



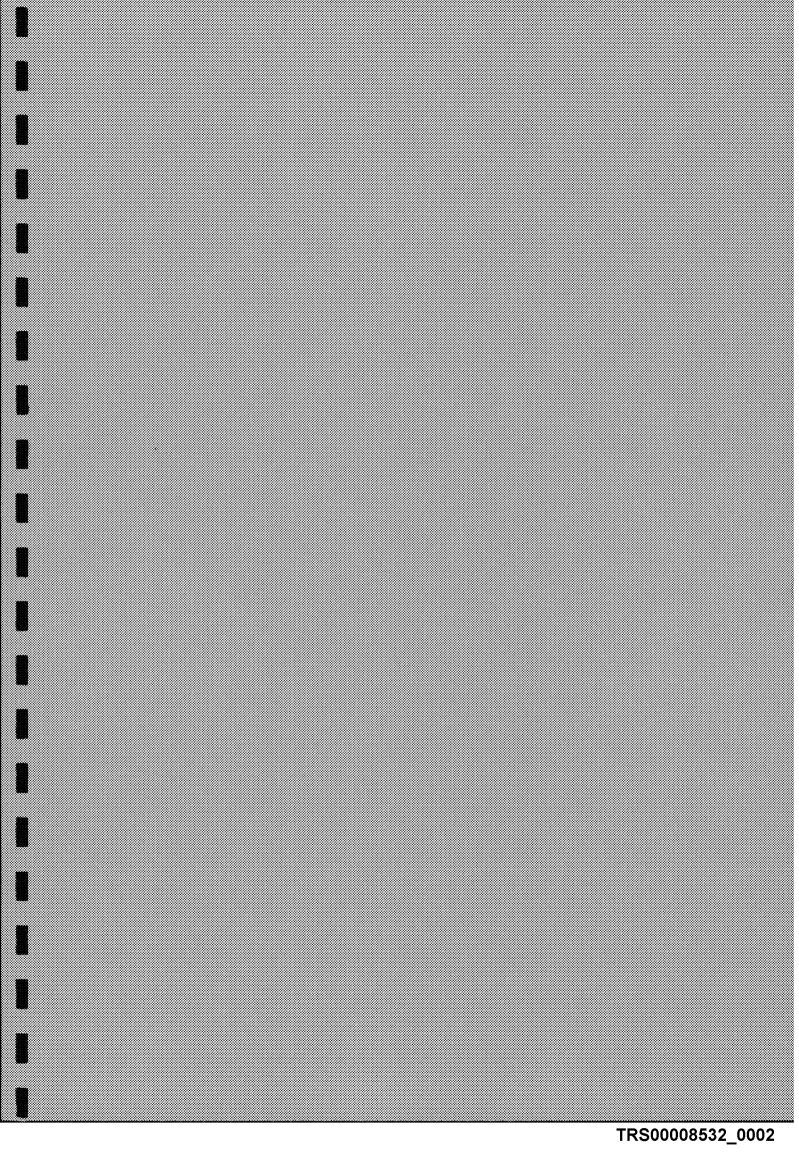
# tie/CEC Liaison

REPORTS for period ending 30<sup>th</sup> Sept. 2005

#### Circulation List:

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#### tie Limited

### Board Meeting - 24 October 2005 Finance Review

#### Financial Performance Report

The monthly *Financial Performance Report* is attached as <u>Appendix 1</u> and provides an up to date view of the financial position of all projects and for the company as a whole.

The following points are worth highlighting, more details in Appendix 1:

- The approval for the main tram funding for 2005-6 has now been received.
   We continue to await approval for the EARL funding from the Executive.
- Tram implementation FY06 spending will be below plan for the year due to the delay in commencing detailed design work. A similar scenario, though for a smaller sum of money, applies to EARL.
- The funding required for the Tram Supplementary Bills is estimated at c£0.5m and will be handled through the Tram Project Board
- Risks remain on the outturn of Fastlink (exposure to rectification work and contractor claims) and Ingliston (contractor claims). Currently there is no change to the expected outturn position, although this remains uncertain.

#### Business Cases - Tram and EARL

The up to date position is reflected in the reports on these two projects.

Of particular financial significance is the submission to the Parliamentary Private Bilis Unit of the Progress Report on Scope and funding of the Tram project which provides an updated view of capital costs and funding sources.

#### Governance

*Tram* - the final form of the remit is before the TPB meeting to be held prior to the tie Board meeting. The form is substantially the same as that previously approved by the tie Board.

EARL - a separate paper from Susan Clark, EARL Project Director, describes the EPB remit and delegations.

The principal outstanding governance exercise for Tram and EARL is to finalise the Project Team level DARs. These are currently operating under the direct control of

the individual Project Directors, who will define further delegation levels to key members of their teams. The approval of these levels is expected to be handled by the respective Project Boards in November.

With both Board's remits now in near final and agreed form, DLA (legal advisors to both projects) have been asked to review the proposed structure in the context of tie's own governance documents including the Operating Agreements. A verbal update on the results of this review will be made at the Board.

A detailed paper describing the governance model and procedures for all other tie projects is attached as <u>Appendix 2</u>. The summary on the first two pages provides an overview of the issues arising and how they are being handled.

As a result of the restructuring of DARs onto a project basis, we are revising the DARs for tie's indirect overhead expenditure. A summary will be presented to the November tie Board for approval.

#### Other matters

Internal audit - Reports were prepared by Scott Moncrieff on two areas: 1)

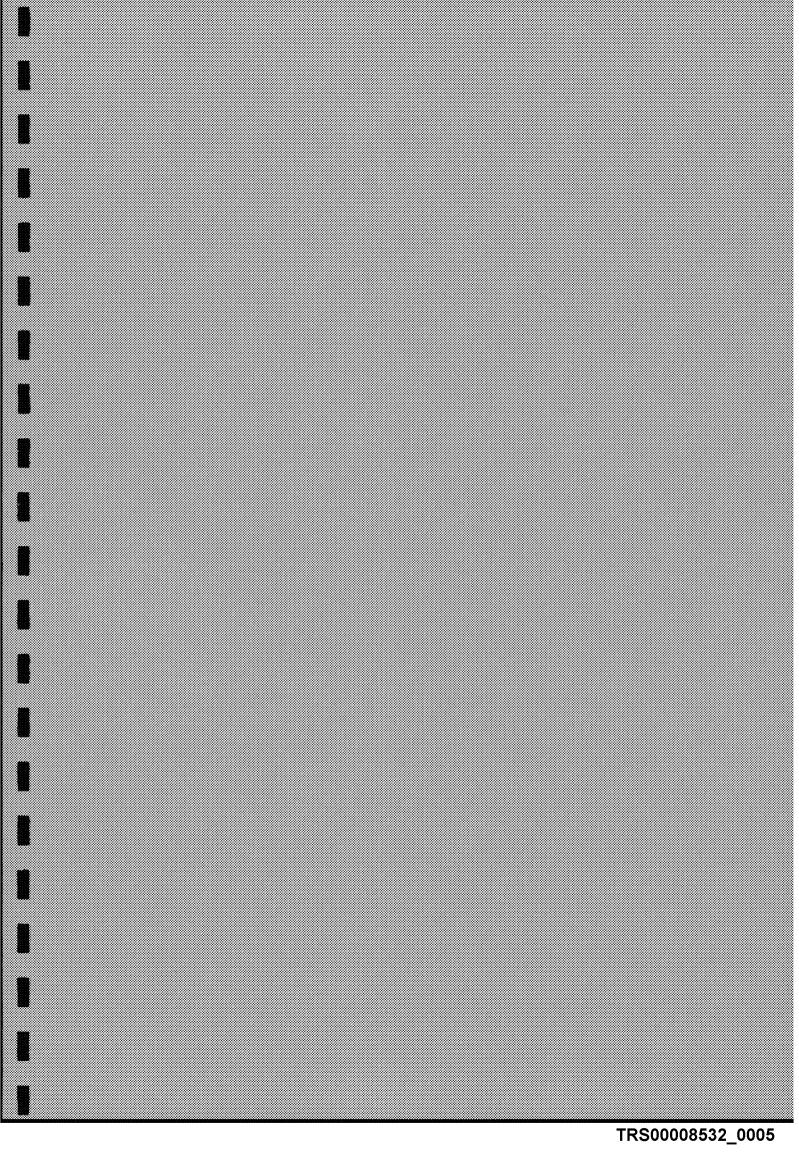
Procurement Process quality and regulatory compliance; and 2) Control over indirect overhead expenditure including payroli. Both reports reflected no material weaknesses.

FYO7 Business Plan – the process commences in November. The budget for the Tram for FYO7 will be reviewed by the TPB and will require detailed iteration with CEC and the Executive into early 2006. The funding for EARL in 2006–7 is contained in the request currently before the Executive; once approved this will be reflected in tie's FYO7 Plan.

The position on SAK is likely to be straight-forward since tie does not account for the construction funding in its own books. Both Fastlink and Ingliston Park & Ride should be resolved in advance of the new financial year. We will monitor progress on other projects and liaise with CEC on their impact on 2006-7.

We will prepare a draft Plan for review at the tie Board in December in time for submission to CEC by the calendar year-end, in line with the requirements of the Operating Agreement. This is likely to be subject to some change prior to finalisation in the New Year and we will set out the process to control those changes in the December submission.

Graeme Bissett 14 October 2005



tie Board and tie Executive Board - October 2005

Project Governance review

#### Background

The governance structure for the Tram Project was addressed at the tie Board in August 2005 and that for EARL will be addressed in separate papers in October 2005.

The essence of these structures is that the tie Board retains overall responsibility for the quality of tie's service delivery and for fundamental matters affecting the project but has delegated its authority for managing the projects to a Project Board which is intended to be the primary decision-making forum. In turn, the Project Board delegates specified levels of its authority to the Project Director who is responsible for delivery.

Since the Project Board has no <u>legal</u> standing or responsibility, this method of delegation is a practical means of project execution, which ultimately does not affect the tie Board's responsibilities under the Operating Agreement with CEC.

This note and the attached papers address the governance of the other tie projects:

- SAK
- 2. FETA road-user charging
- 3. Stirling Environmental
- 4. Cross-Forth ferry
- 5. One-ticket
- 6. Fastlink
- 7. Ingliston P&R

The primary general questions are :

- What is the contractual status at present and what is the timetable to complete the legal documentation?
- Who are the key players and how do they fit operationally and contractually?
- Is the client clearly defined and engaged in the decision-making process?
- Who are the funders and what role do the they play in the decision-making process ?
- Are tie's legal and operating relationships with the other parties clear and documented?
- What governance model is established Project Board, delegations, Project
  Director / Manager authority, role of tie Board etc?

Tie's role in the tram and EARL projects is different from that in other projects in a critical respect. For Tram, the Operating Agreement with CEC (the tram Project Promoter) imposes a requirement on tie to be accountable for the project delivery in all respects. For EARL, tie's role as Promoter makes tie accountable for the project delivery in all respects. The tie Board therefore must retain the ultimate responsibility for the projects, even if it chooses to delegate responsibility to the Project Boards.

On the other projects (except Fastlink and Ingliston P&R, see below) tie's role is confined to that set out in the governing contract in each case. The tie Board's responsibility is therefore confined to ensuring tie delivers its contractual obligations. This leads to differences in the role and interest of the tie Board in the governance structures across the projects.

A detailed review of tie's new projects - SAK, FETA, Stirling and Ferry - is attached. A summary of the One-ticket model is also provided for completeness. Fastlink and Ingliston P&R are physically complete but have contractual and remediation issues under discussion. This process is being executed by the Project Director and Manager and is being monitored directly by the tie Executive Board. Accordingly the governance model is not an issue for these projects.

The summary position is as follows:

- The governance models for SAK, FETA, Stirling, Ferry and One-ticket seem appropriate for the circumstances of each project. In the case of SAK, the structure is reasonable given the slightly convoluted start to tie's involvement. In the cases of FETA, Stirling and the Ferry, there is a need to finalise the legal underpinning and this should be done as a priority. In all 4 cases there is work to do to finalise important areas, such as delegated authorities. These actions are being monitored by tie's Executive Board.
- One-Ticket has been operational for a number of years and is generally of a low-risk nature.
- The extent of tie's liability and its relationship to tie's PI cover is an important open issue on all projects except One-Ticket and requires careful consideration. The contracts will require to be approved by the tie Board and a risk assessment should be provided in support.
- Reporting on these projects will be through the tie Executive Board and summaries will be provided to the tie Board at each meeting.

Graeme Bissett September 2005

#### SAK project governance

#### 8ackground

Unlike the Tram and EARL projects, tie was brought into SAK after project management arrangements had been implemented. Consequently, tie's role is one of advisor (with specific responsibilities and teeth), in effect an agent of the Council, rather than primary project manager. The governance and contractual structures reflect this.

The first part of this note summarises the governance model and there follows a summary of the contracts in place (highlighted in the text).

#### Principal players and contractual responsibilities

The Promoter is Clackmannanshire Council ("Clacks"). The Council is also a major land-owner and is the planning authority. They will contribute £2.5m. Clacks is the <u>Client</u> for the project. The principal contact for tie at the Council is the Head of Legal Services, Jackie Macguire, supported by Mac West, Head of Roads and Transportation. Ms McGuire reports internally to the Council Chief Executive.

The principal funder is SE, who also underwrite a wide range of contractual and other risks. The funding and risk underwriting terms are documented in the grant award letter from SE to Clacks. With Royal Assent achieved, the Executive officials will now keep the Minister informed of progress, augmented by informal communication with tie management. There is no formal linkage between SE and tie.

