

## **EDINBURGH TRAM PROJECT**

### **Review of Progress and Management of the Project**


**January 2011 to June 2012**

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FOI(S)A Exempt

Prepared by:

Colin Smith FRICS MAPM  
Alan Coyle MAPM  
The City of Edinburgh Council  
Waverley Court  
4 East Market Street  
Edinburgh  
EH8 8BG

Tel: 

Mobile: 

Email: [csmith@hg-group.co.uk](mailto:csmith@hg-group.co.uk)

## CONTENTS

- 1.0 Introduction
- 2.0 Early Analysis and Emerging Conclusions  
period January 2011 to March 2011
- 3.0 An overview of Tactics Strategy and Aims from Mediation
- 4.0 Approach to bring a Management Structure to deal with the  
Project Circumstances
- 5.0 Client Control and Reporting
- 6.0 Progress Programme and Next Initiative
- 7.0 Financial Briefing Report – May 2012
- 8.0 Cost Engineering
- 9.0 Communications
- 10.0 Forensic Work and Preparation for Inquiry  
(to be provided on 28<sup>th</sup> May 2012)

Section 10 -  
Forensic work -  
not supplied to  
ETI by CEC  
on 19/10/15

## APPENDICES

- (i) Governance Structure Diagram
- (ii) Contractor's Progress Report
- (iii) Turner & Townsend Progress Report Extract

## 1.0 INTRODUCTION

The purpose of this report is to give the reader a clear overview of the project position, with specific reference to the period between January 2011 and June 2012.

The report endeavours to provide detail on programme, finance, contract and points of commercial governance, engagement with Lothian Buses, getting ready for operations, engagement with Stakeholders, communications, traffic modelling and York Place, as well as setting out the process for a forensic review.

The format of the report is to provide a narrative to introduce the enclosed documents, which have been extracted from the live project file in order to give transparency to the project path.

It is recommended that a detailed briefing be given to the reader in order to set the context of the points noted.

## **2.0 EARLY ANALYSIS AND EMERGING CONCLUSIONS PERIOD JANUARY 2011 TO MARCH 2011**

### **First Observations and Emerging Thoughts**

At the instigation of the City of Edinburgh Council ("CEC") Chief Executive Sue Bruce, an all-day project review to assess readiness for mediation was held on Saturday 29<sup>th</sup> January 2011.

The notes attached were created on the basis of the dynamic and the topics covered. They are the opinion of the author, not that of the Council.

This meeting was the first of many that followed as the tactics and detail were examined and refined in the lead up to mediation in March 2011.