

## Curriculum Vitae

**Name** Michael Howell

**Address** [REDACTED]

**Telephone** [REDACTED]

**Email** [mwdhowell@\[REDACTED\]](mailto:mwdhowell@[REDACTED])

**Sector interests** Engineering and technology  
Manufacturing and distribution

### CAREER SYNOPSIS

Early experience in British motor industry was followed, after business school in France and USA, by 15 years in North America with Cummins Engine as Vice President – Corporate Development and General Electric (GE) as General Manager of GE’s locomotive division. Returned to UK during the 1990s to set up a €100M active investor fund; was appointed Commercial Director of Railtrack Group plc prior to its successful 1997 privatisation. Led management buy-in in 1998 of an engineering supply company, FPT Group Limited, based in Lancashire, which was sold in 2002. Set up TIE, a public-sector company with responsibility for £1.2B transport projects in SE Scotland, before taking Chair at City & Guilds Institute (1,000 people - £100+M turnover), where a major change of culture was effected. Chaired EVO Electric Limited (innovative electric motors) from start-up in 2007 to major JV deal with GKN plc before stepping down. Past Master of Clothworkers’ Livery Company (2014/15).

**Current listed directorships** **Westinghouse Airbrake Technology Corp, Pittsburgh, USA**  
**Hutchison China Meditech Limited, Hong Kong**

**Trusteeships** Clothworkers’ Company & Foundation – since 1999  
City & Guilds of London Institute – 2001-13 (Chair 2006-12)  
University of Leeds – effective September 2016

### FULL TIME EMPLOYMENT

2002-2006 Transport Initiatives Edinburgh Ltd (**tie**) - Edinburgh

Appointed Chief Executive to lead **tie** through statutory approvals and funding for several projects including Edinburgh’s tram system. Completed assignment in 2006. (Tram commenced operations in 2014.)

1998-2002 FPT (Fenner Power Transmission) Group Ltd. - Blackburn

Executive Chairman of £100m (sales) industrial supply company with operations in Europe and overseas. Led the buy-in team, refocused company to UK/Europe; built committed workforce, market share and customer belief.

Company sold to Wyko Group Limited; Wyko subsequently sold to Eriks BV (NL).

1996-1998	Railtrack Group plc - London  Appointed Director, Commercial to create interface between Railtrack (privatised infrastructure company) and its train operating customers as part of very challenging privatisation, which was concluded successfully.
1991-1996	Arlington Capital Management Ltd. - London  Founder Director of start-up London-based active investor fund, raising €100m to invest in strategic stakes in smaller European companies.
1989-1991 USA	General Electric (GE) Company, Inc. - Erie, Pennsylvania,  General Manager of GE Transportation Systems, with \$1b sales to worldwide railways. Led company to US market leadership via successful launch of new microprocessor controlled diesel locomotive, linked to innovative full service contracts. Left to start UK-based investment fund.
1988-1989	General Electric Canada, Inc. – Toronto, Ontario, Canada  Vice President, Corporate Development. Short assignment from USA to take GE Canada private (buying out minority shareholders) while acquiring Bombardier's Montreal Locomotive Works, and leading a corporate team to reorganise GE's global electric motor business.
1976-1988	Cummins Engine Company, Inc. – Columbus, Indiana, USA  After completing MBA courses, became Vice President – Europe at age 33, after an initial spell at Corporate HQ. Developed new business in UK defence and rail sectors. Returned to USA as Vice President – Corporate Strategy, reporting to Chairman of Board. Left to take position with GE.
1969-1974	British Leyland Motor Corporation Personnel (HR) Manager – Workington – 1971 Engineering trainee – Preston – 1969
<b>Education</b>	Harvard Business School – MBA with honours 1976 INSEAD Business School – MBA with distinction 1975 Trinity College, Cambridge Economics MA – 1969 Engineering BA – 1967 Charterhouse School – A & S levels Science and Maths 1964
<b>Interests</b>	Hill-walking, travel, South and Central Asia
<b>Languages</b>	French, German, some Spanish
08 November 2016	2