From: Alan Coyle

**Sent:** 09 June 2009 08:46

To: Marshall Poulton; Colin MacKenzie

Cc: Gill Lindsay; Nick Smith; Ailie Wilson; Max Thomson

Subject: FW: EDINBURGH TRANSPORT: INTEGRATION OF BUS AND TRAM

## Colin

I am of a different opinion. The update to August Council will be how we are progressing with the revised governance arrangements. This will also include how we sort out the issue of claims and budget/programme increases. This will be a joint Finance/City Dev report which I would see Andy, Max and myself drafting.

## Regards

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Phone 0131 Mobile

From: Ailie Wilson

**Sent:** 02 June 2009 15:35

To: Alan Coyle

Subject: FW: EDINBURGH TRANSPORT: INTEGRATION OF BUS AND TRAM

Importance: High

fyi

From: Colin MacKenzie Sent: 02 June 2009 14:54 To: Marshall Poulton

Cc: Gill Lindsay; Nick Smith; Ailie Wilson

Subject: EDINBURGH TRANSPORT: INTEGRATION OF BUS AND TRAM

Importance: High

## Marshall,

You will recall the discussion yesterday at FCL Committee on various aspects of governance. It was suggested that the report to Council on 20 August would deal with this matter. I had a discussion with Gill immediately after the FCL meeting and we thought it would be useful to explain matters in some more detail for you prior to your attending the TPB tomorrow.

Jim Inch reported to Council on 12 March 2009 with an update on the proposals for integration of bus and tram operations within the context of a future corporate structure in relation to **tie**, TEL and Lothian Buses. The report described a two phase change towards full integration and set out an interim model. Within phase 1 there will be a transfer of **tie's** shares from the Council to TEL. There will also be a streamlining of reporting and monitoring procedures, allied to a combination of the two boards. Phase 2 deals with the Lothian Buses integration.

The decision of Council delegated authority to the Chief Executive to put in place the interim structure as described in Appendix 1 to the report. The Chief Executive was instructed to report back to Council in autumn 2010, prior to the implementation of the proposed second phase of the proposals contained within the report; the next report to include an evaluation of the first phase of the proposals within the report of 12 March 2009. The 2010 report will also be expected to deal with the different options that would be available for the delivery and operational aspects of public transport in the city, including results of further investigations into the second phase together with appropriate recommendations.

In these circumstances I do not think there is much in the way of governance that can, or is required to, be reported to Council in August 2009. Hopefully the phase 1 work described above will have been completed by then and a short explanation would be appropriate. Otherwise the more radical surgery falls to be reported in about 14 months' time.

I am of the view that full authority was delegated to the Chief Executive on 12 March, allowing the mechanics of the phase 1 changes to be implemented without further recourse to members. That work will be progressed within the next two weeks and concluded by the share transfer registration with Companies House. I shall be in discussion with Graham Bissett this week about the board composition and merger for **tie** and TEL. As reported yesterday, Jim Inch has called a meeting of the Tram Company Governance Group for 9 June. Max Thomson and Alan Coyle are members of that Group along with Gill and myself.

Regards,

Colin MacKenzie for Council Solicitor City Chambers Edinburgh

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