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**From:** Stewart McGarrity  
**Sent:** 25 January 2010 17:23  
**To:** Richard Jeffrey; Steven Bell; Alastair Richards; Dennis Murray; Tony Rush (rush\_aj@[REDACTED]); Susan Clark; Frank McFadden  
**Subject:** Pitchfork (Private & Confidential) – History (2)  
**Attachments:** BSC Letter to WG 131008.pdf; WG Letter to RW 141008.pdf; RE: BSC - The Way Forward; FW: Our telecon tuesday evening

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**Pitchfork (Private & Confidential) – History (2)**

All

Below and attached is a previous email where I recount and provide evidence of an engagement with Walker and Flynn in Oct 08 where – with the benefit of hindsight – they were unwilling for the teams to sit down and reach commercial agreements on issues. The warning siren should have gone off at that point if not before.

Stewart

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**From:** Stewart McGarrity  
**Sent:** 12 February 2009 18:26  
**To:** Steven Bell; Frank McFadden; Dennis Murray; Susan Clark; Fitchie, Andrew  
**Cc:** Graeme Bissett; david\_mackay@[REDACTED]; Alastair Richards - TEL  
**Subject:** Mid October 08 Engagement - PRIVATE & CONFIDENTIAL

PRIVATE & CONFIDENTIAL

As part of the evidence collation process.....

I was involved with Willie in an engagement with Messrs Flynn & Walker back in Oct 08 while Steven was on holiday. It started with an exhortation from Will to get into a 2 week lock-in with their senior guys and work things through. That precipitated a letter from RW on 13 Oct (attached) and a reply from Willie on 14 Oct (attached). The letter from Walker flatly rejects the lock-in approach as it would be “well outside the contract and our corporate approval processes”.

We (Willie and I) had a conference call with RW/MF on the evening of 14<sup>th</sup> October. My outline note of the call reads:

1. They want resolution of the value of v26 to 31 and don't understand why we can't do so
2. There needs to be an urgent issues task force to deal with blockers (be they design related or otherwise) which are preventing work progressing to schedule
3. They think the other delay causing issues in their letter of 13<sup>th</sup> Oct are too numerous to sort out in a fortnight as was Willie's aspiration – will need careful work through the detail first by the planners and QS's
4. On all issues the instruction is to engage with Colin Brady

Flynn fed back on the conference call by email (email attached) and I then wrote a briefing note on all issues following discussions with Frank and Dennis (email message with attachment) and the process was taken forward at Edinburgh Park from there.

Regards,

Stewart

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