#### Tie is responsible for :

- a) Overall project management, including overall responsibility for the delivery of the project to scope, on time and budget. This is enshrined in the Project Management contract between tie and Clacks. However, tie has no liability under this contract other than in the unlikely event of demonstrable gross negligence
- b) Designing and implementing the rail operations, enshrined in the Operations and Rail Services contract between the and Clacks. The has similarly restricted liability exposure. In this role, the covers the signalling operational interface (not design), timetable, Network Rail contracts and transport modelling. The will utilise the services of other advisers in this role, although presently the only specialist adviser is AEA Technology to conduct transport modelling and timetabling. AEA are engaged through a contract with Clacks and the had no input into the form of contract under which they are engaged. It is anticipated that any additional advisors used by the will be contracted by Clacks under the's guidance, although some may be contracted direct by the (eg PR advisers).

Jacobs Babtie (JB) were contracted by Ciacks as project manager and to manage the process of preparation and submission of the Bill into Parliament prior to tie's involvement. The contract for Project Management Services between JB and Clacks still governs that relationship. JB also have responsibility for managing the utility diversion works, which will be contracted between the utility companies and Clacks.

First Nuttall (FN), joint venture of First Engineering Limited and Edmund Nuttall Limited, is the Principal Contractor under a Design and Construction contract between FN and Clacks, who are the legal employer. FN is a JV between First Engineering and Edmund Nuttall. JB are nominated formally in that contract as the Project Manager to instruct FN on behalf of Clacks.

At present, a range of other advisory relationships exist between Clacks and third parties, mostly to do with the work supporting the parliamentary process. These will now fall away. Brodies have been retained as legal advisers to deal with land acquisition and compensation issues and will be retained throughout the duration of the project. The land acquisition is managed by Jacobs Babtie who instruct Brodies. Tie does however, instruct Jacobs Babtie. Separate legal advice on contracts with Network Rail is provided by Biggart Baillie who are engaged by Clacks but managed by tie. Additional sub-contract arrangements are in place or being put in place by FN supporting construction.

Tie has no legal leverage over JB, FN or any of the existing advisory relationships.

Tie has no financial responsibility for making payments for any services to the players described above. Cash flow from the Executive and to the players is handled by Clacks. However, tie is responsible under the Project Management contract for forecasting the cash flows and for controlling the costs and approving commitment and payment. The latter is governed by Delegated Authority Rules described below.

#### Project governance and Delegated authorities

Tie's ability to direct parties is contractually limited to advising Clacks and inviting Clacks to take action. In practice the relationship is between tie and the players, with the contractual route through Clacks to be used only by exception.

In order to codify the relationships in a manner which complements the contractual relationships, a Joint Participation Agreement (JPA) has been concluded. The parties to this are Clacks, tie and JB. The JPA does not create any additional obligations or liabilities for tie.

The JPA confirms tie as overall project manager, and JB as project manager whose obligations and responsibilities are formally defined in their contract with Clacks.

The three parties to the JPA have established an Operating Group (OG), whose role is set out in the JPA:

"The Operating Group, which will constitute the main source of direction for the project, defining and controlling inter alia levels of delegated expenditure, the approval of contractual terms, communication with stakeholders and the development of the project in a manner consistent with the highest standards of safety. The Operating Group will meet monthly, or as required. It will be chaired by the Heavy Rail Director of tie and membership will consist of two representatives each from the Scottish Executive, Clackmannanshire Council and TIE. Jacobs Babtie will also attend by invitation."

Accordingly, the OG is a body with contractual authority, rather than an "alliance" body with no legal substance (similar to the Project Boards for Tram and EARL). The OG is a pivotal entity within the governance model. The OG meets monthly and is chaired by Paul Prescott. Richard Hudson attends all meetings and reports to it as tie's Project Manager. Clacks are represented by Jackie MacGuire and Mac West and JB is represented by their designated project manager.

In addition, both SE and the SRA are members of the OG. Since these bodies are not parties to the JPA, they do not have contractual responsibility but their involvement is clearly important to the smooth operation of the project. They are also encouraged to take sustainable (if not binding) positions on issues discussed (in this case, similar to the EARL / Tram Project Board model). A decision has been taken not to include Network Rail, Scotrail or EWS. The engagement with these parties is at operational level, similar to that for EARL, although the EARL P8 does include NR and Scotrail. It is felt that the additional involvement on the OG would not be beneficial in the case of SAK. The matter is being kept under consideration.

The OG's authority is effected through documented delegated authorities and change control procedures. These are currently under debate in the context of a remit document being developed by tie. Delegated authority limits are being discussed in relation to change control and contractual and expenditure commitment as follows:

- From Clacks to tie, giving tie ability to determine matters below specified thresholds and within authorised budgets
- Between tie and JB and between Clacks and JB

In dispute, the representatives of each organisation will revert to their own positions and additional dialogue would be required for resolution. Failure to achieve resolution would require parties to fall back on their contractual positions.

There are no explicit conditions for terminating the OC in the JPA. It would be for the members to determine in the circumstances what to do if the mechanism is not working.

Budgets are established (though being finalised) for construction target cost (primary responsibility FN, overall responsibility JB) and separately for mine-works remediation (ditto). In addition, JB has a budget for their own costs. Contingencies are quantified and incorporated in the overall budget, for which tie is overall responsible.

#### Additional bodies

Two additional groups have been established:

#### Strategic Board

This comprises senior representatives of the main players - Clacks, tie, JB. First Engineering, Edmund Nuttall. Its purpose is to provide a communication platform and it has no formal role within the governance structure, nor any delegation of authority for any action.

#### Risk management group

This comprises operational level people from Clacks, tie JB, FN and SE. The intention is that risk management and reporting will be performed by this group, reporting to tie as Project Manager and to the OG. Formal responsibility for risk management remains with tie as Project Manager, supported by the various parties' contractual responsibilities. The group has no formal role within the governance structure, nor any delegation of authority for any action. Any actions recommended by the Risk Management Group will be dealt with through the Change Management Process and sanctioned within the Delegated Authority Rules

#### Role of the tie Board

The tie Board's responsibilities are to ensure that tie through Paul (Project Director) and Richard (Project Manager) deliver the contractual obligations under the two contracts with Clacks. Unlike Tram and EARL the tie Board has no additional central role - in Tram we have an Operating Agreement with CEC which carries responsibilities and which links to the project management role; for EARL, tie has a relationship with SE which is in the process of being contractually documented and tie is also about to confirm legally the Promoter role.

#### Recommendations and actions required :

- 1. We (tie) are not aware of the terms of the JV between First Engineering and Edmund Nuttall. Procurement of the contractor was concluded prior to tie's involvement in the project. We would expect, as a public body governed by their own Standing Orders and EU Procurement Legislation, that Clacks would have satisfied themselves of the structure of the JV prior to award of the contract. We will take steps to understand the operating relationship to assess whether there are any concerns about how the JV may operate in the future.
- 2. Finalise delegated authorities.
- 3. Finalisation of budgets and allocation of responsibility
- The final form of the liability clause should incorporate explicit cover for the period from commencement of delivery and should be married to tie's PI cover.
- Address the standard contractual terms required in the event that tie subcontracts direct with any third parties such as PR advisers, including alignment of liability clauses.
- 6. Reporting within tie should comprise: 1) monthly report on actual costs incurred by tie compared to budget (not total project cost performance); 2) brief narrative report ("Performance Report") on project progress, highlighting any current major issues likely to affect project programme, cost or scope and also tie costs. Any significant changes to the governance or contractual arrangements should also be approved by the tie Executive Board and possibly the tie Board. This reporting should be effected through the Monthly Financial Performance Report (Stuart Lockhart), prepared by the Project Manager and approved by the Projects Director. The same document can be used as necessary for tie Executive Board and tie Board reporting. Note that this reporting is separate from that to the client, Clacks, which is governed by the Project Management Agreement. In addition to the Performance Report, the standard monthly confirmation should be signed off by the Project Director and Manager.

#### Contracts in place:

- 1. Professional Services contract between Clacks and Jacobs Babtie.
- NEC Design & Build Contract between Clacks and First Nuttall. (Phase 2 the "Notice to Proceed to Construction" has not yet been executed. This is anticipated for the 19th September)
- 3. Joint Participation Agreement between Clacks, Jacobs Babtie and tie.
- 4. Project Management Agreement between Clacks and tie.
- 5. Services Agreement (for Operations and Rail Services) between Clacks and tie.
- Asset Protection Agreement between Clacks and Network Rail. (Yet to be signed anticipated on or around the 19th September)

- 7. Subcontract Agreements between First Nuttall and specialist subcontractors and suppliers (To be executed after the issue of the Notice to Proceed to Construction).
- 8. Grant Funding letter and indemnity from the Scottish Executive to Clackmannanshire Council.
- Other sundry services agreements between Clackmannanshire Council and advisers.

#### FETA Road User Charging project

#### Background and project objectives

Tie's involvement in this project commenced in December 2004. The project objective is to prepare a Charging Order for road user charging on the Forth Road Bridge, as a successor model to the tolls.

#### Contractual framework and delivery of services

A contract ("the Project Agreement") has been developed between tie and FETA, the body responsible for bridge operations. This is unsigned pending agreement on tie's liability exposure – see below. Under the contract, tie owes a duty of care only to FETA and to no other party. Equally, tie has no direct authority over any other party. The legal advisers are D&W (contracted), communications advice is under tender and technical consultants will be tendered shortly. These contracts are or will be between FETA and the parties. In the event of dispute, authority over the third parties is that of FETA, under advice from tie.

The contract with tie contains a Scope of Services schedule, at present focussed on the charging order. More specifically this includes design of the project, procurement of advisers, assessing and advising on bids for services by third parties, monitoring and approving expenditure against project budget. The has no responsibility for making payment to third parties although the will evaluate submitted involces and advise FETA on payment.

For tie, Alex Macaulay is Project Director, Ken McLeod is Project Manager. The latter is the main tie contributor, estimated at 2.5 days pw. Charge rates have been agreed with FETA and are enshrined in the contract. These also allow use of other tie people on a call-off basis - eg finance, communications and risk. The whole project has an estimated cost of £1.5m including 40% contingency. Tie's cost estimate within this total is £150k for the period to April 06 when the order was expected to be made. However, this has now been delayed for c 12 months for various reasons involving Scottish Executive issues, tie has reforecast tie costs at £250k to accommodate the delay. The funding source is FETA, which presently has a budget for the project and is responsible for ensuring it remains adequate.

The principal client contact is Alistair Andrew, the Bridgemaster and General Manager, who reports to the FETA Board. It appears that this aspect of the governance model is operating effectively.

There is no "Project Board" or equivalent in operation. The Project Director and / or Manager handles relationships with the third party advisors directly, has regular engagement with Alistair Andrew and attends (as necessary) the FETA Board meetings. The Board meetings are effectively the decision-making mechanism and

accordingly there is no delegated authority to tie or any other party for change control, contractual / expenditure commitment or cash payment.

The Project Agreement is also being used as the umbrella arrangement for additional services on 1) preliminary assessment of back office business systems relating to the new toll plaza; and 2) communication strategy.

#### Liability exposure

The original draft of the FETA Road User Charging project agreement contained a blanket liability exemption for tie, on the grounds of tie's non-profit-making character. This has been subsequently resisted by FETA in favour of liability exposure, whereby tie would require to rely on its PI cover. Limitations on tie's exposure are being negotiated with Mark Bourke's involvement, both in terms of quantum and in terms of the definitions within our PI policy. The change in position is being driven by CEC Solicitor, who are acting as FETA's legal advisors.

#### Recommendations and actions:

- 1. Seek swift finalisation of the contract.
- The final form of the liability clause and the contract generally should be approved by tie's Executive Board and the tie Board. The final form of the contract should incorporate explicit cover for the period from commencement of delivery (December 2004).
- Review of the adequacy of the existing draft contract as an umbrella to support the additional services.
- 4. Reporting within tie should comprise: 1) monthly report on actual costs incurred by tie compared to budget (not total project cost performance); 2) brief narrative report ("Performance Report") on project progress, highlighting any current major issues likely to affect project programme, cost or scope and also tie costs. Any significant changes to the governance or contractual arrangements should also be approved by the tie Executive Board and possibly the tie Board. This reporting should be effected through the Monthly Financial Performance Report (Stuart Lockhart), prepared by the Project Manager and approved by the Projects Director. The same document can be used as necessary for tie Executive Board and tie Board reporting. Note that this reporting is separate from that to the client, FETA, which is governed by the Project Agreement. In addition to the Performance Report, the standard monthly confirmation should be signed off by the Project Director and Manager.

#### Stirling waste management project

#### Background and project objectives

Tie's involvement in this project commenced in August 2005. The project objective is to provide project management support to Stirling Council (SC) in relation to a range of waste and environmental management projects.

#### Contractual framework and delivery of services

A contract ("the Project Agreement") between tie and SC is under negotiation. This is based on the FETA contract and is likely to encounter the same liability issue. Under the draft contract, tie owes a duty of care only to SC and to no other party. Equally, tie has no direct authority over any other party. The other principal advisor is WS Atkins, who have a framework agreement with SC to advise on projects and to project manage their execution. In the event of dispute, authority over the third parties is that of SC, possibly under advice from tie, tie's role is that of Client Representative advising SC on the operations of WS Atkins and potentially other parties in relation to the specified projects. All contracts other than tie's own contract are directly between third parties and SC.

The contract with tie contains a Scope of Services schedule. More specifically this provides that tie shall contribute to the development, construction and implementation of the package of waste management projects in respect of project management, business planning and case preparation, risk management and communication management; tie shall also manage on behalf of SC the provision of works or services performed by third party service providers in relation to the project. The will assist SC staff by preparing briefs, assisting with procurement and contract development as appropriate for external services and advice from 3rd parties. The has no responsibility for making payment to third parties although the will evaluate submitted invoices and advise SC on payment.

