From: Trudi Craggs

Sent: 17 October 2006 07:54

To: Alasdair Slessor; Ailsa McGregor; Susan Clark; Andie Harper

Subject: RE: SDS Drawings

Dear all

While I can appreciate the position both Ailsa and Alasdair are in, we need to stop being reactive and take responsibility for where we are. We can't keep asking SDS to drop everything and react when we need something. This has to be done in a more structured way. There are many things which are urgent to us - MUDFA, ITN deliverables but we still need to allow SDS to proceed with the detailed design as if this is not in place at the required time, there are bigger consequences. If this requirement had been known sooner we could have teed SDS up.

There is a meeting today at 1 - 3 to discuss the MUDFA utilities - Andie/Susan I'm not sure if you can attend but it might be useful if you could. We need to agree what should be given to AMIS, the quality of it etc. This needs to be a co-ordinated approach.

We also need to discuss the meetings this week. My understanding is that neither Alasdair nor Alan are attending due to be annual leave - I don't think it is fair that Ailsa chairs these meetings and there should be continuity between the tie team and AMIS - do the meetings really need to happen this week given holidays/position re drawings - it may be more damaging if we're not ready - Susan were you planning to attend? I know you're just back from holiday so I appreciate that you may not be aware of this.

Andie, have you discussed acceleration with SDS?

I apologise if I sound frustrated but frankly I am.

Trudi

From: Alasdair Slessor Sent: Tue 17/10/2006 04:49

To: Ailsa McGregor; Alasdair Slessor; Susan Clark; Andie Harper

Cc: Trudi Craggs

Subject: RE: SDS Drawings

Ailsa,

Susan Clark asked me to give you a hard copy of all correspondence re. Sds prelim design, aug2nd 06. You will have read all our concerns.

To recap the correspondence, what was offered for June deliverable date was no more than 50% complete, with very grave concerns on the quality of that.

This was the professional opinion of tie/TSS, and Douglas and Gavin were informed by myself and Allan hill.

However what is vital to us moving forward is the need to provide updated information on current design to AMIS immediately.

I'm sorry tie and SDS are between deliverables and cannot agree on drawing production.

I'm sorry to go on about this, but it is vital for tie to get this info. To AMIS.

Please ask SDS for a price for up todate design drawing production.

I have a modest budget for utility ancillaries, and I will ask SC/AH for spend approval.

At the emergency design meeting on friday, the key statement was that tie will not accept movement on pre con deliverables.

Thanks for your help,

Alasdair

----Original Message----

From: "Ailsa McGregor" < Ailsa.McGregor@tie.ltd.uk >

To: "Alasdair Slessor" <Alasdair.Slessor@tie.ltd.uk>; "Susan Clark" <Susan.Clark@tie.ltd.uk>: "Andie Harper"

<<u>Andie.Harper@tie.ltd.uk</u>>

Cc: "Trudi Craggs" < Trudi.Craggs@tie.ltd.uk>

Sent: 16/10/06 14:35 Subject: RE: SDS Drawings

Alasdair,

I don't know where you get the 50% complete part. Tie/ tss accepted the SDS PD drawings with comments no mention in the Record of review of 50% complete or inadequate.

In relation to this intermediate drawing issue who is paying for the 800+ drawings to be printed as it is not a requirement of the SDS contract. As soon as we issue a later version of the drawings between a deliverable they become a "live drawing issue" and any changes between these and future detail design drawings will be a tie risk and cost. Be under no illusions that this is a freebie from AMIS.

I am in agreement on the Halcrow engineer, he looked very stressed and unwell, but the responsibility lies with SDS(PB) to deliver. At PM level we do not have enough leverage so I think the time has come, for Andie/ Susan / Trudi to get the PB and Halcrow Directors in for a meeting to sort this out before it affects the ETN Project.

Regards,

Ailsa

----Original Message----From: Alasdair Slessor Sent: 16 October 2006 14:10

To: Ailsa McGregor; Susan Clark; Andie Harper

Subject: SDS Drawings

Ailsa

I appreciate we are in between deliverables, but we need the most up todate drawings for AMIS to form programme.

No issue with prelim drawing content, we have a well tracked and documented utility opinion from our tie team. (we told all we thought 50% complete was a fair assessment). However we do need the two day meeting to get everything pushed on.

On a separate matter, we both agreed that DS is not cutting the mustard, ADolan informed me we would removed after his last meeting walkout.

Not so, so far.

If we are both agreed, perhaps AH/SC need to talk to Alan

He is becoming more "anxious" week by week, he will also go AWOL when the real pressure is on between January and April, (seen it before)

Best

Alasdair