

EDINBURGH TRAM PROJECT OVERALL PROJECT DASHBOARD REPORTING PERIOD 16 – December 2006

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EXECUTIVE SUMMARY

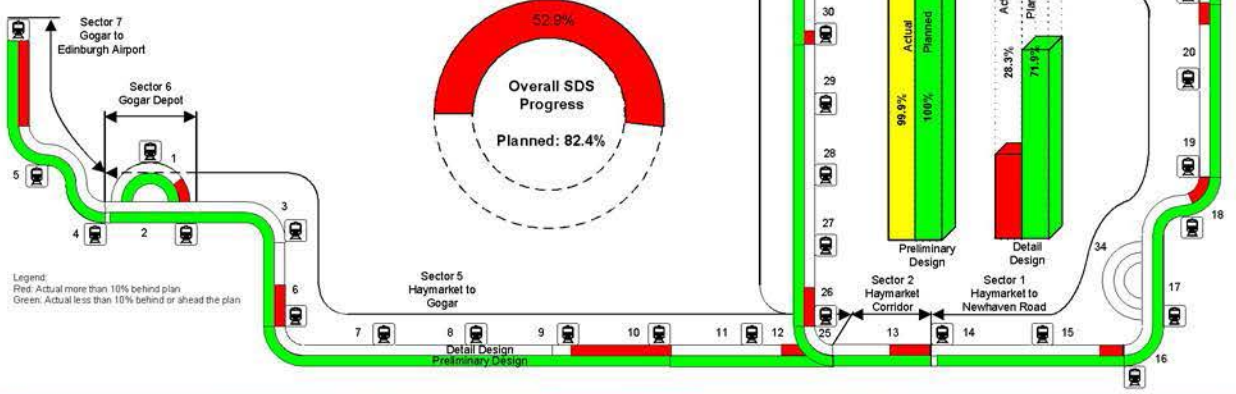
- Safety Management and Quality Management**
 - There was one minor office accident reported in the period. There are no open NCR's. Tram HSO & Environmental Management draft plans have been issued internally and awaiting comment and approval.
- Progress and Schedule**
 - The Master Project Programme dates for delivery into revenue service remain the same. There are a number of assumptions inherent in this programme:
 - The requirement to undertake certain works in advance of signing the Infraco contract
 - Commencement of MUDFA works in March 2007
 - TRO Process is approved
 - CEC will undertake eradication of invasive species on their land
 - Land & Property: 2nd GVD notices are issued on the 16th Feb 2007.
- Business Case**
 - CEC Full Council Meeting approved the DFBC 21st Dec.
- SDS**
 - SDS Programme V9 was submitted to tie 6 Dec. 06 and accepted as the baseline programme going forward. An update at V10 with progress to 11th Dec. 06 was received 22nd Dec.
 - There are various areas where the percentage complete is less than that reported in November and the total 'earned' man-hours have reduced by some 17420 mhrs. This is partly due to SDS over-estimating their 'assumed' progress for Nov. and the realignment of the baseline programme.
- JRC**
 - Due diligence on JRC Transport Modelling Suite and methodology completed by TSS with no major issues noted.
- MUDFA**
 - SDS issued MUDFA TTRO schedule to tie on 4th Dec. 06.
 - Initial Buildability Report 15th Dec. 06.
- INFRACO**
 - Completed Infraco Price Summary Evaluation Methodology 22nd Dec. 06 (process for extracting information from Infraco bids returned in Jan 07 and for updating Project Estimate)
 - A number of Technical and Commercial Q&A review meetings held in Dec. 06.
- Tranco**
 - Supplementary Information Release (SIR) to bidders.
 - Detailed evaluation of tender submissions continued.
- Land Assembly**
 - The DV is getting ready to start negotiations with land owners from Jan. 07.
- ACB**
 - A recruitment plan to secure the resources required by the TRAM project was presented to DPD in Dec. 2006.
 - Value engineering exercise undertaken in third week Dec 06 – this activity is now assumed into the exercise being run by Andie Harper, whose objective is to deliver £50m of savings out of the current estimate.