For tie, Alex Macaulay is Project Director, David Burns is Project Manager. The latter is the main tie contributor, estimated at 4 days pw. Charge rates have been agreed with SC and are enshrined in the contract. These also allow use of other tie people on a call-off basis – eg finance, communications and risk. The various individual projects have budgets within SC's system. Tie's cost estimate is 91k for the period to end-March 06. The funding source is that of the Council which is also responsible for ensuring it remains adequate.

The principal client contact is Kevin Robertson, SC's Roads Manager, who in turn reports to Arthur Nicholls, Director of Environment Services, It appears that this aspect of the governance model is operating effectively.

There is no "Project Board" or equivalent in operation. The Project Director and / or Manager handles relationships with the third party advisors directly and has regular engagement with the SC officials, who are the decision-making level. One area here requires clarification. The tie Project Manager has been given informal authority to sign letters on behalf of SC on SC paper, provided they are not of a contractual nature. The role is to collect info, cajole others and facilitate the completion of the work. There is no formal delegated authority to tie, or to any other party, for change control, contractual / expenditure commitment or cash payment. However, the authority to act for SC requires clarification.

#### Recommendations and actions:

- 1. Seek swift finalisation of the contract and to consider the nature of the contract is it the provision of services with supervision and responsibility by tie or is it a secondment? In making the assessment, the provision of services by other tie people other than the Project manager may point to a service contract, rather than secondment. In addition, the informal letter-signing authority requires clarification.
- The final form of the liability clause and the contract generally should be approved by tie's Executive Board and the tie Board. The final form of the contract should incorporate explicit cover for the period from commencement of delivery (August 2005).
- 3. Reporting within tie should comprise: 1) monthly report on actual costs incurred by tie compared to budget (not total project cost performance); 2) brief narrative report ("Performance Report") on project progress, highlighting any current major issues likely to affect project programme, cost or scope and also tie costs. Any significant changes to the governance or contractual arrangements should also be approved by the tie Executive Board and possibly the tie Board. This reporting should be effected through the Monthly Financial Performance Report (Stuart Lockhart), prepared by the Project Manager and approved by the Projects Director. The same document can be used as necessary for tie Executive Board and tie Board reporting. Note that this reporting is separate from that to the client, SC, which is governed by the Project Agreement. In addition to the Performance Report, the standard monthly confirmation document should be signed off by the Project Director and Manager.

#### Cross Forth Ferry project

#### Background and project objectives

Tie's involvement in this project commenced in August 2004 and is at an early stage. The project objective is to project manage the feasibility work and procurement of the ferry.

#### Contractual framework and delivery of services

A contract ("the Project Agreement") between tie and Fife Council (FC) is under negotiation. This is also based on the FETA contract and may encounter the same liability issue although this has not yet surfaced. Under the contract, tie owes a duty of care only to FC and to no other party. Equally, tie has no direct authority over any other party. The other service providers have yet to be contracted and these contracts will be between FC and the parties. In the event of dispute, authority over the third parties is that of FC, possibly under advice from tie.

The contract with tie contains a Scope of Services schedule. This provides that tie shall provide Fife Council project management and procurement services relating to the project. In practice this will include design of the project, procurement of advisers, assessing and advising on bids for services by third parties, monitoring and approving expenditure against project budget. Tie has no responsibility for making payment to third parties although tie will evaluate submitted invoices and advise FC on payment.

For tie, Alex Macaulay is Project Director, Ken McLeod is Project Manager. The latter is the main tie contributor, estimated at 2.5 days pw. Charge rates have been agreed with FC and are enshrined in the contract. These also allow use of other tie people on a call-off basis – eg finance, communications and risk. Project budgets are under development under tie's direction, as is tie's own cost estimate. The funding source is FC, although application is being made for funds from SESTRANS and the Cities Growth Fund. Although tie has no direct responsibility for funding we may provide advice on this matter.

The principal client contact is Ian Napier, FC's Technical Director. There is a Project Steering Group comprising FC, CEC, Forth Ports and FETA, chaired by Ian Napier. The tie Project Director and / or Manager will handle relationships with the third party advisors directly and will have regular engagement with Ian Napier. However, formal reporting will be to the Steering Group which is effectively the decision-making mechanism, with the members having the right to reserve positions when further debate is needed with their own organisations. This is similar to the Tram and EARL model. Delegated authorities may be developed in due course, but at present there are none.

#### Recommendations and actions:

- 1. Seek swift finalisation of the contract before substantive work commences.
- The final form of the liability clause and the contract generally should be approved by tie's Executive Board and the tie Board. The final form of the contract should incorporate explicit cover for the period from commencement of delivery (August 2004).
- 3. Formal agreement by the parties to the governance structure, including the remit of the Steering Group and delegated authorities. This should be approved by the tie Executive Board and tie Board so far as it affects tie.
- 4. Reporting within tie should comprise: 1) monthly report on actual costs incurred by tie compared to budget (not total project cost performance); 2) brief narrative report ("Performance Report") on project progress, highlighting any current major issues likely to affect project programme, cost or scope and also tie costs. Any significant changes to the governance or contractual arrangements should also be approved by the tie Executive Board and possibly the tie Board. This reporting should be effected through the Monthly Financial Performance Report (Stuart Lockhart), prepared by the Project Manager and approved by the Projects Director. The same document can be used as necessary for tie Executive Board and tie Board reporting. Note that this reporting is separate from that to the client and to the Steering Group, which is governed by the Project Agreement. In addition to the Performance Report, the standard monthly confirmation should be signed off by the Project Director and Manager.

#### One-ticket

#### Background and project objectives

The SESTRAN partnership of nine local authorities in South East Scotland (population 1.5m) agreed with the major public transport operators in its area in 1998 to attempt to establish a Travelticket scheme as a major step towards public transport integration. It was agreed that the Travelticket scheme be managed as a partnership between the public and private sectors under the aegis of a company structure. In 1999/2000 there was a basic fact-finding process and initial scheme definition. However unforeseen problems related to the Competition Act 1998 caused the initial implementation of the scheme to be postponed from 2000 to May 2001.

ONE-TICKET was established as the multi-modal multi-operator travelticket for South East Scotland. The scheme was developed with financial support from the Scottish Executive. It is intended to be commercially self-sufficient on a stand-alone basis during the current financial year, 2005-2006.

The main objective of ONE-TICKET is to increase the use of public transport and achieve modal transfer from car use to public transport within the SESTRAN area. The Memorandum of Association clearly states "The Company's objects are to promote, develop and implement a multi-modal, multi-operator scheme or schemes of fares and tickets on public transport operations in partnership with those transport undertakings and transport procurers which are members of the Company". It is NOT the intention of the scheme to transfer current public transport users to ONE-TICKET but rather to use the customer benefits of the integrated ticket (value for money and convenience) to encourage new public transport use, unless users are already using more than one operator's services for their journey. Marketing initiatives since tie became involved in April 2003 have focused heavily on reaching car drivers, for example through advertising on bus backs and on the reverse of parking vouchers issued from parking ticket machines, and the use of road facing posters to promote ONE-TICKET.

Sales of ONE-TICKET are growing and are currently running at around £14k per week, equivalent to £730k per annum on an annualised basis (the years ended 31st March 2003, 2004 and 2005 are reporting sales of £152k, £508k and £676k respectively). The current bus market for the SESTRAN area is estimated at around £120 million (Lothian Buses recently reported annual turnover of £60m). Given the strong single operator products available and the price premium of 20–30% for One-Ticket, it is not anticipated that One-Ticket will capture a huge share of this market. One-Ticket will attract those customers who value convenience, choice and ease of use. These benefits should appeal not only to current bus users but to a whole new set of customers. A market penetration for One-Ticket of between 2% and 5% ought to be achievable based on experience elsewhere in the UK.

ONE-TICKET is currently heavily focused on Bus travel, with only limited involvement of Rail. It is intended that Rail should become an integral part of the offering during the first quarter of 2006-2007, now that the new Scotrail franchise agreement is in place. It is anticipated that Scotrail will become a key stakeholder in the One-Ticket scheme. It is also envisaged that trams will be included in the longer term (2009 onwards).

#### Contractual framework and delivery of services

The Company's share capital is divided into Ordinary shares, "A" Ordinary shares and Deferred shares. Only the Ordinary shares have a right to participate in any profits of the company available for distribution. The Ordinary shares are owned by Don Prentice Coaches, E&M Horsburgh, Stagecoach, First Group, EVE Cars & Coaches, Alexander Wait & Sons, Lothian Buses, Munro's of Jedburgh, Perryman Coaches and Swan's Coaches. The "A" Ordinary shares are owned by City of Edinburgh, Clackmannanshire, East Lothian, Falkirk, Fife, Midlothian, Scottish Borders and West Lothian Councils. Stirling have yet to subscribe.

In addition to those owning shares, Bryans of Denny, Bulldog, BusKers, Davidson Buses, GNER, HAD Coaches, Henderson Travel, Houstoun Travel, MacEwans, MacTours, Myles Mini Bus Hire, Royal Mail Post Bus, ScotRail, SD Travel, Telford's Coaches and Waverley Travel participate in the scheme. An invitation to participate has still to be accepted by Scottish CityLink. It is anticipated that First Scotrail, GNER and Virgin Cross Country will become full participants in the scheme in due course.

The eight man Board comprises two representatives from each of Lothian Buses and First Group, and one representative each from Stagecoach, East Lothian Council and tie. The Chairman is independent.

For tie, Stuart Lockhart is Project Manager and is tie's representative on the One-Ticket Board of Directors.

An operating agreement was entered into between tie and One-Ticket to enable tie to provide administrative services from 1st April 2003. This service includes dealing with ticket agents, acting as a travelticket agent, dealing with participating operators, dealing with overall functional matters and dealing with all company matters.

tie's approved Business Plan for 2005-2006 has allowed for the appointment of a full-time commercial manager. This appointment however is subject to One-Ticket Board approval and approval will, most likely, not be given until ScotRail are fully involved.

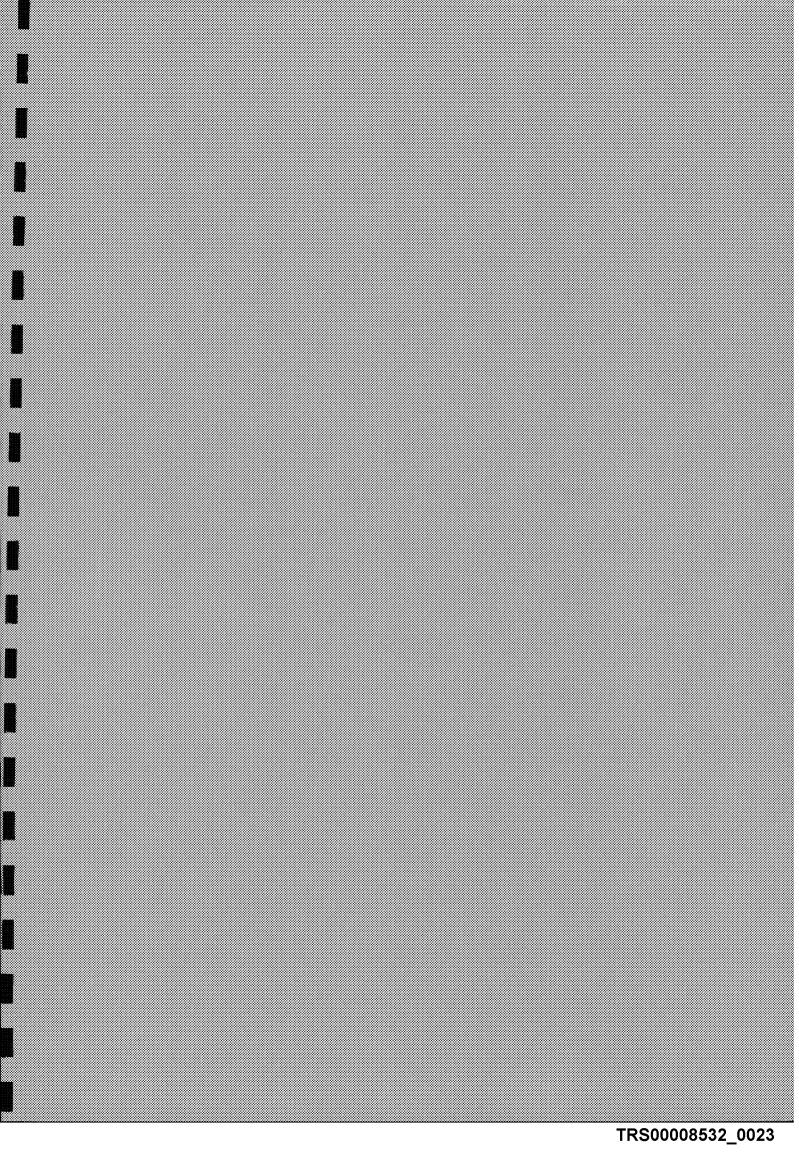
tie's cost estimate within this financial year relates only to salaries and are fully recoverable.

There is no "Project Board" or equivalent in operation. The Project Manager handles relationships with the "client" directly, has regular engagement with the Board of Directors and attends the quarterly One-Ticket Board meetings. The Board meetings are effectively the decision-making mechanism albeit there is some limited delegated authority to tie.

The Administrative Services Agreement is also being used as the umbrella arrangement for all support services. Tie's liability in any circumstances is limited to the annual fee of £15,000.

#### Recommendations and actions

- 1 Facilitate rail participation and agree zone structure, pricing, retail network and product mix.
- 2 Finalise share subscription of remaining local authorities and transport operators.
- 3 Agree new Board structure, update company's legal documentation and participating operator/local authority joint venture agreement. Seek clarification on status of scheme from OFT.
- 4 Continue to implement existing marketing strategy and produce a revised strategy for April 2006 onwards.
- 5 Recruit commercial manager.
- 6 Re-launch product on absorption of rail operators.



