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**From:** Chandler, Jason  
**Sent:** 28 January 2008 15:32  
**To:** Reynolds, Steve  
**Subject:** RE: Employer Requirements Disclosure Statement

Absolute class.....A real Homer Simpson Doh moment for tie!!!!

Definitely one to keep for the files and must be making Matthew shift in his seat a bit uncomfortably!!!!





Regards

Jason

SDS Project Manager Edinburgh Tram

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**From:** Reynolds, Steve  
**Sent:** 25 January 2008 16:47  
**To:** Chandler, Jason  
**Subject:** FW: Employer Requirements Disclosure Statement

Exhibit A for the Dispute Resolution case!

What an amazing email

Steve

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**From:** Willie Gallagher [<mailto:Willie.Gallagher@tie.ltd.uk>]  
**Sent:** 25 January 2008 14:20  
**To:** Reynolds, Steve; Matthew Crosse  
**Cc:** Chandler, Jason; Geoff Gilbert; Steven Bell; Susan Clark; Jim McEwan; Damian Sharp; Ennion, Bruce; David Crawley; Graeme Bissett (external contact); Stewart McGarrity  
**Subject:** RE: Employer Requirements Disclosure Statement

Matthew / Steve,

I have noticed the various emails on this matter. On a personal point, I find it a bit like observing squabbling within the family! It will be a bit perverse if we were to discover that our Designer's Design is not compliant with our requirements!!

Anyway, I have asked Jim McEwen to meet with you both, and agree resolution to the satisfaction of all.

Regards,

Willie

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**From:** Reynolds, Steve [mailto:ReynoldsS@pbworld.com]  
**Sent:** 25 January 2008 08:20  
**To:** Matthew Crosse  
**Cc:** Chandler, Jason; Geoff Gilbert; Steven Bell; Willie Gallagher; Susan Clark; Jim McEwan; Damian Sharp; Ennion, Bruce; David Crawley  
**Subject:** RE: Employer Requirements Disclosure Statement

Matthew

Since receiving your email yesterday afternoon I have had further discussions with David and also with Geoff on the subject of the best approach to be taken in respect of the modified Employer's Requirements. It is clear that the subject is still under debate with a number of differing views being expressed on how best to proceed. My position remains essentially as set out in my email to you of Saturday 12 January which I am attaching to this email since many of those copied on the distribution will not have had sight of it.

Taking a wider view of the priorities to be addressed before Financial Close of the Infraco Contract I believe it should be possible to agree a workable solution to the current problems arising from the revisions to the Employer's Requirements. I do not believe we are quite there yet though, and it is essential from my point of view that no additional risks are introduced for the parties involved.

Regards - Steve

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**From:** Matthew Crosse [mailto:Matthew.Crosse@tie.ltd.uk]  
**Sent:** 24 January 2008 14:16  
**To:** Reynolds, Steve  
**Cc:** Chandler, Jason; Geoff Gilbert; Steven Bell; Willie Gallagher; Susan Clark; Jim McEwan; Damian Sharp; Ennion, Bruce  
**Subject:** Employer Requirements Disclosure Statement

Steve,

Thank you (and Jason) for the opportunity to chat through this subject with me last night. In summary, to achieve novation, what we need from you is a disclosure statement that tell BBS that your design:

- *Conforms with the ERs (is consistent with no conflicts or ambiguities)*

We noted that the ER's are a schedule in the contract with Infraco (not SDS). So, there will be many parts that do not impact your design at all. And some sections Siemens have taken over responsibility for. These sections and sub sections can be appropriately carved out.

In respect of version numbers, SDS have virtually completed your review of v3.1. Please can you complete that version review ASAP. Jason committed to complete it last week (email to Jason 17 Jan refers). If we can do that and work together to produce the disclosure statement to v3.1 in the next 7 days we will have achieved the objective. I said that I will draft some words just as soon as we get your final comments back.

For v3.2 and any final version prior to close, I suggest we do it on the basis of a joint review section by section (Jason and myself), making adjustments to the statement as needed. (As mentioned last night we have already incorporated into 3.2 some of your comments received on 3.1 from Bruce)

In respect of evaluating the proposals against the ER's and where relevant your design we will be in touch.

Please confirm you are OK with the above and confirm when you will complete your review of v3.1? Thank you

Kind regards

Matthew

Matthew Crosse  
Project Director

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