From: Nick Smith

**Sent:** 31 August 2010 16:25

To: Dave Anderson; Donald McGougan; Marshall Poulton Cc: Carol Campbell; Andy Conway; Alan Coyle; Ailie Wilson

Subject: Decision Matrix

Attachments: Tram Matrix v3 270810.doc

For information and comment please see the attached matrix, which attempts to capture most of the information I think we need to allow CEC officers to assess the most viable option for the project. All comments gratefully received. It would be my intention to share this with tie in due course to allow them to input fully.

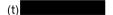
From previous discussions, on the basis of the information currently available, outcomes one and four are clearly the least attractive. As you will note, there are a number of competing factors at play here.

Although not included in this matrix at present, in the event of termination, there are three options for the project - cancel, postpone or continue. The pros and cons of each were discussed at last week's termination roadmap meeting and a note of these is awaited from tie.

Kind regards

Nick

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Please note that I am not in the office on a Monday