From: Steven Bell

Sent: 03 December 2007 10:48
To: Duncan Fraser - CEC

Cc: Stewart McGarrity; Rebecca Andrew

Subject: FW: QRA

Attachments: 07.11.26 QRA.pdf; 07.11.26 Graph.pdf

Duncan,

Further to our discussions on this subject, I am happy to discuss the content of the attached slides with you and Rebecca to further understanding but strongly believe this must not be shared in this detail in the council report for the reasons we discussed on Friday.

In any event the items can only be closed once the risk events have been confirmed as concluded (and many of those apply at actual contract close not in advance) and I believe this level of detail in your report to council is not appropriate and counter productive in commercial negotiations with BBS.

Can you please discuss with Alan Coyle and Rebecca Andrew to ensure that these issues are well understood and supported by the right actions?

Let me know if you want time from me or Stewart to discuss with Rebecca.

Steven

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From: Mark Hamill

Sent: 03 December 2007 10:22

To: Alan Coyle

Cc: Steven Bell; Susan Clark; Stewart McGarrity

Subject: RE: QRA

Alan,

Further to our conversation this morning please see attached documents as promised.

Regards,

Mark

Sent: 29 November 2007 09:21 To: Mark Hamill Cc: Rebecca Andrew; Duncan Fraser - CEC Subject: QRA
Mark
Would it be possible for us to get an version of the QRA or a matrix which summaries the document? After discussion with Duncan on Tuesday he said the allowance drops from £49m to £34m at contract close. It would be helpful to have the reasons for this change to enable us to report to Council on the 20th the risks that have been closed out.
Regards
Alan
Alan Coyle Finance Manager (Tram Project) Financial Services City Development Team Level 2/5 Waverley Court 4 East Market St EH8 8BG alan.coyle@edinburgh.gov.uk 0131

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