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**From:** Robert Bell  
**Sent:** 10 February 2009 17:23  
**To:** Graeme Barclay  
**Cc:** Frank McFadden; Michael Jesuarul; Phil Dobbin  
**Subject:** RE: Interface Programmes

Graeme,

Are you any further forward in identifying works that should come out of MUDFA and in to Infraco? Eg B0 removal, Side Entry M/H's?

Bob.

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**From:** Graeme Barclay  
**Sent:** 29 January 2009 11:10  
**To:** Robert Bell; Tom Hickman  
**Cc:** John McAloon - TSS; Michael Jesuarul; Susan Clark  
**Subject:** RE: Interface Programmes

Bob, can appreciate your concerns, however, Michael has fully briefed the guys and they are aware of all the key issues and they are geared up for today, as noted yesterday, not Friday as you've intimated. Is this an issue? Michael is focussed on the Mound. We shall be sitting down with them afterwards.

The guys will look at the items you have raised to see where there are potential quick wins to release to Infraco. Agree that we need to assess areas where it would be prudent to transfer some works to Infraco to release sections earlier. Suggest you and I with respective PM's meet to discuss both programmes to identify potential areas – say early next week.

Thought BSC had already carried out the Archaeological works in Constitution st? Where are they wanting to work? Let us know area/location and we shall see if this can be accommodated within the existing TM, or if it indeed impacts on us at all.

Graeme

Graeme Barclay  
Construction Director - MUDFA

tie Limited  
MUDFA  
Western Harbour  
Leith Docks  
Edinburgh EH6 6QF

Tel:   
Fax:   
Mob:   
Email: [graeme.barclay@tie.ltd.uk](mailto:graeme.barclay@tie.ltd.uk)

[www.edinburghtrams.com](http://www.edinburghtrams.com)  
[www.tie.ltd.uk](http://www.tie.ltd.uk)

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**From:** Robert Bell  
**Sent:** 29 January 2009 08:57  
**To:** Graeme Barclay; Tom Hickman  
**Cc:** John McAloon - TSS; Michael Jesuarul; Susan Clark  
**Subject:** RE: Interface Programmes

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Tom/ Graeme,

We need to complete this exercise this week. BSC are at a standstill in Leith Walk and their claim has the potential to continue to grow if we cannot get them meaningful work areas.

If the meeting can be done today then fine, but I'd be more confident in the output if Michael Blake was involved in the meeting or at least reviewed and confirmed the output.

Bob Shaw and Mike O'Connor are new names to me. So far as I am aware they are fairly new on the scene, and I am not sure they have enough historical knowledge of the outstanding scope. I'd like to have Phil and Michael Blake available to meet with the planners on Friday to confirm the Integration Plan and will release Phil from our Project Managers meeting on Friday morning if that is the time that suits.

The guys need to review and consider:-

- 1) Can we get BSC's current resource working effectively immediately (taking account of site access, TM stakeholders etc). Do we consider reducing/ demobilising? Demobilising is not attractive. Reducing should be minimised.
- 2) What work, where, could we / should we transfer out of Carillion scope to allow Infracore to get access (B0 material, Side entry manholes etc etc.)
- 3) Do we need to manage Infracore by splitting chainages (eg rather than 100 – 350, 350 – 650 etc is there availability at 300 -550?). TM and stakeholder management then needs to be resolved.
- 4) MUDFA programme needs to include BT, SGN etc etc.

Also,

- 5) Can we get BSC into do the Archaeology work in Constitution street?

Bob.

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**From:** Graeme Barclay  
**Sent:** 28 January 2009 17:43  
**To:** Tom Hickman; Robert Bell  
**Cc:** John McAloon - TSS; Michael Jesuarul; Susan Clark  
**Subject:** RE: Interface Programmes

Bob Shaw (APM section 1A1), Mike O'Connor (telecoms APM) and John McAloon will be in attendance at the meeting on Thursday.

Graeme

Graeme Barclay  
Construction Director - MUDFA

**tie** Limited  
MUDFA  
Western Harbour  
Leith Docks  
Edinburgh EH6 6QF

Tel:   
Fax:   
Mob:   
Email: [graeme.barclay@tie.ltd.uk](mailto:graeme.barclay@tie.ltd.uk)

[www.edinburghtrams.com](http://www.edinburghtrams.com)  
[www.tie.ltd.uk](http://www.tie.ltd.uk)

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**From:** Tom Hickman  
**Sent:** 28 January 2009 17:37  
**To:** Graeme Barclay; Robert Bell  
**Cc:** John McAloon - TSS; Michael Jesuarul; Susan Clark  
**Subject:** Interface Programmes

Graeme / Bob,

It is clear that we need to have and continue with integrated reviews of MUDFA and Infraco programmes on a regular basis particularly for Leith Walk and Haymarket.

To do this we need to have, in addition to John and Michael the responsible PMs from both disciplines for the respective sections i.e Phil Dobbin, Tom Cotter, Michael Blake, Ian Clark and Alistair Dickinson.

If this meeting is to take place this week then something else will have to suffer.

John is tasked with preparing a programme tomorrow for a meeting in the afternoon on the programmes for Victoria Dock and Tower Place bridges and on Friday you both have progress meetings.

Please advise if you want to postpone to next week or if we can free the required PMs on Friday morning

Regards,

Tom Hickman  
Programme Manager  
**tie** Limited  
Citypoint  
65 Haymarket Terrace  
Edinburgh EH12 5HD  
Tel: +44(0) [REDACTED]  
Mob: +44 ( [REDACTED]  
Fax: +44(0) [REDACTED]  
Email: [tom.hickman@tie.ltd.uk](mailto:tom.hickman@tie.ltd.uk)

[www.tramsforedinburgh.com](http://www.tramsforedinburgh.com)

[www.tie.ltd.uk](http://www.tie.ltd.uk)

For more information on the Edinburgh Tram Project please visit [www.edinburghtrams.com](http://www.edinburghtrams.com)