From: Mark Hamill

Sent: 23 January 2008 10:13

To: Susan Clark Cc: Geoff Gilbert

Subject: RE: Contract Close Information

Attachments: 08.01.23 ETN Reg for CEC.xls; 08.01.23 DRAFT Risk Management Reportrev2.doc

Susan,

Please see attached revised report and appendix.

I'll need to produce a form of words re allowance for programme delay and I'll agree this with Tom and email it shortly.

Give me a shout if you have any queries.

Thanks,

Mark

Geoff – (yet again) CEC are asking about the cost of buying out black flag risks. I've stated (yet again) that the reason they are black flag risks is because the impact is so severe that the project would basically be stopped. I've cc'd you in case you are asked about this (yet again).

From: Susan Clark

Sent: 22 January 2008 18:05

To: Mark Hamill

Subject: RE: Contract Close Information

Mark

I've been reviewing CEC's requirements to get CEC CEO to give delegated authority to tie award Infraco etc.

In my e.mail of 17/01 I enclosed a matrix from CEC outlining what they required to see. From reading you report it is unclear to me that we have answered the following;

5.2a - Black flag risks

5.2b - I think that this is included

5.2c - programme risk

5.3

Are you able to provide an update to your report and perhaps structure it so that it addresses these questions in order please?

When can this be done?

Thanks

Susan

Susan Clark

Deputy Project Director - Tram

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tie limited

CityPoint

65 Haymarket Terr

Edinburgh EH12 5HD

Tel:
Fax:
Mobile:

Email: susan.clark@tie.ltd.uk

From: Mark Hamill

Sent: 16 January 2008 17:17 **To:** Stewart McGarrity

Cc: Geoff Gilbert; Susan Clark

Subject: Contract Close Information

Stewart,

As discussed please see attached documents.

I have attempted to satisfy the majority of the requested information in Susan's 'Final Deal Countdown' document and in Colin MacKenzie's email dated 10th January.

The report is relatively short however this is in line with Graeme Bissett's email regarding 'brevity'. There will be other areas which you'll no doubt want to include however I have tried to include relevant, current information without simply rewriting the risk management section of the FBC. In any event, we will only be able to illustrate the accurate post-contract award situation once we have input from those involved in the commercial negotiations.

The attached is simply a starter for discussion so please let me know if you want to discuss.

Regards,

Mark

Mark Hamill Tram Project Risk Manager

tie Limited Citypoint 65 Haymarket Terrace Edinburgh EH12 5HD

Tel: Fax: Mob

Email: mark.hamill@tie.ltd.uk

www.tramsforedinburgh.com www.tie.ltd.uk