
From: Richard Jeffrey
Sent: 22 December 2009 12:47
To: Dave Anderson; Alan Coyle; Steven Bell; Donald McGougan
Subject: RE: Private and Confidential

All,

I have now had responses from Both Alan and Andy and am happy to let this matter drop, I will follow up with Bill Reeve. I have agreed with Andy that we will get all the CEC tram team together in January so we can be sure that we all know exactly what everyone is doing, how we deal with sensitive issues and what standards of behaviour I expect from everyone involved with the project.

I have e-mailed Marshall previously on this and suspect that it would be best if it was jointly chaired by Marshall and myself.

Regards

Richard.

From: Richard Jeffrey
Sent: 22 December 2009 12:11
To: 'Dave Anderson'; Alan Coyle; Steven Bell; Donald McGougan
Subject: Private and Confidential

Dave,

This makes me very angry.

I intend to find out who briefed John Ramsay, it may have been Bill Reeve, and I have e-mailed Bill and put a call in to him. It could also be Andy Conway following the last TPB (the first e-mail in the chain suggests that this may be the case). If that is the case I will be asking for Andy to be removed from this office, and not to attend future TPB meetings.

We have raised concerns about Andy's approach in the past and we have not seen any improvement. This project is difficult enough without various bits of the client trying to undermine our efforts.

Regards

Richard

From: Dave Anderson [mailto:Dave.Anderson@edinburgh.gov.uk]
Sent: 21 December 2009 18:30
To: Alan Coyle; Steven Bell; Richard Jeffrey; Donald McGougan
Subject: RE: Trams AFC post last weeks TPB

Thanks Alan I was at the Gogar meeting where Richard let Bill know that, if left unmitigated, the total expenditure **could** now exceed £600m but I think it would be singularly unhelpful if Richard's remarks were taken out of context and the assumption were to be left that the budget will 'clearly' be substantially more. We need to contact Bill to ensure that TS are not dramatising the position which needs to remain factual, evidence based and built around a range of appropriate scenarios with suitable risk mitigation strategies. Dave

From: Alan Coyle
Sent: 21 December 2009 18:18

To: Steven.Bell@tie.ltd.uk; Richard Jeffrey; Donald McGougan; Dave Anderson
Subject: FW: Trams AFC post last weeks TPB

Gents
For info, please see below.

Regards

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From: John.Ramsay@transportscotland.gsi.gov.uk [mailto:John.Ramsay@transportscotland.gsi.gov.uk]
Sent: 21 December 2009 18:16
To: Alan Coyle
Subject: Re: Trams AFC post last weeks TPB

Alan

Your confirmation is welcomed and I understand the position but the point is that I will have to indicate to ministers what the impact of any continuing deterioration in contractual relations might be (ref my comments last week on John Swinney's concerns)
We have already advised ministers of a circa £600m outturn based on Tie and CEC's advice. However Richard Jeffrey has made it clear to Bill that it clear would be "substantially more!"

From: Alan Coyle <Alan.Coyle@edinburgh.gov.uk>
To: Ramsay J (John); Andy Conway <Andy.Conway@edinburgh.gov.uk>
Cc: Steven.Bell@tie.ltd.uk <Steven.Bell@tie.ltd.uk>; Richard Jeffrey <Richard.Jeffrey@tie.ltd.uk>; Donald McGougan <Donald.McGougan@edinburgh.gov.uk>
Sent: Mon Dec 21 16:55:55 2009
Subject: RE: Trams AFC post last weeks TPB
John

tie **will not** be revising their AFC to well over £600m. There were discussions at last weeks TAB around the risks related to the project and hardening of BSC's commercial attitude. There were also discussions around contingency planning that would have to be done given the aforementioned hardening of BSC's position on issues such as on-street agreements.

Regards

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From: John.Ramsay@transportscotland.gsi.gov.uk [mailto:John.Ramsay@transportscotland.gsi.gov.uk]
Sent: 21 December 2009 16:31
To: Alan Coyle; Andy Conway
Subject: Trams AFC post last weeks TPB

Alan

Just heard that tie are revising their AFC to well over £600m following discussions at last weeks TPB.
I assume you are aware - if so can you give me a call - I have to alert ministers etc.

John

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