

---

**From:** McLaughlin AC (Ainslie)  
**Sent:** 25 November 2010 11:09  
**To:** Ramsay J (John)  
**Subject:** Re: Tram

Thanks John that is helpful

----- Original Message -----  
**From:** Ramsay J (John)  
**To:** McLaughlin AC (Ainslie)  
**Sent:** Thu Nov 25 10:42:48 2010  
**Subject:** RE: Tram

Ainslie

At the time I was not involved with either by Damian but my presumption has always been that the Tie.Ltd Board concerned the management of Tie as a business (bearing in mind that Tie were also involved in the EARL and latterly Stirling Alloa Kincardine Railway projects). I was also advised by Damian that Tie was established by CEC at the request of the Scottish Executive on or around the beginning of the Trams project development and design stage which would have been in 2002/3 - but I have not seen any paperwork to that effect.

The Tram Project Board is specifically charged by CEC to the management of the Trams project - it also has delegated authority from CEC.

John Ramsay  
Project manager - Edinburgh Trams  
Rail Directorate  
Transport Scotland  
Buchanan House  
Glasgow G4 0HF

Tel [REDACTED]  
mobile [REDACTED]

-----Original Message-----  
**From:** McLaughlin AC (Ainslie)  
**Sent:** 25 November 2010 10:31  
**To:** Ramsay J (John)  
**Subject:** Fw: Tram

One more question

There were 2 boards we were on the tie board and the tram board. Do we know what the distinction was between the 2?

Ainslie

----- Original Message -----  
**From:** McLaughlin AC (Ainslie)  
**To:** Ramsay J (John)  
**Cc:** Johnstone RR (Raymund) (TRANS)  
**Sent:** Thu Nov 25 09:46:01 2010  
**Subject:** Re: Tram

Thanks John

----- Original Message -----

From: Ramsay J (John)  
To: McLaughlin AC (Ainslie)  
Cc: Johnstone RR (Raymund) (TRANS)  
Sent: Thu Nov 25 09:30:46 2010  
Subject: RE: Tram

Ainslie

Q: Membership of Tie.ltd Board and Tram Project Board:  
Q: When did we come off the board and was it the full tie board we sat or some form of tram project board?  
Q: Who sat on that Board?  
Q: When did we first join tie/tram board and who sat on it both pre and post Transport Scotland?  
A: see table below

SG / TS Membership of the Tie.Ltd Board 2004 to 2007

	2002	2003	2004	2005	2006	2007	Period served
John Martin February 2004	*	*	*				20 March 2002 to 16 February 2004
Jonathon Pryce 2003	*	*					3 May 2002 to 23 August 2003
Kenneth Hogg John Ewing 2005		*	*				25 October 2004 to 22 August 2005 20 April 2004 to 25 July 2005
Kirsty Lewin 2004	*	*					18 August 2003 to 22 March 2004
John Brownlie 2004		*	*				20 April 2004 to 24 May 2004
Bill Reeve 2007		*	*	*	*		24 October 2005 to 10 July 2007
Damian Sharp	*	*	*	*			20 September 2004 to 10 July 2007

SG / TS Membership of the Tram Project Board 2004 to 2007

	2002	2003	2004	2005	2006	2007	Period served
Bill Reeve				*	*	*	2005 to July 2007
Damian Sharp		*	*	*	*		2004 to July 2007

(NB: These details were confirmed earlier this year from Tie.ltd's records)

Q: At any time did TS or prior to that Scottish Executive have any sort of approval role for business cases, procurement strategies, funding arrangements or contract conditions?  
A: Yes - but only the Draft Final Business Case. Thereafter the Final Business Case (received in late 2007) was covered by the criteria of the grant award  
Q: Do we have on file minutes of Board meetings from when we had representation?  
A: Only some; I don't think they were all brought through to Glasgow by Damian Sharp  
Q: Did we continue to get minutes once we came off Board?  
A: No

John Ramsay  
Project manager - Edinburgh Trams  
Rail Directorate  
Transport Scotland  
Buchanan House  
Glasgow G4 0HF

Tel [REDACTED]  
mobile [REDACTED]

-----Original Message-----

From: McLaughlin AC (Ainslie)  
Sent: 25 November 2010 08:50  
To: Ramsay J (John)  
Cc: Johnstone RR (Raymund) (TRANS)  
Subject: Tram

John

It would be helpful for this afternoon's meeting to have some background on our involvement in the governance of the tram project.

When did we come off the board and was it the full tie board we sat or some form of tram project board?

Who sat on that Board?

When did we first join tie/tram board and who sat on it both pre and post Transport Scotland?

At any time did TS or prior to that Scottish Executive have any sort of approval role for business cases, procurement strategies, funding arrangements or contract conditions?

Do we have on file minutes of Board meetings from when we had representation?

Did we continue to get minutes once we came off Board?

Ainslie