PROGRESS

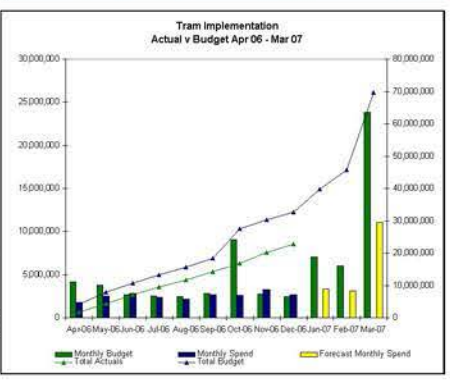
Contract start date: 04 Jul 2005

Milestone 1: Award SDS Contract Planned: 29 Aug 05 Actual: 29 Aug 05	Milestone 2: Royal Assent Planned: 31 Mar 06 Actual: 27 Apr 06 (L2) Actual: 8 May 06 (L1)	Milestone 3: Award Utilities Contract Planned: 01 Aug 06 Actual: 03 Oct 06	Milestone 4: Design Freeze 1 Planned: 27 Oct 06 Actual: 09 Mar 07	Milestone 5: Design Freeze 2 Planned: 06 Jul 07 Actual: 30 Jul 07	Milestone 6: Financial Close Planned: 04 Jun 07 Actual: 27 Sept 07
Milestone 7: CEC/SE Final Funding Project Sanction Planned: 26 Jun 07 Actual: 11 Oct 07	Milestone 8: Award INFRACO Contract Planned: 29 Jun 07 Actual: 11 Oct 07	Milestone 9: Award TRAMS Contract Planned: 26 Feb 07 Actual: 11 Oct 07	Milestone 10: Novate Planning Approvals to INFRACO Planned: 02 Jul 07 Actual: 11 Oct 07	Milestone 11: Novate SDS to INFRACO Planned: 02 Jul 07 Actual: 11 Oct 07	Milestone 12: Scheduled Opening Date Planned: 01 Jul 10 Actual: 1A: Dec 2010 1B: Dec 2011

Intermediate Sector	IA	IB	IC	ID	IE	IF	IG	IH	II	IA	IB	IC	IA	IA
Prelim	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Design	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	98.0%	100.0%	100.0%	99.8%	100.0%
Detail	74.8%	70.4%	63.7%	88.5%	92.9%	76.7%	89.0%	68.2%	77.8%	88.7%	76.0%	71.1%	78.3%	
Design	11.3%	14.2%	11.4%	6.0%	20.6%	7.7%	16.9%	14.4%	18.4%	21.2%	13.4%	15.6%	39.2%	



COSTS



NEXT MONTH FORECAST / CONCERNS

Forecast:

- Procurement: Due date for Infraco bidders return of first proposals 12th Jan. 07 – reflecting the phased return of tender information as set out in the agreed evaluation methodology. Return of final bids on 4th Apr. 07.
- Tram team to provide Transport Scotland with cost estimates update for Phase 1 on 22nd Jan. 07 reflecting any adjustments re: returned Infraco tenders, if required.
- Programme: The Master Project Programme dates for delivery into revenue service are as follows: Delivery of Phase 1a into Revenue Service by Dec. 2010 assuming Infraco contract award in Oct. 2007. Delivery of Phase 1b into revenue service in Dec. 2011 assuming a start date of late June 2009.

Concerns:

- Review of the SDS Programme and tie's milestones has taken place and finally reached a point where tie and SDS have rebased and accepted the SDS V9 P3e Programme. In final 2 weeks of Dec. there was a general slowdown with some deliverables late. Tie is continuing discussions with SDS including making recommendations for improvements. A response from SDS is due week commencing 8th Jan 07.
- JRC: tie to address queries arising from Due Diligence report in JRC Transport Model prior to use in support of TTRO/TRO process.
- MUDFA-SDS: The first two tranches of detailed design for utilities were delivered late.
- CEC Resource requirements – tie don't have visibility of CEC's detailed resource requirements and it is not known if these costs are within estimate in the DFBC.

PERFORMANCE