# tie

# **Financial Performance Report**

September 2005

Prepared by Stuart J Lockhart

14th October 2005

#### Month Ended 30th September 2005

#### Contents:

<ol> <li>Key Points Summa</li> </ol>	b	٠														4	Э	٠						×	4	Ċ							٠				×	4														
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- 2 Project Portfolio Summary
- 3 Project Financial Commentary
- 4 Overheads Commentary
- 5 Detailed Expenditure Current Month, Year to Date, Full Year Forecast
- 6 Balance Sheet
- 7 Cash Flow Year to Date and Next Month Forecast

tie has now received approval for FY06 funding for Tram but we still await a decision on EARL.

The cumulative spend for the 6 Months to end of September is £5.175m under plan, largely driven by 2 key elements;

- 1) £0.428m on EARL as a direct result of the delay in Bill submission.
- 2) £4.706m on Tram Implementation as a direct result of the delayed commencement of the principal design contract.

Uncertainties over outturn spend on the Ingliston and Fastlink projects remain. The Fastlink situation has not changed except that required physical testing is underway. On Ingliston, a full analysis of claims from the contractor has now been received from Halcrow. The aggregate of these has increased to £0.9m (previously £0.6m); preliminary legal advice suggests much of the claim is unsupportable. There is no material progress to report on the likely financial outcome, but we anticipate progress in October.

	Projects	Programme	Project	2005/06 Expenditure	2005/61	Expenditure	Variance
	a francis de contractorio de la		Manager	Plan	YTO Plan	YTD Actual	YTO Celta
				(E000's)	(E000's)	(£'000's)	(%)
Tram Programme							
1 Line 1 Development & Parliamentary Process	l Kendali	B Cross	WFraser	1,787	1,214	1,427	18%
2) Line 2 Development & Parliamentary Process	l Kendali	B Cross	WFraser	1,578	1,080	985	-9%
3 Tram Implementation - DPOFA/INFRACO Execution, Procurement & Funding	Kental	l Kendall	NA	21,873	8,018	3,312	-59%
4 Line 3 Development	l Kendall	l Kendall	WFraser	134	134	113	-16%
Other Projects			<b>1</b>		***************************************		***************************************
5 WEBS	A Macaulay	NA	LMurphy	263	219	246	12%
6 Ingliston Park & Ride	A Macaulay	NA	LMaphy	1,511	1,495	1,320	-12%
7FETA	A Macaulay	NA	K MacLecol	80	40	27	-33%
8 One-Ticket	A Macaulay	NA	SLockhart	76	24	19	-21%
9 Information Programme	A Macaulay	NA	NA	Q	0	29	0%
10 Cross Forth Ferry	A Maxaulay	N/A	K Madeod	0	0	3	0%
11 Stirling Waste Management	A Macaulay	NA	D Burns	0	0	5	0%
Heavy Rail Projects		1					
12 EAR	S Cark	NA	SClark	5,557	2,430	2,001	-18%
13 SAK	P Prescott	NA	RHudson	330	163	139	-15%
			1	33,189	14,817	9,626	-35%
14 Overheads	M Hovell	~	Stockhart	1,683	835	673	-19%

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As reported previously, the outturn costs for Tram line 1 and 2 reflect the inclusion of the effect of the 'Bill within a Bill' process that is currently being undertaken on both lines, these costs are £0.286m and £0.225m respectively. These are still our best estimates based on current experience of the Parliamentary process but must be viewed as subject to variation dependant on the actual process.

All other costs can be managed within the current extent of available funding for Lines 1 and 2. It is important to underline that the budgeted parliamentary cost assumed Royal Assent by 31 December 2005; any extention of this will incur additional cost, potentially of several hundred thousand pounds, dependent upon the work required to support the process. More detail is provided in the accompanying Tram Project Report.

#### Tram Line 1 & 2 Implementation

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The cumulative position for the months to end of September reflects design work being brought forward to facilitate the removal of objections, and it is necessary for this to continue despite the delay in the appointment of SDS. This will be balanced over the financial year by subtracting the re-allocated amount from the SDS design budget, thereby undertaking less SDS design work than planned. However, the effect of this is outweighed by the delay in commencing the detailed SDS design work due to delay in funding approval.

#### Tram Line Three

Workstream was completed in August 2005

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The agreed budget for this financial year for TL3 was to closedown and archive the project. This included carrying out modelling to assess the viability of this scheme. This work has extended beyond the original deadline as a result of weaknesses within the LUTI model. The work has now been completed and report has been prepared. **tie** has provided comments on the report and these are now being included in the final draft. This work was completed in August.

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Some rectification work has been carried out at the contractor's expense; further defects investigations are underway. The final form of rectification has yet to be fully proposed and agreed.

A response was received on 29<sup>th</sup> August 2005 regarding the observations. Further testing has been commissioned. **tie** are receiving ongoing support from Halcrow during this defects correction period and investigations are continuing. **tie** have also initially briefed and instructed Dundas and Wilson to commence evaluation of all outstanding contractual issues with a view to identifying areas that may need to be pursued through litigation including the risk to the outcome of Halcrow not performing adequately.

The programme for resolution of these matters is therefore remains in flux but will become clearer following the receipt of the further testing and surveys

There remains a substantial exposure to rectification work which is under assessment.

ANY REQUEST UNDER FOISA FOR PUBLIC DISCLOSURE OF THIS INFORMATION SHOULD BE RESTRICTED BECAUSE OF COMMERCIAL CONFIDENTIALITY.

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The total project estimated outturn cost is £3m, compared to original budget of £2.5m. The main contractor, Border Construction, has tabled new claims and the total claimed now exceeds £0.9m (previously £0.6m), reflecting a long list of claimed out of scope items. A preliminary legal view is that much of this is unsupportable, but further investigation is required. If none of the claims were successful and LDs were agreed, the project cost would be in line with the original budget, but this is clearly an optimistic scenario. Now that tie has a full analysis of the claims from the Project Manager, Halcrow, a meaningful analysis is underway and it is expected that progress in resolving the claims will be made by the end of October.

ANY REQUEST UNDER FOISA FOR PUBLIC DISCLOSURE OF THIS INFORMATION SHOULD BE RESTRICTED BECAUSE OF COMMERCIAL CONFIDENTIALITY

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A number of meetings have taken place with First ScotRail and also now with GNER and Virgin. The objective is to seek their full participation in the scheme. A further meeting will take place in November. This is ongoing.

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	Current	Month (September '05)	Year to Date (6 miles to 30/9/05)	Year End (12 mins ending 31/3/06)
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Project Costs (Total incl. OH)				
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The final version of the Local Transport Strategy was approved by the FETA board at their meeting on 29 June and we are currently making preparations for this to be printed. At the same meeting it was noted that **tie** would prepare a scoping report on a communications strategy. This has been approved by the FETA management team and was presented and approved at the FETA Board meeting on 2 September. A meeting was held with the Scottish Executive on the revised guidance for promoting a charging Order but this will be subject to consultation later in the year. The full Charging Order in support of the Local Transport Strategy will be promoted in line with current guidance in the meantime with a view to seeking approval in principle from Ministers in November. A revised programme and resource schedule has been prepared on this basis.

## Cross Forth Ferry

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## Stirling Council Waste Management Projects

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Project Costs (Total Incl. OH)	
EARL	492,076 498,092 -17,016 2,001,218, 2,428,528 -436,310 5,072,074, 5,557,074 486,000

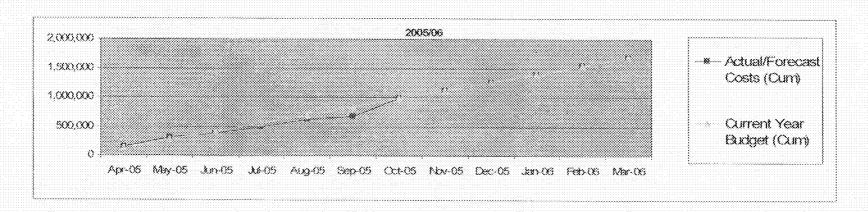
The under spend on costs both in month and year to date is due to the delay in Bill submission date.

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The main variance in the actual cost versus budget being down is due to reduced involvement during the first five months from the Rail Project Director.

Overheads are allocated, and charged to CEC on a monthly basis, to each project pro rata as per the agreed business plan budget.

Spend to date on IT and Telephony, Computer Equipment and Project Management software & training (Primavera) are timing issues in relation to comparisons with budget. The combined total cost to date of c£130k is directly attributable to the Tram implementation project.



CEC are now issued with one invoice per month. The "book" bank balance (overdrawn) as at 30th September totalled £1.144.

## Relationship with CEC

tie has issued invoices to CEC, Clackmannanshire Council, FETA, Fife Council, Stirling Council and One-Ticket Limited to 30th September. Accrued costs and depreciation are not included in these re-charges to our clients.

# 5 Detailed Expenditure Report for Period Ended 30th September 2005

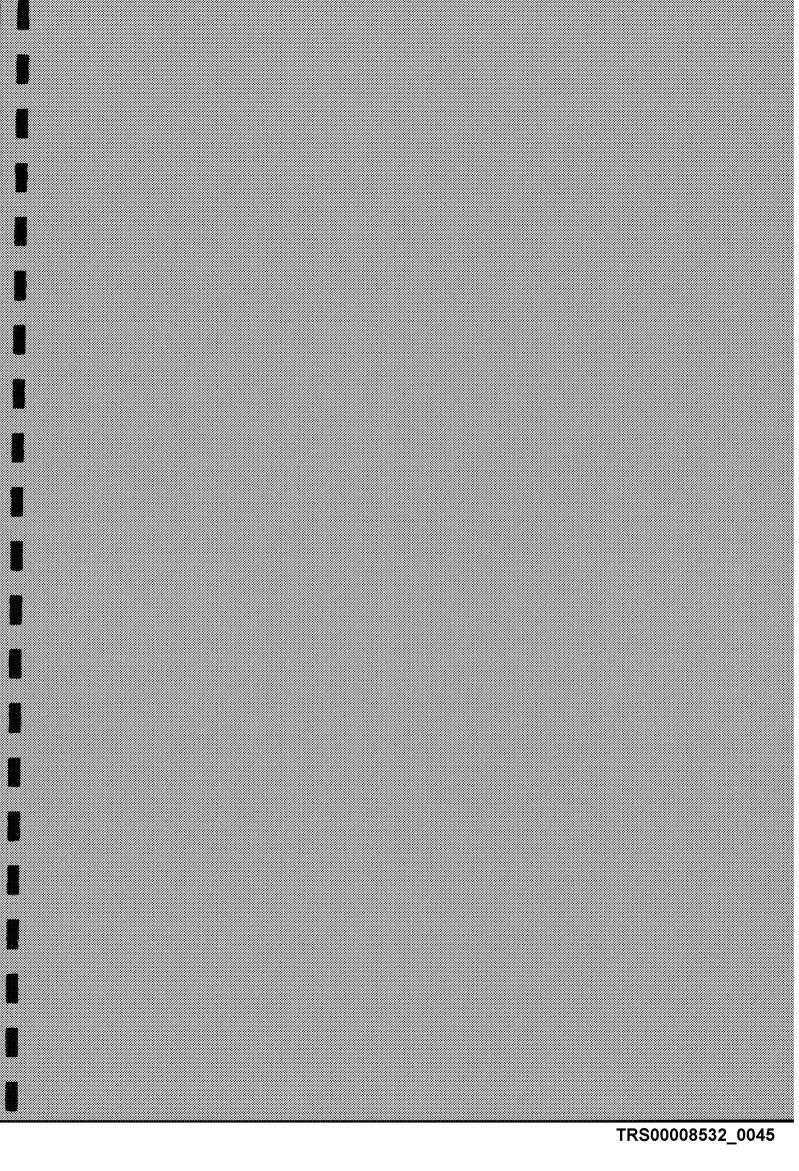
	Current Mor	nth (Septe:	rsser (98)	Year to D	2002 (G 1781) 23 23 23 23 23 23 23 23 23 23 23 23 23	600 30797053	Year Erst (12	critics servit	ng 31/3/06)
	Actal	Duxigst	Variance	Actual	Bridbet	Variance	Forecast	Elixiget	Vansres
Project Costs (Steff)	· · · · · · · · · · · · · · · · · · ·						ļ		
Consession: County (2) to a consession of the co	341,8983		143 8931	1,123	fý.	1,1233	1,123	0	3,122
Researcher Charges - Processances	i i	10		0	G.	, v	9	Ω.	
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AEBS	4,5885	3,099	1,486	29,748	17,000	7,748	30,500)	365,59365	
Orea Yickest	3,039	6,617		18,777		-5,438	34,000	75,612	-41,932
F444.	57,281	30,863		189,987		10,724	364,425	364,425	
544	17,191	31,662	5,509	93,825		26,198	137,699	137,696	
ngliston Park & Ride	2,088	1,580		24.899			18 693	38,906	
E 1/A	3,3493	4,083		13,782			49,686	49,210	1,47%
Joss Forth Feny	3,034			3,004			3,004	0; 5:	3,002
Stirting Wesste Managarrant Parra - DPOF	4,889 0	Ċ		4,669 0			60,911	O:	602,500
Preserve - Ir <b>S</b> FFFACCO	129,310	307,638	6.008	760,089	717,318	42,771	1,482,557	1,488,766	@ 234
Traces (	13,0X91	10,430		64,718			120,808	1200,8228	
france	13,083	10,311	2,772	55,485		-2,671	3 19,42 1	119,421	
from 3	Q Q	ŧ		10,600			383,88083	10.894	
Sub-Toxal	305.842	218,360	47.679	1,286,047	1, 1693,0695	119,561	2,470,789	2,421,434	49,3%
Project Costs (External Costs)									
Oxigositics Charging - Devotoprises	9	ε		है छ, १८५४				Θ.	29, 189
Crypostics: (Fraggis) - Frantsiars (**)	Ö			8,437			8,437	(3	8,43
Congestion Charging - Information Programme	j o	ſ		i o	Carlos especialistica de la como 775		0	ο	
AMERICA.	77,667	2,082	78,600	🐞 n.n.n.a. a n.a. ai ai a.a. a. a. a. ai ai ai ai ai ai ai a		21,113	201,805	201,906	
re Ticky () 전	417.251	447.70	36.430	1,714,704			4.464.230	4 649 230	, 395,∂xx
77°8 574K	2,189	997,71 <b>8</b> 8,333					100,000	100,000	-35000 / XX
overs reglistore Poets & Picke	20,100 194,160	(a, a) \		1,290,216			1 479 430		
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Joos Frath Peary	· · · · · · · · · · · · · · · · · · ·			1 738				õ	138
Stricks Messie Messensers	566			566			1000	O,	599
From the CAPCAP	1 0	\$	ř C	d c	ម	<b>.</b>	d a	O:	
Parts - INFRACO	796,783	1,664,030	-897,049	2,112,076	6,753,936	4,630,864	12,409,611	19,276,236	49 (983) (91)
Insen 1	285.3972	163, 142	922.0690	1,338,826		2291,3948	2,048,911	1,583,683	463,24
Tisarri 2	166,746	144,571	31,172	997,229	982,664	-85,420	1,4393,6603	1,370,861	64,839
Trans 3	8,220		× 8,220	93,660	110,122	(22, 27)	94,728		-21,36
3.6> T:4:8	1,522,644	2,459,690	-937,017	7,6803,222	12,816,246	-5,133,01	22,250,950	2/3,080,401	49,832,47
Project Costs (Total)									
Ozagestican Oberging - Osezelogenean	14,681		Y 34,663	7,811			7.916		7,33
Congression Charging - Procurement	) 10		) <u>"</u> (	8,480			8,437		8,43
Coxxxistion Greeging - Editoristics Physiconics	,			29,064					290,000
Wes:	80,080							233,604	
Chrys Trokest	3.093			18,777					-41,91
	474,640			3 80% 673			*********************	5,313,656 237,699	-485,00
7	19,360 199,000	19,999 1,589		102.50		19.137	237,6820		
Inglishm Park & Ride RETA	3.447	4,080		1,314,677				48,270	1,886
cross Forth Ferry	3:42		3 340			3 142		~~, z: 123 O:	3.14
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trees 2	966,607			952,742					61,63
Travis 3	8,220		x 8,220	194,650	127 010	? -22,369 <i>i</i>	1085,828	127.016	-21,48
Sab-Pasi	1.788.688	2,878,029	<b>1</b> -8835,333	3 9,9898,276	6, 13, 6802, 330	-8,013,097	24,721,729	31,504,655	-8,783,33

