

**CURRICULUM VITAE
MICHAEL GORDON HEATH**

PROFILE/EXPERIENCE SUMMARY

An experienced senior executive with a background in both public and private sector operations as project deliverer and company Board member. Involved as Chair of start up PPP companies and recruiter of Chairs for such ventures.

Particular expertise in:

- Financial and business management
- Project management of inter-disciplinary projects around the public sector
- Corporate governance in PPP type companies
- Planning and operation of public transport
- Liaison with senior civil servants and ministers.

PROFESSIONAL QUALIFICATIONS

BA (Hons) Modern History with Economics and Politics – Manchester University.
Life Member of Chartered Institute of Purchasing and Supply
Awarded MBE for services to Public Transport in London, June 1996

EMPLOYMENT HISTORY

April 2007 to date

M.G.Heath & Associates

As part of a re-structuring review at Schofield Lothian instigated by myself, I became effectively self employed. {Schofield Lothian is now part of Enterprise Plc having been a wholly owned subsidiary of Accord plc.}

Since then I have spent some time as a member of a Gateway review team for the Edinburgh Tram Project reviewing the governance, delivery mechanisms, procurement strategies and risk provisions for the project on behalf of both transport Scotland and Edinburgh City Council

March 2001 to October 2007

Schofield Lothian

Chairman Transportation Division

Provided strategic guidance in the development of the Schofields transportation business from a 30 people business to a 50+ operation. Also provided non executive support to the main Schofield Lothian business of 200 people, turnover £15m including chairing its management meeting and assisting with the original sale by the management team to Accord plc. in 2003.

Concurrently from September 2003 to date

Initially acted as a Transaction manager for Partnerships for Health, the Partnerships UK and DoH joint venture designed to deliver a step change in premises delivery to support primary care modernisation. This was principally in the Sandwell Greater Nott's and Leicester Lift projects, although I was involved in a "troubleshooting" role in a further 4 schemes to bring them to successful close.

Since June 2004, I have been the PfH Director for Sandwell, Leicester and Greater Nottingham Lifts (ceased G Nott's in 2007) and now Norfolk and South East

Midlands Lifts which collectively have a capital value of around £200 million. I have acted as the interim Chair of these start up ventures for periods of between 6months and a year and continued in a role assisting the public sector director and other Board members in areas such as governance, financial reporting and business relationships while managing the relationship between the company and PfH centrally. The management of the stakeholder and shareholder interests and relationships between the company and its supply chain are critical to the success of the company.

March 1998 to March 2001

London Buses

Operations and Services Director

Key responsibilities in this period included:

Bus Service Planning of the London network (5,500 buses, 220m route miles per annum, 4m passengers per day) delivering increased volume and 10% passenger growth in the last three years.

Bus and Tram Service Delivery for the network including staff, passenger and other road user safety relative to bus operation.

Revenue Control

Management of all Stakeholder and Customer Correspondence

Ministerial and MP liaison, London Boroughs, passengers and other interest groups, stakeholders and general public.

I was also instrumental in delivering the following major initiatives:

Establishing London River Services as a wholly owned subsidiary company which managed and developed London's infrastructure of piers and developed new riverboat services.

Overseeing the planning and delivery of all surface based services to New Millennium Experience and Millennium Night which involved high visibility with senior civil servants and ministers.

Creating the liaison with the Metropolitan Police which has led to Transport for London having a combined operational management arrangement.

1996 – 1998

Project Manager - Tramlink

Took the Croydon Tramlink Act 1994 and created a competition to design, build, maintain, finance and operate a light rail system in Croydon for 99 years.

Negotiated the public sector side of all agreements with bidders and financiers as well as other stakeholders, ie Railtrack, Train Operating Companies and the London Boroughs.

Managed all liaison with Government and the local authorities including senior officials at DoT and Ministers.

Achievement:

£250m value project delivered at the Government's financial target (£125m) delivering the highest level of private finance and longest term of debt for similar projects.

1992 – 1995

Manager of Bus Privatisation Project

This project was the precursor to the establishment of the London Bus Network as a 100% tendered network. The key tasks delivered were:

Developed economic regime from largely public sector grant driven operation to net costing contracting as a precursor to privatisation and potential deregulation.

Managed the preparation for competition, including the provision of information to bidders and led the day-to-day liaison with Department of Transport, Treasury and OFT.

Lead Public Sector Negotiator in each of the 10 company sales

Achievement:

A process that delivered total proceeds of £250m, £133m above expectations, achieved the sale of ten £40m turnover companies in 6 months and received a complimentary report from the National Audit Office.

The project required the full range of management skills including planning, commercial and consultation skills as well as overseeing the activities of a range of professional advisers.

Prior to 1992

Various Roles within London Transport Including Group Systems Manager London Buses.

As Group Systems Manager I was responsible for company IT strategy and IT service delivery. In anticipation of the forthcoming deregulation of Buses in London the IT department was managed as an internal holding company with discrete business units for software, radio communications, WAN, IT networks and ticket equipment maintenance. All but the radio group were successfully placed in the private sector at a nett gain to LT of around £2m.

Positions in Supplies and Garage Engineering

In my early career at London Transport I had responsibilities for Stock Control in its main workshops at Chiswick and then moved on to become the instigator of a new Materials Management function in the operating garages prior to garages becoming independent engineering centres in their own right. This entailed involvement in all aspects of rolling stock engineering both professionally and as part of the central management team.

PERSONAL

Place of Residence

Enfield, Middx

Interests

Chairman of the British Athletics League and British association of Track and Field Leagues and am a keen golfer and football spectator. I am now a director of England Athletics having recently resigned as a Director of the British Weightlifting Association.