From: Alan Coyle

**Sent:** 02 October 2007 16:25

To: Alan Squair; Nick Smith; Andy Conway

**Subject:** FW: risk review for CEC **Attachments:** Brief for due diligence.doc

Importance: High

Follow Up Flag: Follow up Completed

for info

From: Rebecca Andrew Sent: 02 October 2007 16:20

**To:** Jim Grieve **Cc:** Alan Coyle

Subject: FW: risk review for CEC

Importance: High

Jim,

Further to our conversation earlier today, I have discovered that tie have now engaged OGC to look at Risk next week and not Turner and Townsend, as previously understood.

I have concerns that the OGC review may be at too high a level and that our need to have comfort over the detail of the risks will not be met. I hope to get the OGC remit from tie and will forward it on to you.

# Rebecca

Rebecca Andrew | (Acting) Principal Finance Manager | Financial Services | The City of Edinburgh Council | Waverley Court, Level 2:5, 4 East Market Street, Edinburgh, EH8 8BG | Telegraph Court, Level 2:5, 4 East Market Street, Edinburgh, EH8 8BG | Telegraph Court, Level 2:5, 4 East Market Street, Edinburgh, EH8 8BG | Telegraph Court, Level 2:5, 4 East Market Street, Edinburgh, EH8 8BG | Telegraph Court, Level 2:5, 4 East Market Street, Edinburgh, EH8 8BG | Telegraph Court, Level 2:5, 4 East Market Street, Edinburgh, EH8 8BG | Telegraph Court, Level 2:5, 4 East Market Street, Edinburgh, EH8 8BG | Telegraph Court, Level 2:5, 4 East Market Street, Edinburgh, EH8 8BG | Telegraph Court, Level 2:5, 4 East Market Street, Edinburgh, EH8 8BG | Telegraph Court, Level 2:5, 4 East Market Street, Edinburgh, EH8 8BG | Telegraph Court, Level 2:5, 4 East Market Street, Edinburgh, EH8 8BG | Telegraph Court, Level 2:5, 4 East Market Street, Edinburgh, EH8 8BG | Telegraph Court, EH8 8BG | Telegrap

From: Donald McGougan Sent: 02 October 2007 15:51

To: Rebecca Andrew

Subject: FW: risk review for CEC

Importance: High

From: Matthew Crosse [mailto:Matthew.Crosse@tie.ltd.uk]

**Sent:** 28 September 2007 17:16

To: Duncan Fraser

Cc: Graeme Bissett; Susan Clark; Miriam Thorne; Willie Gallagher; Donald McGougan

**Subject:** risk review for CEC

Importance: High

### Duncan

Just spoken to Malcolm Hutchinson. OGC have now agreed to add a separate assignment to their remit subject to the detail could being agreed early next week. The timing and reporting of the additional review will need to follow the

main Gateway review planned for next week - most likely the following week. They also indicated that they may bring in one of their specialists.

I presume this now wraps this up. As soon as we have sorted the detail out I will stand T&T down.

# Matthew

Matthew Crosse Project Director

tie Limited Citypoint 65 Haymarket Terrace Edinburgh EH12 5HD

Tel: +44
Fax: +44
Mob: +44

Email: matthew.crosse@tie.ltd.uk

www.tramsforedinburgh.com www.tie.ltd.uk

From: Susan Clark

Sent: 27 September 2007 17:56

To: Malcolm Hutchinson

**Cc:** Miriam Thorne; Matthew Crosse **Subject:** FW: Turner and Townsend

### Malcolm

CEC had been looking for a separate review of risk as part of their governance process for Tram and prepared the attached brief.

Is this something that you would be able cover in your review next week?

If you wish to discuss, please contact Miriam or Matthew.

Regards

Susan

# Susan Clark

# **Deputy Project Director - Tram**

.....

tie limited

CityPoint

65 Haymarket Terr

Edinburgh EH12 5HD

Tel: +

+44

Fax:

+44

Mobile: +44 (

Email: susan.clark@tie.ltd.uk

**From:** Duncan Fraser [mailto:Duncan.Fraser@edinburgh.gov.uk]

**Sent:** 24 September 2007 16:06

To: Susan Clark

Subject: Turner and Townsend

The Directors of Finance and CDD are in agreement with the appointment of TT to enable the attached brief to be provided to the Council. This will require a duty of care letter from TT to CEC. Can you provide me with the contact details so that I can set up an inception meeting to agree the attached brief and progress this commission.

# Regards

#### **Duncan Fraser**

Tram Coordination Manager / City of Edinburgh Council Level 1 / Citypoint / 65 Haymarket Terrace / Edinburgh / EH12 5HD Citypoint (tie) duncan.fraser@edinburgh.gov.uk

This email and files transmitted with it are confidential and are intended for the sole use of the individual or organisation to whom they are addressed.

If you have received this eMail in error please notify the sender immediately and delete it without using, copying, storing, forwarding or disclosing its contents to any other person.

The Council has endeavoured to scan this eMail message and attachments for computer viruses and will not be liable for any losses incurred by the recipient.

The information transmitted is intended only for the person to whom it is addressed and may contain confidential and/or privileged material. If you are not the intended recipient of this e-mail please notify the sender immediately at the email address above, and then delete it.

E-mails sent to and by our staff are monitored for operational and lawful business purposes including assessing compliance with our company rules and system performance. TIE reserves the right to monitor emails sent to or from addresses under its control.

No liability is accepted for any harm that may be caused to your systems or data by this e-mail. It is the recipient's responsibility to scan this e-mail and any attachments for computer viruses.

Senders and recipients of e-mail should be aware that under Scottish Freedom of Information legislation and the Data Protection legislation these contents may have to be disclosed to third parties in response to a request.

tie Limited registered in Scotland No. SC230949. Registered office - City Chambers, High Street, Edinburgh, EH1 1YT.