# 6 Balance Sheet

			2 Months Ended				
	31/03/2005	30/04/2005	31/05/2005	30/06/2005	31/07/2005	31/08/2005	30/09/2005
FIXED ASSETS	100,649	97,632		91,779	38,996	99.761	102,243
	100,649	97,692	129,658	91,779	38,986	99,761	102,243
CURRENT ASSETS			·				
Trade Debtors	2,135,669	3,870,363	3,193,728	3,862,265	1,247,258	2,882,268	3,276,238
Other Delties	ol d	2,852	1,000	3,434	2,871	-7,611	0
Prepayments & Accrued Income	2,330.438	1,971.574	2,301,621	2,316,649	2,928,209	2,567,346	3,362,156
Platty Cash	:: :: :: :: :: :: :: :: :: :: :: :: ::	56	86	245		475	475
	4,486,152	5,844,844	5,495,434	6,172,593	4,178,580	5,442,477	6,638,830
CURRENT LIABILITIES							
Trade Creditors	491,230	1,896,855	3,280,969	2,740,180	1,492,824	1,772,536	1,943,394
Employee Creditor	-124	2,588	4,185	683	4,920	-281	3,5894
Bank Account	1,495,301	1,674,920	-220,532	962,707	-375,304	961,580	1,143,981
Payroll Creditors	49,738	56,572	55,890	61,367	64,962	59,022	65,777
Capital Grants	100,649	97,660	129,678	100,649	<b>59,82</b> 3	99,753	102,236
Accusts	2,330,438	1,971,574	2,301,621	2,293,827	2,951,090	2,582,226	3,362,156
VAT Payable/(Peluntable)	98,517	41,333	72,300	103,959	39,312	66,403	119,015
Cities Creditors		į c	0	ß	0	3	ε
	4,535,811	5,941,536	5,625,092	5,263,372	4,293,568	5,541,238	6,740.111
NET CURRENT ASSETS/(UABILITIES)	99,649	-96,630	128,658	-90,779	87,936	-58,761	-101,243
Liabilities > 1 Year	6	(	0	Ö	9	0	(
NET ASSETS	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Represented by:							
Share Capital	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Reserves	o <b>i</b>		) D	O	Ŋ	e	₹.
Profit & Loss Account	0	(	) Ŋ	Ď	Û	0	(
Balance as at Period End	1,000	1,000	1,000	1,000	1,000	1,000	1,000

## Month Ended 30th September 2005

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ex Mexement in March				1.335,010.34		1,431,318,28	2.000,550,07	0.00	200	0.00	3.60	000	10.723,163
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Asmeritarne cue  Intelior Functori - Conditestento Due en 1990/5  MCSPE - WT Federal Dis9000 (Exister payment 31/1/900)  MCSPE - Due on turinous  Golden Paymil  one Charges for month							1 017 416 14 1 571 638 18 1 028 28 1 028 28 1 027 02 1 3 028 18 1 107 90 3 44 28 1 570 538 88 1 94 1 3 5 1 5 0 1 94 1 3 5 1 5 0 1 94 1 3 5 1 7 0 1 94 1 4 5 6 7 7 1 94 0 94 0 94 1 94 1 94 1 94 1 94 1 94						
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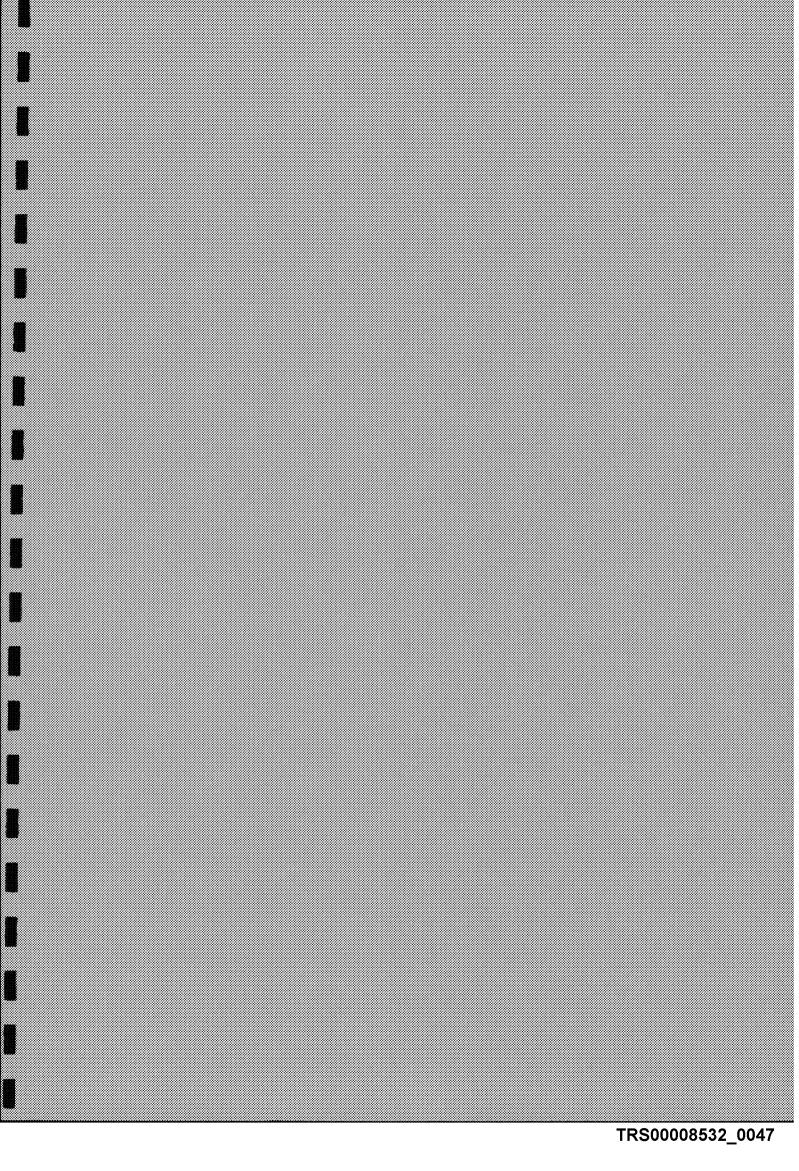
#### Aged Accounts Receivable

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14. October 2005 Page 1 slockhart

Aged as of 30. September 2006 Aged by Posting Data

									(   N   N   N   N   N   N   N   N   N
Posting D D Date Ty N	ocument c.	Due Date	Original Amount	Betence	01/09/05 30/09/05	01/08/05 .31/08/05	01/87/85 _31/87/85	01/06/03 _35/06/05	Before 01/05/05
DDCEC01 The	: City of Ed	linburgh Coun	cii						
31/03/05 In 14	\$7	31/03/05	6,268.84	6,268.84	0.00	0.00	0.00	0.00	6,268.84
31/03/05 in 20	) <b>?</b>	28/04/05	4,397.73	4,397,73	99.9	0.00	0.00	9.00	4,397.73
29/07/05 Pa Ri	ECEIPT	29/07/05	-2.014.862.12	-0.03	99.9	0.00	-0.03	0.00	0.00
31/07/05 in Si	000159	28/08/05	1,186,894.29	0.01	0.00	9.00	6.61	9.90	0.00
31/08/05 in St	000164	28/09/08	1,617,415,14	1,617,415,14	00.0	1,617,415.14	0.00	0.00	6,00
90/09/05 in Si	000177	28/10/05	1,618,441,18	1,618,441,18	1,818,441.18	0.00	0.00	0.00	0.00
Total for The City	of Edinbur	gh Council	Gep	3,248,522,87	1,618,441.18	1,817,415,14	-0.62	9.98	18,666.57
DDCLA01 Cla	ckmannan	shire Council							
90/09/05 in Si	000173	28/10/05	26,029,88	28,029,88	26,029.88	0.00	0.00	0.00	0.00
Total for Clackma	manshire	Council	GSF	26,029,88	26,029,88	0.00	0.00	6.00	0.00
ODFET01 For	th Estuary	Transport Aut	hority						
31/08/05 in Si	000166	30/08/05	8,627.00	6,627.00	0.00	6,627.00	9.90	0.00	0.00
30/09/05 In SI	000189	30/10/05	13,089,50	13,089.50	13,089,50	0,00	0.00	0.00	0.00
30/09/05 in \$1	000172	30/10/05	118.88	118.88	118.88	G.00	0.00	99.0	6.00
Total for Forth Es	teary Trans	sport Authority	, 38P	19,535.18	13,268.18	E,E27,00	9.80	3.80	0.99
DDFIF01 File	Council								
90/09/05 in SI	000176	30/10/05	11,265,49	11,265.49	11,265.49	0.00	99.0	0.00	0.00
Total for Fife Cou	ns;i)		GBP	11,265.49	11,265.49	8,88	0.00	0.00	8.98
DDONEBI One	s-Ticket Lin	nited							
90/09/05 in Si	000170	14/10/05	2.854.62	2.854.52	2,854,52	0.00	0.00	0.00	0.00
30/09/05 In Sil	000171	14/10/05	1,253,38	1,253.38	1,253,38	0.00	0.00	0.00	0.00
Total for One-Tick	et Limited		GEP	4,187.90	4,197.90	6.08	8,00	0.00	5.56
ODSMI01 SW	Conferenc	es Ltd							
31/03/05 in 86		31/03/05	344.72	344,72	0.00	0.00	00.0	0.00	344.72
Total for SMI Conf	ferences Lt	đ	GBP	344.72	0.00	0.00	0.00	0.00	344.72
DDSTI01 Star	ling Counc	¥							
23/09/05 in Si	000174	23/09/05	4,869.69	4,669.69	4,889.69	8.80	0.00	0.00	0.00
30/09/05 in Si	000175	30/09/05	10,265,27	10.265.27	10,285.27	0.00	0.00	QQ,Q	0.00
Total for Stirling C	liomoil		GBP	14,934.96	14,934.96	9.99	0.00	0.00	9.99
Total (LCY)				3,323,941.00	1.587,987,59	1,624,542.14	-8,82	8.88	11,811.29
					50.8%	48.9%	0.0%	0.0%	0.3%
	tion		GSP	3,323,041.00					11,011.39



