jason

#### SDS Project Manager Edinburgh Tram

PB

Citypoint
1st Floor
65 Haymarket Terrace
Edinburgh
Midlothian
EH12 5HD



**From:** Tom Hickman [mailto:Tom.Hickman@tie.ltd.uk]

**Sent:** 19 September 2007 09:48

To: Susan Clark

Cc: David Crawley; Tony Glazebrook; Chandler, Jason; Matthew Crosse; Willie Gallagher; Steven Bell; Jim Cahill;

Clare Norman

Subject: SDS Design Deliverables

#### Susan,

As a group we have now concluded our review of deliverables and agreed on the figures as listed below. All the data has been collated from SDS Deliverables Tracker update and re-issued Tuesday 18<sup>th</sup> September to include V19 data.

- Total number of deliverables 299 (100%)
- Total number of deliverables planned up to and including V19 200 (66.9%)
- Total number of actual delivered up to and including V19 174 (58.2%)

Attached are graphs showing progress against plan through periods 4,5,6 and the current graph for period 7. The scurve calculates progressively across the range of graphs and will conclude with the final planned deliverable in June 2008 (Period 03 2008).

The reason for the large number at the beginning of period 4 is to capture the deliverables that were submitted prior to the tracker document being prepared.

## Regards,

Tom Hickman
Tram Programme Manager
Edinburgh Trams Project
City Point
65 Haymarket Terrace

Edinburgh EH12 5HD Tel: +44( Mob: +44 Fax: +44(

Email: tom.hickman@tie.ltd.uk

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