From: Reynolds, Steve

Sent: 19 February 2008 13:03

To: Groves, Andrew

Cc: Atkins, Chris; McNicholls, John; Chandler, Jason

Subject: Edinburgh Tram Structures

Tracking: Recipient

Groves, Andrew Atkins, Chris McNicholls, John Chandler, Jason

Andy

With Jason away yesterday and today I'm following up on the priorities for completing the remaining deliverables from the SDS Agreement on Edinburgh. By my reckoning the attached represents the remaining design packages of which several are PB Structures. As I think Jason explained, we are now under pressure to sign a novation agreement with precisely agreed sums for liquidated damages against failure to deliver to programme. The flip-side of that approach is that we are also able to earn bonuses for accelerated completion. So, the spotlight is fairly and squarely on the need to deliver to programme on structures and also to consider any options for improvements. Could I therefore ask that you review the attached and then we can talk to gain a view of the risks and opportunities and what other actions may have to be taken to secure our position

Thanks & Regards - Steve



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