Aged Accounts Payable

te Limited

14. October 2005 Page 1 stockhart

Aged as of 30. September 2005 Aged by Posting Date All Amounts in LCY

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Posting D Document Due Date Ty No. Date	Original Amount	Salance	01/09/05 .30/09/05	01/08/05 .31/08/05	01/07/05 _31/07/05	01/06/05 ,30/06/05	Before 01/06/05
CCAEAU1 AEA Technology Rail							
30/09/05 in P\$004424 28/10/05	-6.460.00	-8,460.00	8,460,00	0.00	5.00	0.00	0.90
30/09/05 le Pl004425 30/10/05	-17,331,25	-17,331.25	-17,831.08	0.00	0.00	0.00	0.00
Total for AEA Technology Reil		-25,791,25	-25,791.25	8.88	0.00	8,88	8.86
CCAQU81 AquAid (Lotinian)							
30/09/05 In P1004535 30/10/05	-126.02	-126.02	-126.02	0.00	000	0.00	9.00
Total for AquAid (Lothism)		-126.02	-128.82	0.00	0.00	9,09	0.00
CCATKS1 WS Atkins international Ltd							
23/09/05 R CHEQUE 23/09/05	-14,030.87	-14,030.87	-14,030.87	0.00	0.00	0.00	0.00
Total for WE Alkins international Ltd		-14,030.87	-14,030,87	9,99	6.60	0.00	8,88
CCATK92 WS Atkins (Services) Limite	ø						
30/09/05 Cr PC000167 30/09/06	14,030.87	14,030.87	14,030,87	0.00	0:00	0.00	0,00
Total for WS Atkins (Services) Limited		14,036.87	14,039,87	0.00	0.00	0.00	9.88
CCBLA03 Blackpark Consultancy Limi	ted						
30/09/05 in Pi004427 30/10/05	-8.401.25	-8,401.25	-8,401.25	0.00	9.98	0.00	0.00
Total for Blackpark Consultancy Limited		-8,481.25	-8,401.25	0.00	5.55	0.00	0,99
CCBTC01 BT Conferencing							
20/09/05 in P1004472 30/10/05	A32,35	-132.35	-132.35	0.00	9.99	0.00	0.00
Total for BT Conferencing		-132.35	-132.38	0.00	5.55	9.00	0.00
CCCASE1 Castle Computer Services L	1d						
22/08/05 in P10/04243 31/08/05	-2.849.95	-2.849.95	0.00	-2,349,95	0.00	U.90	0.00
Total for Castle Computer Services Ltd		-2,849.95	0.00	-2,849.95	0.00	0.00	0.00
CCCECG1 The City of Edinburgh Count	c33						
20/09/05 Pa DIRECT DEB 20/09/05	6,106.00	6.105.00	8.105.00	9.99	0.00	0.98	0.00
Total for The City of Edinburgh Council		6,105.00	5,105.33	0.99	6.08	0.00	5.35
CCCECG3 The City of Edinburgh Counc	c#						
39704/05 in F1003876 28/05/05	-40,689.08	-36,630,00	0.00	0.00	0.00	0.00	-36,630,00
Total for The City of Edinburgh Council		-38,630.00	0.00	Ö.ÖÖ	8.88	8.08	-36,636.00
CCCEC84 The City of Edinburgh Counc	cii						
30/09/05 in Pi004551 22/09/05	-2,500,00	-2,500.00	-2,500.00	0.00	6.00	9.00	0.00
30/09/05 In PI004552 22/09/05	-2,500.00	-2,590.00	-2,500.00	0.00	9,09	0.00	6.00
Total for The City of Edinburgh Council		-5,989.88	-5,000.00	0.00	8.99	9.98	0.00
CCCIC81 City Couriers							
30/09/05 in Pi004531 25/10/05	297.25	397.25	-297.25	0.00	0.00	0.00	0.00

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14, October 2005 Page 2

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Posting D Document Due Date Ty No. Date	Original Amount	Balance	01/09/05 30/09/03	01/08/05 31/08/05	B1/87/85 31/87/85	01/96/05 30/06/05	Selare 01/06/05
Total for City Couriers		-297.25	-297,25	0.00	0,00	8.88	0.00
CCC/CG1 City Caba (Edinburgh) Ltd							
15/09/05 In Pl004399 09/10/05	-568.53	.568.53	-568.53	0.00	0.00	0.00	0.00
Total for City Cabs (Edinburgh) Ltd		-588.53	-588,53	8,88	0.00	9.99	0.00
CCCIN01 Cintra Payroli Services							
15/09/05 In Pl004398 30/09/05	-119.85	-119,85	-119.85	0.00	0.00	0.00	0.00
Total for Chara Payroll Services		-119.85	-119,85	9,99	0.00	0.00	9.00
CCCLE81 Clear Channel UK Ltd							1
30/09/05 in Pi004429 30/10/05	-2,780.05	-2,780.05	-2,780.05	0.00	0.00	0.00	0.00
Total for Clear Charmel UK Ltd		-2,780.05	-2,780.05	0.00	0.00	0.00	0.00
CCCOM02 Computationer (UK) Ltd							
17708/05 In P1084317 22/10/05	-22,56	-22.56	0.00	-22.56	9.90	0.00	9.90 0.00
16/09/05 in P1004420 09/10/05	-1,782,18	-1,782.18	-1,782.18	0.00	0.00	0.00	0.00 🛖
30/09/05 Cr PC000109 30/09/05	47.19	47,19	47.39	0.00	0.00	0.00	0.00
13/09/05 in Pi004473 14/10/05	-1,711.58	A1,711.58	-1,711.56	0.00	0.00	9,99	0.00
13/09/05 in PI004474 14/10/05	-282.54	-282.54	-262.54	0.00	0.00	0.03	6.06
13/09/05 in P9004475 19/10/05	-218.13	-218.13	-218.13	0.00	000	ÖÖÖ	0.00
30/09/05 in P8004476 22/10/05	-141.56	-141.58	-141.56	0.00	0.00	0.00	0.00
30/09/05 in P1004477 27/10/05	-2,416.42	-2,418,42	-2,418,42	0.00	0.00	0.00	0.00
30/09/05 in F1004520 14/10/05	-245.83	-245.63	-245.83	0.00	0.00	0.00	0.00
Total for Computacemer (UK) Ltd		-6,753.59	-6,731.03	-32.56	0.00	0.00	0.00
CCCOP81 Copymade							
30/09/05 in P8004478 15/10/05	-648.25	-646,25	-645.25	0.00	8.80	99.0	0.00
Total for Copymade		-648.25	-646.35	0.00	8.88	8,00	8.88
CCDAl61 Daisy Direct.com	0.00						1
15/09/05 in P3004403 01/10/05	-59.34	-59,34	-59.34	0.00	0,00	0.00	0,00
30/09/05 in Pi004479 30/10/05	-133.46	-133.46	-133.46	6.00	8.98	0.00	0.00
Total for Dalay Direct.com		-192.80	-192.80	0.00	8.99	9.99	8.98
CCDAMB2 Damovo Belgium NV-SA							1
30/09/05 in Pi004480 06/10/05	-4,503.00	-4,503.00	-4,503.00	6.00	0.00	0.00	0.00
30/09/05 in Pi004481 06/10/05	-7,112.00	-7,112.00	-7,112.00	0.00	0.00	0.00	0.00
Total for Damove Belgium NV-SA		-11,615.00	-11,615.00	0.66	0.00	6.00	0.00
CCDIMO1 Dimitri's List							
30/09/05 in Pl004482 07/10/05	¥9.36	<b>~</b> 49.38	~49.36	0.00	0.00	0.00	9.00
30/09/05 in F1004483 07/19/05	-10.34	-10.34	-10.34	8.00	0.00	0.00	9,00
30/09/05 in Pl004484 28/10/05	-32.90	-32.90	-32.90	0.00	0.90	0.00	0.00
30/09/05 in PI004495 28/19/05	-20.68	-20.68	-20.68	0.00	0.00	0.00	8.00
Total for Dimitri's Ltd		-113.28	A113.28	0.00	9.99	9.86	9.99
CCDLA01 DLA Piper Rudnick Gray Cary	/						I
30/09/06 In P1004470 30/10/05	-84,936.62	-84,938.62	34,936,62	0.00	8.66	0.00	0.00
30/09/05 in P1004428 30/06/05	-1,199,88	-1,199.88	-1,199.38	0.00	0.00	0.00	0.00

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Posting D Document Due Date Ty No. Date		Balance	01/09/05 30/09/05	01/08/05 31/08/05	01/07/05 31/07/05	91/96/95 30/96/95	Before 01/06/0
,							
	10/05 -38,326 98 	-38,326.98	-38,326,98	8.00	0,00	0.00	() () 
Total for DLA Piper Rudnick Gray	Cary	-124,462.98	-124,462.98	0.00	0.00	9.99	8.0
CCDON91 Densidson Associa	tes						
30/09/06 in Pl004437 30/1	10/05 -4,022.60	-4,022.60	-4,022.60	6.66	0.00	0.00	ង្ស
Total for Donaldson Associates		-4,022.60	-4,022.60	0.00	9.38	6.66	8,8
CCDUNG1 Dundas & Wilson C	SLLF						
30/09/05 In Pl004466 30/0	19/05 -162,614.49	-162,614.49	-162,614.49	0.00	0.00	00.0	0.0
30/09/05 In PIDO4467 30/0	19/05 -11,041,60	-11,041,60	-11,041.60	0.00	0.80	6.00	0.5
30/09/05 In P1004468 30/0	19/05 -1.087.24	-1.087.24	-1,087.24	0.00	0.00	0.00	3.0
letal for Dundas & Wilson CS LLI	3	-174,743.33	-174,743,33	0.00	0.00	0.68	Q (
CCDUN62 Graeme Dunn Cons	ultancy						
90/09/05 In P1004514 30/0	9/05 -7,700.00	-7.700.00	-7,700.00	0.00	0.00	0.00	Ç.(
otal for Graeme Dunn Consultan	cy	-7,700.00	-7,700.00	0.00	0.00	8.88	0.0
CCEAS01 Easthill Project Cor	strois Limited						
	0.05 -8,433.54	-8.433.34	-8,488,84	0.00	8.00	0.00	Ç.(
otal for Essthill Project Controls		-8,433.34	-8,433,34	0.00	0.00	8.88	Ö.
CEXE01 Excel Vending Limi							
	 1947.6 -411.67	-411.67	-411,67	0.00	0.00	0.00	€3
	0/06 -353.53	-353.53	-353.53	0.00	0.00	0.00	<u> </u>
otal for Excel Vending Limited	VVV	-765,26	-765.28	0.88	99.9	0.00	ĝ.;
CCFAB01 Faber Waunsell Ltd							
	8/05 -2,932.88	-2,932.88	0.00	-2,932,88	0.00	0.00	63
	9705 -57,319.34	-57,319,34	6.68	-57.319.34	0.00	0.00	©3.
	9/05 -10,493,21	-10,493,21	0.00	-10,493.21	0.00	0.00	0.0
	8/05 -3,723.34	-3,722.24	6.00	-3,722.24	0.00	0.00	8.0 **
	0/05 -18,913,24	-18,913,24	-16,913,24	0,00	0.00	0.00	D.i
	0/05 -104,845,63	~104,645.63	-104,645.63	0.00	0.00	0.00	0.1
	0/05 -13,714.13	-13,714.13	-13,714.13 -13,714.13	0.00 -74,467.67	0.00	0.00 9,99	0.3 8.3
otal for Faser Maunsell Ltd		-209,740.67	-135,273.00	-7.9,907.07	5335	8,888	S.S
CFOR01 Forgetrack Ltd							
10/09/05 in P1004434 13/1	0/05 -1,292.50	-1,292.50	-1,292,90	0.00	0.00	0.00	0.0
otal for Forgetrack Ltd		~1,292.50	-1,292.50	0.00	8,88	0.00	8.0
CGFI01 GFI Scritware Ltd							
7/06/05 Pa 1055 17/0	6/05 370.12	370.12	0.00	0.00	0.00	370 12	93
11/08/05 1253 31/0	8/06 -291.40	-291.40	9.90	-291.40	0.00	0.00	0.0
Total for GFI Software Ltd		78.72	0.80	-231.48	0.00	370.12	9.0
CCGRE81 Grey Matter Ltd						ą.	
	9/06 -125.96					0.00	0.0

