

Colin R Smith FRICS MAPM

Curriculum Vitae

Colin Smith	
Director – Hg Consulting 20 Lynedoch Crescent, Glasgow, G3 6EQ	
E-mail:	
Telephone:	
Fellow of the Royal Institution of Chartered Surveyors	
Member of the Association of Project Managers	
Accredited Mediator – Core Solutions	

Summary of Experience:

Colin has over thirty years' experience as a surveyor, starting his career with the Cooperative Wholesale Society. He spent seven years working as a Senior Surveyor for Motherwell District Council and Strathclyde Regional Council. Colin moved into private practice in 1983, becoming a Partner of Carsons Chartered Surveyors in 1985. Colin was the Senior Partner of Carsons when this business was acquired by Bucknall Austin plc in 1997, at which time Colin became a Regional Director of Bucknall Austin plc. Colin formed Hg Consulting in March 2000.

Colin's experience has ranged from major regeneration initiatives and significant infrastructure projects at the large scale, to projects of detail such as new build bespoke factories, leisure facilities and the

refurbishment of offices, in a geographical spread from Aberdeen to London.

Client instructions regularly involve establishing cross-disciplinary project teams whose collective skills extract the key points of service required by either or both the public and private sector client. This entails direct liaison with the design team, the Client representative and, where appropriate, presentation and reporting to elected members or a Board of Directors.

Colin has personal credibility and the ability to chair and lead discussion in all formal situations, whether that be a Council Committee, technical or funding forums. Indeed contract negotiation, mediation and settlement of contractual claims feature as a key skill set used to secure project completion for the benefit of the client.

In dealing with major projects Colin recognises the client's requirement to have a project manager who understands the importance of the close reporting of cost, change control, cash flow and financial matrix information (particularly for projects with a multi-funding base), together with the need for accurate first-hand knowledge of the project's progress.

Colin has worked with a number of local authorities including the City of Edinburgh Council, East Dunbartonshire Council, Glasgow City Council, Inverclyde Council, North Lanarkshire Council and South Ayrshire Council.

Colin has considerable expertise in football stadia, acting as stadia project management director for Celtic Football Club and Partick Thistle Football Club, and has worked for a number of companies in the food sector, including such companies as Campbells Prime Meats, Macsween of Edinburgh and the Carousel Wafer Company.

St James Quarter, Edinburgh

Colin was the City of Edinburgh Council's Senior Responsible Officer for the £1bn Edinburgh St James redevelopment project from June 2014 to June 2016. During this time Colin was responsible for representing the Council in all contractual negotiations, including the Compulsory Purchase Order management agreement and the resultant public inquiry, the £61.4m Growth Accelerator Model for the joint Scottish Government/Council assistance to the project, the reserved matters planning consent process and the land transfer agreement between the Developer and the Council.

Edinburgh Tram Project

Colin's involvement in the Edinburgh Tram project commenced in January 2011, when he joined the team being assembled by the City of Edinburgh Council's Chief Executive and he was part of the Council's team at mediation in March 2011. Colin was the Council's Senior Responsible

Officer for the Tram project through to handover to the Operator on 30th May 2014. Revenue service on the Edinburgh Trams commenced on 31st May 2014; the project was delivered within its revised budget and ahead of the revised programme.

Kirkintilloch's Initiative

Colin acted as Project Manager for Kirkintilloch's Initiative from 2001 to 2011. Kirkintilloch's Initiative was a partnership between East Dunbartonshire Council and NHS Greater Glasgow and Clyde that was established to roll out a £350M regeneration programme for Kirkintilloch and the surrounding area. This encompassed a range of projects including a link road, a leisure centre and a health and social care centre, together with associated infrastructure.

Asset Base / Operational Portfolio Review – Inverclyde Council

Hg Consulting was engaged to carry out a detailed review of Inverclyde Council's asset base (500 locations) against the Council's future strategic and operational needs. The Council wished to examine the relationship between assets, location and service provision, with a view to rationalising and modernising services in Inverclyde. The aim of the review was to provide improved service delivery, more efficient, cost effective use of assets and enhanced joint working and service delivery with partner agencies.

Glasgow Science Centre

Project Monitor for the Glasgow Science Centre. This involvement required participation in the process of the Company management structure, attendance at Board and Trustee meetings, working alongside Strathclyde European Partnership, Govan Initiative and Scottish Enterprise Glasgow. The project management reports followed the progress of the project, design team procurement, contractors' performance, claims, business operational reviews and liaison with adjoining developers viz Millers and the BBC. In exercising the above duties a reporting format was created that related to time, money and performance in addition to introducing a style of report that flagged up "areas of concern" and items of "advance warning" to ensure that the Millennium Commission's investment was protected. Colin also acted as a Project Assessor for Scotland for the Millennium Commission, evaluating Millennium projects for approval from business plan to final account.

Joint Futures Survey – NHS Greater Glasgow/Glasgow City Council

The purpose of this report, which encompassed 112 properties, was to examine service development proposals for Glasgow City Council Social Work and Greater Glasgow Primary Care NHS Trust against the background of joint working and to explore how the estate of both Council and Trust could be more effectively utilised to help achieve service delivery plans.

Celtic Football Club

Involved in a variety of stadium projects including the rebuilding of the West Stand, the large screens installation, the players' gym, the bus park and retail units. Colin led the site acquisition and pre-contract project management for the Club's Training Facility at Lennoxton and continues to provide the annual review of the stadium asset for the Club's annual accounts.

Partick Thistle Football Club

Colin provided project management advice on a range of stadium upgrade projects, together with master planning advice for a partial site disposal and the project management of a new North stand.

Scottish Enterprise

Worked as the Project Management Director on the M74 investment part in Glasgow, which involved decontamination, infrastructure, roads, utilities and master planning, and similarly on the M8 Food Park, including site acquisition, master planning, the creation of roads and the erection of food processing buildings.

Schoenstatt

Acquisition of 17-acre site involving a listed building negotiation, construction of a shrine and a 39-bed religious retreat and conference facility.

Generally

Rail experience has included the formation of a heavy rail/road interface and sidings, incorporating loading and storage facilities in Glasgow, Coatbridge and Inverness, for a major UK haulage company.

Colin has involvement in dispute resolution and has acted as a mediator and facilitator on schemes ranging from flood prevention and engineering works contract disputes, to a PPP schools (10 secondary schools) contract entitlement claim for delay and disruption.