From: Fitchie, Andrew

**Sent:** 11 January 2006 12:00

To: 'lan Kendall' Subject: FW: Tie - TEL

Ian

Here is the paper on tie - TEL again so it is to hand...

Kind regards

From: Fitchie, Andrew

Sent: 08 December 2005 15:50
To: 'Ian Kendall', 'Graeme Bissett'

Subject: Tie - TEL

## Strictly confidential

## Gents

Here is the draft paper. It has rough edges, but I hope it is straight talking, if not completely aligned with tie's preferred position.

In truth, the decision about the relationship TEL-tie cannot be concluded on the basis of legal imperatives. There are pointers but far more important are the commercial factors surrounding project control. I have not mentioned CERT because it would make this paper unreadable, but I have had informal contact from several contractors in the past who remembered CERT well.

CEC decision paralysis because of LB is their main concern and that will translate to funders quickly.

## Kind regards

Andrew Fitchie

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