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Posting	0 1	ocument	Due	Original		01/09/05	01/08/05	01/07/05	01/06/05	
Date	Ty è		Date	Amount	Balance	.,30/09/05	31/08/05	31/67/65		Before 01/06/05
Total for (	Grey M	stter Ltd			428.96	425.96	0.00	0.00	6.55	6.60
CCHALSS	. Я	sicrow Gra	up Limited							
31/03/08	in 2	<b>210</b>	31/03/05	-41,028.29	-41,028,29	9,00	0.00	0.00	0.00	-41,028,29
31/03/05	3s: 2	992	31/03/05	-22,281.11	-22,281.11	0.00	6.90	6.66	ë dë	-22,281.11
31/03/05	}n 3	341	31/03/05	-40,216,69	-40,216,69	0.00	0.00	0.00	0.00	-40,216.69
31403406	₩ 3	509	31/03/05	-33,435,31	-33,435,31	0.00	0.00	0.00	0.00	-33,435,31
31/05/05	in P	4003752	22/06/05	-8,138,71	8,136.71	0.00	0.00	0.00	0.00	-8,136,71
31/05/05	}ss €	4003753	22/06/05	-9,376.99	-9,376.99	0.00	0.00	9.90	0.00	-9.378.99
28/07/06	in F	1004143	17/08/05	-2,179.83	-3,179.83	9.99	0.00	3,179.83	0.00	0.00
31/08/05	\$27 F	4004295	24/09/05	-3,942.68	-3.942.68	0.00	-3.942.66	0.00	0.00	0.00
31/08/05	in ⊁	4004369	90/09/05	-33,987,17	-33,957.17	0.00	-33,967.17	0.00	0.00	0.00
31/08/05	in ?	4004373	30/09/05	-2,219,26	-2,219,25	0.00	-2,213.26	5.60	0.00	0.00
Tetal for F	Haicrov	o Group Lic	nited		-197,774.04	99.0	-40,119.11	-3,179.63	8.83	-154.475.10
CCHEAS	l H≰	ath Lambe	rt Group							
31/08/08	in P	4004300	01/10/05	-6,099.50	-5,099.50	5.00	-5,099,50	9.90	0.00	0.00
30/09/05	in P	1004488	09/10/05	-90,400.00	-50,400,00	-50,400.00	0.00	0.00	99.00	0.00
30/09/05	in P	9004489	09/10/05	-10,000.00	-10,000,00	-10.000.00	0.00	0.00	ÖÖÖ	0.00
Total for I	teath L	ambert Gre	3UP		-65,499,50	-60,400.00	-5,099,30	0.00	0.00	0.00
CCHSE61	₩¢	aith & Safe	dy Executive							
30/09/05	jn P	9004435	05/10/05	-583.75	-503.75	-503.75	0.00	0.00	0.00	9.90
Tetal for h	taatth A	i Safety Ex	ecutive		-503,75	-583.75	0.00	8.80	0.00	5.56
CCINTOS	334	TEG Solution	ana Essi							
15/09/05		1004405	16/09/05	<b>~</b> 4.995.95	-4,995,95	A 995 95	0.00	0.00	0.00	98.0
30/09/06		1004436	07/10/05	-8,039.12	-8,039,12	-8,039,12	0,00	Ö.ÜÜ	0.00	33.0
		ioksions L			-13.035.07	-13,035.07	0.00	6.60	0.80	0.00
CCKEM01	1 V.	edau Pane	ultancy Sarvis	الجوارة ورور						
30/09/05		,,,,, <b>c, co</b> ,,, <b>c</b> 1004438	03/09/05	-7.050.00	-7,050.00	-7,050.00	0.00	6.06	0.00	0.00
			cy Services Lt		-7,050.00	-7,050.00	0.00	0.00	9.66	8.88
CCKENOI			gement Ltd							
30/09/05		1004521	14/10/05	-12,102.50	-12,102.50	-12,102.50	- 8.90	0.00	8.80	9,99
iotal for #	(endall	Manageme	mt Liid		-12,102.50	-12,102.50	ŏ.ŏŏ	0.00	88.5	8,89
CCLAW01	La	arie Thoms	on Recruitme	38						
31/08/06	ter P	1004841	12/09/05	-2,203 13	-2.203.13	9.90	-2,203,13	0.00	0.00	0.00
81408406	in F	1004842	22/09/05	-8,701.25	-3,701.25	9.99	-3.701.25	0.00	0.00	0.00
31/08/05	⅓n P	1004343	26/09/05	-528.75	-528 75	86 6	-528.75	0.00	0.00	0.00
30/09/05		1004439	03/10/05	-528.75	-628.75	-528.75	0.00	0.90	0.00	0.00
30/08/05		1004440	12/10/06	-528.75	-528.75	-528.75	0.00	0.00	0.00	0.00
30/09/05		004441	12/10/05	-2,643.75	-2.643.75	-2,643.75	0.00	0.00	0.00	0.00
30/09/05		1004442	17/10/05	-466.30	-465.30	-465 30	0.00	0.00	0.00	0.00
30/09/05		004443	28/10/05	-528.75	528,75	528,75	0.00	0.00	0.00	0.00
30/09/05	31 P	004471	30/10/05	-528.75	-628.76	-528.75	0.00	0.00	0.00	0.00

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Posting	D Document	Due	Original	No. 11	01/09/05	01/08/05	01/07/05	91/96/05	The St. And St. Williams
Date	Ty No.	Date	Amount	Belance	30/09/05	.31/08/05	31/07/05	,,30000005	Before 01/06/05
Total for L	Lawne Thomson R	ecruitment		-11,657.18	-6,224.05	-6,433.13	0.00	0.00	0.00
CCLITE1	Arthur D Little	o Liveritori							
30/09/05	in Pi004532	30/09/05	-4,286.52	-4.286.52	~4,286.52	8.00	0.00	9.80	0.00
	Arthur D Little Lim			<b>~4.286.52</b>	-4,286.52	0.00	0.00	0.00	0,00
CCLLOSS	Lioyds TSB C	iommercial Fi	nance Ltd						
30/09/05	in P(004444	19/09/05	-8,078 13	-8,078.13	-8.078.13	0.00	943.0	0.00	0.00
Total for L	Joyds TSS Comm	ercial Financ	: Lild	-8,078.13	-8,078.13	8.58	6.60	8.88	0.00
CCLONES	Lonsdale Tra	onlita							
15/09/05	in F1004407	15/10/05	-233.90	-233.90	-233.90	0.00	0.00	0.00	0.00
15/09/05	in 24004408	15/10/05	-243.17	-243.17	-243.17	6.60	6.00	5.66	0.00
30/09/05	in Pi004490	10/10/05	-89,44	-89,44	-88.24	0.00	0.00	0.00	0.00
30/09/05	In P1004491	10/10/05	-30.50	-30.50	-30.50	0.00	6.00	0.00	0.00
30/09/06	In P9004492	10/10/05	-243.17	-243.17	-243.17	6.66	0.00	9.96	0.00
30/09/06	In Pi004493	10/10/05	-30.56	-20.50	-30.50	0.00	0.00	0,00	0.00
30/09/05	in P1004494	10/10/05	-316,70	-316,70	316.70	0.00	0.00	0.00	0.00
30/09/05	Cr PC888118	15/09/05	101.78	101.78	101.78	0.00	0.00	0.00	0,90
30/09/05	in P9004495	10/10/05	-32,25	-32.25	-32.25	0.00	000	9.00	0.00
Total for L	onsdale Travel Lb	d		-1,117.85	-1,117.88	9.00	0.00	0.00	9,99
CCMCC01	McCathie Mcc	ore Environm	entsi Soluti						
11/04/05	Pa 000976	11/04/05	1,000.00	1,000.00	00.00	0.00	0,00	0.00	1,000.00
Total for \$	ScCathie Moore E:	svirommental	Solutions Ltd	1,000.00	0.80	8.88	9,99	8.88	1,000.55
CCMCLBt	Mulean Hazel								
30/09/05	in P1004445	28/09/05	-352.50	-352.50	-882.80	ର.ଗର	0.00	0.00	0.00
Total for 8	Act.ean Hazel			-352.50	-352.58	8.88	3.33	3.93	0.00
CCMED01	Media House	international	<b>ಿ</b> ಚ						
20/09/05	in P1004469	30/10/05	-24,938,63	-24.938.63	-24,938,03	0.00	0.00	0.00	0.00
	Aedia House Intern			-24,938.03	-24,938.93	0.00	0.00	0,00	0.00
CCMOTES						9.30.			
31408405	in PI004326	30/03/05	-267,236.06	-267,236.66	0.00	-287,236,06	0.00	0.00	0.00
30/09/05	in Pi004446	30/10/05	-214,221,28	-214,221,28	-214,221,25	0.00	0.00	0,00	0.00
30/09/05	in Ploca519	30/10/06	-1,324.79	-1,324.73	-1,924,79	0.00	0.00	0.00	9,99
3 23 33 70 5 39	tot MacDensid Lt	ž.		-493,382.18	-216,146.04	-267,236.66	0.00	33.3	3.33
CCMYABI	MVA Ltd								
19/08/05	In P1004221	11/09/06	~7.836.50	-7.636.50	90.9	-7,636.50	0.00	0.00	0.00
19/08/05	In P1004222	11/09/05	-351.54	-351.54	0,60	-851,54	0.00	9.00	0.99
19/08/05	in P1004223	11/08/05	-5,677.96	-5,677 96	0.90	-5,677.98	0.00	0.00	000
31/08/05	in P1004377	30/08/05	-8,717,04	-8,717,94	0.00	-8,717.04	0.90	0.00	0.00
31/06/05	in Plo04378	80/09/08	4611,10	-611.10	0.00	-811.30	0.00	0.00	0.00
Total for W	TVA Ltd			-23,194.14	8,98	-23,194,14	0.00	0.00	6.66
	,	× 4.							
CCNARSS	Narcissus Fio				2.2.2	يونونو		, w. w. w	***
13/09/05	Ps 1401	13/08/05	97,76	7.00	7.00	0.00	0.90	ÖÖÖ	0.00

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Posting Date	D Document Ty No.	Dise Date	Original Amount	Balance	01/09/05 30/09/05	01/08/95 31/08/95	01/07/06 31/07/05	01/06/05 _30/06/05	Before 01/06/05
Total for N	arcissus Flowers	& Plants		7,00	7.88	0.00	6.88	9.88	0.00
CCNETOS	Norwes Sall	Infrastructure	j kel						
01/06/05	Pa CHQ 001039		31,287.09	31,287.09	0.00	0.00	0.00	31,287,09	0.00
	etwork Rail Infras		\$1,000,000	31,287.09	9.33	0.00	0.00	31,267.09	0.00
CONICOS	The Nichols (	Broup Limited							
30/08/05	in: PI004530	05/10/05	-10,927.50	-10,927.50	-10,927.50	0.00	0.00	0.00	0.00
Total for Ti	he Nichols Group	Limited		-10,827.50	-10,927.50	8.00	0.00	0.00	0.00
CCDFF01	Office Papers	Lid							
30/09/05	in PI004496	30/10/05	-22.10	-22.10	-22.10	0.00	0.00	0.00	3.38
Total for O	ffice Papers Ltd			-22.18	-22.10	8:88	0.00	0.00	9.00
CCOHS01	Occupational	Health & Sals	ty Services						
30/09/05	In PI004497	23/09/05	-851.75	-951.75	-851.75	9.00	0.00	0.00	0.00
Total for O	ccupational Healt	th & Safety Set	rvices	-951.75	-951.75	0.00	0.00	0.00	0.00
CCPBC81	PE Consultar	ϴ							
30/09/05	in P1004618	39/19/95	-4,843.20	~4,843.20	-4,843.20	0.00	00.0	0.00	99.3
Total for P	B Consultancy			-4.843.20	-4.843.28	0.00	0.00	0.00	0.00
CGPENS1	The Pensions	Trust							
30/09/05	in Pi004423	20/09/05	-9,223.75	-9.223.76	-9,223.75	0.00	0.00	0.00	0.00
Total for Ti	he Pensions Trus	t .		-9,223.75	-9,223.75	8.00	0.00	0.00	0.00
CCPITO1	Postage by Pl	nane-Pitney Br	owes Ltd						
31403/05	in 2472	31/03/05	-31.67	-81.67	0.00	0.00	00.0	0.00	-31.87
31/03/05	in 2930	31/03/05	-504.70	-504.70	0.00	9,00	0.00	00.00	-504.70
31/03/05	99	31/03/05	36 79	38,79	0.00	0.00	0.00	0.00	38,79
31/03/06	in 3207	31/03/05	-604.70	-504.70	0.00	0.00	9.00	0.00	-504.70
31/03/06	in 3303	31/03/05	-31.67	-31.67	0.00	0.00	90.0	0,00	31,67
09/05/05	Pa ED	09/05/05	127.88	127.68	0.00	0.00	0.00	0.90	127.68
21/07/05	in Pi09410S	25/07/05	-504,70	-504,70	0.00	0.00	-804.70	0.00	0.00
31/06/05	in Pi004357	13/09/05	-31.67	-31.67	0.00	-31.67	0.00	0.00	6.66
Total for Po	ostage by Phone-	Pitney Sowes	L36	-1,444.54	9.33	-31.67	-904.70	0.00	-908.27
CCPMS01	PM Supplies (				22		<u>.</u>		
	in P1004500	290906	-86.93	-86.93	-86.93	0.00	0.00	0.00	0.80
Total for Pf	V Supplies (1999)	Lid		-86,93	-85.93	0,00	0.00	9.00	8.88
CCPRE01	Paul Prescott			22000	2				
	m PIOGAAA8	14/10/05	-9.696.10	-9,696.10	-9,696.10	00.00	0.00	0.00	0.90
Total for Pa	sul Prescott			-9,898.10	-9,696,10	0.00	3.80	8.98	0.00
CCFTR01	PTRC Education								
30/09/06	In Pl004501	12/10/05	-364.26	-364.25	-364.26	0.00	0.00	0,00	0.00

