

tie / CEC

- CEC set up **tie**, but not necessarily voluntarily. It was a condition of committing the £375m by Wendy Alexander MSP, Minister at the time.
- CEC wholly owns **tie**. Profitability might therefore be considered desirable.
- CEC's role is more one of check, control, audit – rather than support, assist and enable.
- CEC's attitude varies between ambivalence and hostility. It rarely seems to be one of positive enthusiasm.
- CEC's view of **tie** does not seem to match the high regard that we are held in by Transport Scotland, our other major client body.
- CEC's view may be a reflection of the very low profile that the Leader and Chief Executive have in the Tram Project.
- CEC's view is probably at its worst within functions removed from City Development. The Council Solicitor's team is a particular problem.
- CEC's apparent lack of commitment to its Tram Project has been noted/commented upon by the Scottish Executive, Transport Scotland and in Parliament.
- CEC's view of **tie** is reflected in the dearth of projects that it asks for assistance with. It prefers instead to give such work externally (term project management consultancy, major road maintenance project management) or to second staff in (Haymarket Interchange).
- CEC is generally reluctant to allow **tie** to work for other clients (on EARL, and for FETA and SESTRAN) or in non-transport fields.

BC
4 December 2005