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Posting D D Date Ty N	iocument io.	Due Date	Original Amount	Balance	01/09/05 30/09/05	01/08/05 31/08/05	01/07/05 31/07/05	01/06/05 30/06/05	Before 01/06/0
Fotal for PTRC E	ducation 8	. Research Sen	des.	-364,25	-384,25	0.00	0.00	0.00	c.c
CPURO1 Pa		V:55- U.C.							
	rtnerships 1004447	มล <i>ม</i> ณ 12/10/05	-3,725.41	-3,725 41	-3 725 41	0.00	0.00	000	Ö.Ü
	1004626	30/10/05	-2.316.68	2.315.68	-2.315.68	0.00	0.00	0.00	0.0
	1004827	80/10/05	-10.676.10	-16.676.12	-10.676.12	0.00	0.00	0.00	0.0
Fotal for Partner			. 5.751. 5.75	-18,716.21	-16,716.21	0.08	0.80	0.00	8.0
CCPWC91 Pr	cewaterho	useCoopers		- 7					
10/09/05 ln P	1004449	05/10/05	-1,762.50	-1,782.50	-3.762.50	0.00	9.90	0.00	0.0
10/09/06 In P	1004450	14/10/05	-7,050,00	-7,050,00	-7,050.60	0.00	3:30	0.00	93
10/09/05 In P	1004451	30/10/05	-79,312.50	-79,312.50	-79,312.50	0.00	0.00	0.00	9.0
10/09/05 In P	1004522	30/10/05	-34,249.78	-34,849.78	-34,249.78	0.00	0.00	0.00	υç
otal for Pricewa	serhouseC	aopers		-122,374.78	-122,374.78	0.00	8.00	0.00	0.0
CRAM1 Re	ilway Syst	ems Consultan	ts Ltd						
1/08/05 In P	1004319	30/09/05	-1,783.65	-1,783.66	0.00	-1,783.65	0.00	0.00	9.3
10/09/05 In P	1004534	30/10/05	-2,429,90	-2,429.90	-2,429.90	0.80	0.00	0.00	83
otal for Kallway	Systems (	Consultants Ltd		-4,213.55	-2,429.90	-1,783.65	8.88	8.88	\$3.0
CRAM01 Tr	usportatic	n Management	LNG						
0/09/05 in P	1004458	14/10/05	-9,643,46	-9,643.46	-9,843,48	6.66	. 0.00	0.00	<b>á</b> :
ntal for Transpo	rtસ્કોઇમ <b>સિં</b> સ	bt.i inemegan		-9.843.46	-9,643.46	6.66	0.00	8.88	8.3
CREAG1 Re	alizzare i t	đ							
0,09/05 in P	1004628	14/10/05	-6,436,36	-9,435,25	-9,435,25	0.00	6.60	9,00	9.5
otal for Realizza	re Lid			-9,435.25	-9,435.25	8.00	0.00	8.88	8.0
CRIGOT RI	phtrack Co	mmercial Ltd							
	1004463	15/10/05	-10,340,00	-10,340.00	-10,340.00	0.00	0.00	0.00	0.0
'otal for Rightrac	ik Comme	rciel Ltd		-10,348.00	-18,340,39	8,00	8,88	0,00	0.0
CROS01 Re	gisters of :	Scottand							
	004452	05/09/05	-189.20	~169.20	~169.20	0.00	0.00	0.00	Ü.i
otal for Register	s of Scott	wd		J169,30	-169.20	0.00	8,88	0.00	<b>\$</b> .(
	hofieid Lot	hian							
5/04/05 Pa 0		25/04/05	3,888.87	3,806.67	0.00	9,00	0.00	0.00	3,808.6
otel for Schollel	d Lothian			3,866.67	8.80	0.00	0,00	0.00	3,806.6
CSCD63 Sc	ati Wilson	Reilways Ltd							,
	004516	02/11/05	-94,000.00	-94,900.00	-94,000,00	0.00	0.00	0.00	9.0
otal for Scott W	ison Railw	sys Ltd		-94,600,00	-94,000.00	0.00	0.00	8.88	3.3
		Scotland Ltd							
	004529	05/11/05	-19.042.50	-19,842,50	-13,042,50	0.00	0.00	0.00	O.C
stal for Scott Wi	lson Scoti	and Ltd	18.	-13,042,50	-13,642.50	0.00	9.00	5.33	3.3
CSCO06 Sc	ott-Monuris	rff CA							

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Posting D Document Dus	Original	32.4	21/99/05	01/08/05	81/87/65 24/27/65	01/0 <del>6</del> /05	0
Date Ty No. Date	Amount	Balance	30/09/05	31/08/05	31/07/05		Before 01/06/05
Total for Scott-Woncrieff CA		7,369.60	0.00	0.00	0.00	0.00	7,389.60
CCSCO08 Scottish Council for Dev. 8	Lindustry						
30/08/05 in Pl004502 25/09/05	-176.25	-476.25	-176.25	0.00	0.00	0.00	0.00
Total for Scottish Council for Dev. & Indu	stry	-176.25	-176.25	9.08	0.00	8.00	0.00
CCSHR01 Shred-it (East of Scotland)	Lid						
16/09/05 in Pt004412 06/10/05	-74,03	-74.03	-7403	0.00	0.00	0.00	0.00
Total for Shred-it (East of Scotland) Ltd		-74.03	-74.03	0.00	0.00	0.00	0.00
CCSKY01 Sky High Technology Ltd							
30/08/05 in Pl004459 31/08/05	-81,789.10	-31,739.10	-31,738.10	0.00	0.00	0.00	0.00
Total for Sky High Technology Ltd		-31,739.10	-31,739.10	0.00	0.00	0.00	0.00
CCSOM01 Alan J Somerville							
30/09/05 in Pt004454 15/10/05	-6,063,60	-6,963,60	-6,063.60	0.00	0.00	0.00	0.00
30/09/05 in Pi004456 15/10/05	-3,036.00	-3,036.00	-3,036.00	0.00	0.00	0.00	0.00
Total for Alen J Somerville		-9,099.60	-8,099.60	6.68	0.00	0.00	9.99
CCSPE01 Speedy Survey Ltd							,
31408/05 in PR004379 27/09/05	-86,66	-88.86	5.99	-85.88	9.99	0.00	0.00
Total for Speedy Survey Ltd		-86.66	0.00	-96.66	0.00	9.98	9.98
CCSPO81 Spotless Office Cleaning L	DE .						
30/09/05 In PI004504 22/10/05	-537.82	-537.62	-537.82	0.00	0.00	0.00	Ö ÖÖ
Total for Spotless Office Cleaning Ltd		-537.82	-537.82	0.00	2,00	0.00	0.00
CCTAY01 The Taylor Clarke Partners	nip						
30/09/05 In P1004523 14/10/05	-1,292.50	+1,292.50	-1,292.90	6.00	6.66	0.00	6.60
Total for The Taylor Clarks Partnership		-1,292.50	-1,292.50	0.00	0.00	0.00	C.00
CCTELB1 Telewest pic							
30/09/05 in P1004505 14/10/05	-1,840.74	-1,040.74	-1,040.74	0.00	0.00	0.00	0.00
Total for Telewast pic		-1,040,74	-1,040.74	0.00	8.88	0.00	8.08
CCTEL92 Thomas Telford Ltd							
30/09/05 In PI004456 30/09/05	-217.36	-217,38	-217.38	0.00	0.00	0.00	0.00
30/09/05 in Pi004506 15/09/05	-283 00	-283.00	-283.00	9.90	9.00	0.00	0.00
Total for Thomas Telford Ltd		-500.38	-500.08	0.00	5.59	9.88	8.88
CCTRA03 Transday plc							
30/09/05 in PR004457 18/09/05	-6,693.42	-6,693,42	-6,693,42	0.00	0.00	9,00	0.00
Total for Transday pic		-6,693.42	-6,693.42	0.00	6.00	0.00	0.00
CCUNIB1 Universion Ltd							
18/04/05 Pa 000980 18/04/05	822,50	822,50	0.00	0.00	0.00	0.00	822.50
31/08/05 Px 1821 31/08/05	2,585,00	2,585.00	0.00	2,585,00	0.00	0.00	0.00

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Posting D Date Ty	Document No.	Due Date	Original Amount	Balance	01/09/05 30/09/05	01/08/05 31/08/05	01/07/05 .31/07/05	01/06/05 30/06/05	Before 01/06/05
Total for Unive	diem i tel			3,407,50	9,99	2,565.99	0.00	0.00	822,58
							3.0 11.0		
CCVALO1	Valuation Off	ice Agency Ac	lministratio						
30/09/05 In	PI004465	30/09/05	-17,072.75	~17,972.75	-17.972.75	0.00	0.90	0.00	9,90
Total for Value	tion Office A	gency Asmini:	stration	47,872,75	-17,972.75	9.99	6.99	6.88	8.88
CCWBR01	Wallace Brov	as Ltd							
16/09/05 In	P1004413	01/10/06	-103.39	-103.39	-103.39	0.00	0.00	0.00	0.00
16/09/05 In	F1004414	01/10/05	-370.27	-370.27	-370.27	0.06	90.0	9.99	0.00
16/09/05 ls	PI004415	02/10/05	-294.71	-294.71	-294.71	0.00	0.00	0.99	9.00
16/09/05 In	P9004416	05/10/05	-42.93	-42.93	-42.93	0.00	0.00	0.00	8.66
16/09/05 In	P1004417	06/10/06	-4.99	-4.99	~4.99	0.00	0.00	0.00	0.00
16/09/05 in	F9004418	06/10/05	-588,72	-566.72	-566.72	0.60	9.00	0.00	0.00
16/09/05 In	PID04418	07/10/05	-294,71	-294.71	-294.71	0.00	0.00	0.00	0.00
30/09/05 In	P1004507	15/10/05	-14,55	-14.55	-14.55	0.00	0.00	0.00	5.50
30/09/05 in	P1004508	08/10/06	-328.12	-826.12	-836.12	0.00	0.00	0.00	0.00
30/09/05 in	P1004509	15/10/05	-15.55	-15.56	-35.56	0.00	0.00	0.00	0.00
30/09/05 in	P1004510	15/10/05	-564.51	-564.51	-584.51	0.00	0.00	0.00	6.00
30/09/05 in	P1004511	21/10/05	-176.51	-176,51	-176.51	0.90	0.90	0.00	0.00
30/09/05 in	P)004512	22/10/05	-539.38	-539.38	-539.38	0.00	0.00	9.00	0.00
30/09/05 In	PI004513	22/10/05	-251.64	-251.64	-251.84	0.00	9.90	0.00	0.00
30/09/05 Cr	PC000111	21/09/05	166.45	188,48	188.48	0.00	9.90	ପ୍ରପ୍ର	9.90
30/09/05 Or	PC000112	21/09/05	101,52	101.52	101.52	0.00	טט.ט	0.00	9:00
30/09/05 Cr	PC000113	21/09/05	19.75	19.76	19.76	0.00	0.00	0.00	0.00
Your for Walla	ce Brown Ltd			-3,278.27	-3,278,27	0.00	0.00	0.00	0.00
CCWEB01	Neber Shand	wick Ltd							
30/09/05 In	PI004460	30/09/05	-8,946.80	-8,946.80	-8,945.80	0.00	6.00	0.00	0.00
30/09/05 In	P1004461	30/09/05	-7,050.00	-7,050,00	-7,050,00	0.00	0.00	0.00	0.00
30/09/05 In	P1004462	30/09/05	-7,850,66	-7,050,00	-7,080.00	0.00	0.00	0.00	0.00
30/09/05 in	F1004463	30/09/05	-8,945.80	-8,945.80	-8,945.80	0.00	0.00	0.00	0.00
30/09/05 In	P1004464	30/09/05	-3,466.25	-3,466.25	-3,466.25	<b>0.00</b>	0.00	0.00	Ü.ÜÜ
30/09/05 In	P1004523	30/10/05	-85,958.30	-85,958,30	-85,958,30	0.00	0.00	0.00	0.00
Total for Webe	r Shandwick	Ltd		-121,418,15	-121,416.15	0.00	0.00	9.88	0.00
CCWST01 1	NStore UK Lt	ಡ							
17/08/05 In	P1004368	24/08/05	-1,160.50	-1,150,50	0.00	~1,150.50	0.00	ÜÜÜ	0.80
Total for WSto	re UK Ltd			-1,150.56	0.00	-1,150.50	8.00	0.00	0.00
EEBURB1 [	Javid J Burns								
30/09/05 In	₱1004537	31/08/05	-194.20	-194.20	-194.20	0.00	9.98	0.00	6.00
30/09/05 In	P1004538	30/09/05	-351,40	-351,40	-351.40	9.99	9.90	0.00	5.50
Total for David	J Borns			-545,60	-545.60	9.99	0.08	0.00	0.00
EEMACO1 /	tlex Mecasis	ý							
31/03/05	31/03/2005	31/03/05	184.31	184,31	0.00	0.90	0.00	0.00	184.31
30/09/05 In	P1004540	30/06/05	-283.26	-283.26	-223.26	0.00	0.00	0.00	0.90
90/09/05 in	P1004641	31/07/06	-51,31	-51.31	-51.31	0.00	0.00	0.00	5.00
30/09/05 in	F9004542	31/08/05	-387.30	-387.30	-387.30	0.00	6.00	0.00	6.69

#### Aged Accounts Payable

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Posting Date	D Document Ty No.	Due Date	Original Ameunt	Salance	01/09/05 30/09/05	01/08/05 .31/08/05	01/07/05 _31/07/05	01/06/05 30/06/05	Before 01/06/05
Total for Alex Mecaulay			-537,56	-721.87	8.96	8.88	0.90	184,3	
EEMAC02	! Kenneth D M	icLeod							
30/09/05	in PI004543	20/08/05	-215.80	-215.80	-215.80	0.00	0.00	0.00	0.0
30/09/05	in P1004544	26/08/05	-8.80	-8.80	-8.80	0.00	0.00	0.00	8.8
30/09/05	in PI004545	02/09/05	~10.00	~10.00	-10.00	00.0	0.00	0.00	0.0
30/09/05	in P1004546	09/09/05	-18.80	-18,80	-18.80	0.00	0.00	0.00	0.0
30/09/05	In P1004547	17/09/05	~80.00	-20.00	-20.00	0.00	0,00	8,80	Ω.0
30/09/05	In F1004548	23/09/05	-59.80	-59.80	-59.80	0.00	0.00	0.00	0.0
Total for K	Cenneth D McLea	d		-333.20	-333.20	0.00	0.00	8.08	7.0
EEMANG3	Heather J Ma	พระเภ							
80/09/05	in Pi004550	30/09/05	-269.58	-269.58	-269.58	0.00	0.00	0.00	0.0
Fotal for H	noansM L redtset	1		~369.58	-269.58	8.88	6.96	9.99	8,01
EEMURO2	Kevin A Murs	'ay							
31/03/05	3244	31/03/05	16.00	18.90	8.80	9.90	0.00	0.00	16 00
Total for K	levin A Murrey			16.00	5.00	8.88	8.88	8.66	16.00
EEMUS01	Shirley Mush	99t							
30/09/06	in P1004549	30/09/05	-308.32	-308.32	-308.32	0.00	0.00	0.00	0.00
otal for Si	ibidey Mushet			-308.32	-308.32	0.60	0.00	0.00	0.00
EWAU01	Suzanne Wai	sgh							
10/09/05	In PI004538	30/09/05	-102.42	-102.42	-102.42	0.00	0.00	0.00	0.00
otal for Si	iuzanne Waugh			-102.42	-182.42	0.00	0.00	0.00	3.60
otal (LCY)	1			-1,946,947.75	-1,375,925.14	-420,181.88	-3,684.53	31,657.21	-178,814.25
					70.7%	21.6%	0.2%	-1.6%	9.2%

