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**From:** Jim McEwan  
**Sent:** 09 June 2009 12:48  
**To:** Alisdair Dickinson  
**Subject:** RE: 1-1 S Bell

Alisdair

You are right about the brief, many thanks for the concise update below.

Kind regards

Jim

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**From:** Alisdair Dickinson  
**Sent:** 09 June 2009 11:54  
**To:** Jim McEwan  
**Cc:** Michael Blake; John Casserly; Kevin Gray  
**Subject:** RE: 1-1 S Bell

Jim

My understanding was that the brief was to show the extent of the changes between the design and the actual encountered. I committed to producing this once I had all the solutions in place. I expect the remainder today allowing me to proceed with this exercise. I will forward to yourself at the earliest.

To summarise the current position with Haymarket:

- Carillion have been reporting weekly a completion date of 27<sup>th</sup> July since the 28<sup>th</sup> April. Prior to this date it was the 18<sup>th</sup> July.
- Carillion management have confirmed at each weekly progress meeting that this date was achievable based on what was known to date.
- Tie have queried on a number of occasions whether the programme had the buy in of Operations. This has been continually confirmed at both the senior weekly meetings and the section 1D weekly meeting.
- Based on current and recent progress with planning the works and failing to achieve weekend working, tie again queried the completion date stating that certainty of dates was critical.
- A programme was tabled although not issued last Monday 1<sup>st</sup> June at a joint planning meeting that showed a completion date mid to late September This followed an exercise by Carillion to revise their programme durations based on that being achieved. However, it was again reported by CUS management on the Wednesday 3<sup>rd</sup> June that the completion date remained 3<sup>rd</sup> June.
- A number of technical difficulties are being encountered in the current Phase of TM at Palmerston Place. To summarise, approximately 60% of the IFC design is unachievable due to space constrictions and TM availability. This will be reflected by a drawing once all changes are approved. Changes are being approved speedily with TQ's being closed out within a couple of days of issue by CUS.
- It is the APM's assessment that CUS will report a completion date late of August at this Wednesday's meeting. However, it is felt that this will likely extend into September due to the following:
  - Inevitable further technical issues.
  - Failure of CUS to work instructed extended hours. (Note current programme assumes this will be achieved).
  - Actual time it will take to complete the tasks. Ie programme durations are inaccurate.
  - Possible lack of drive to complete works. (working out of a job syndrome).


A revised programme has still yet to be received. On receipt a further review can be carried out to determine any remaining opportunities to mitigate the delay.

To summarise the current position with Lothian Road:

- Current programme from CUS showing completion of works 26<sup>th</sup> July
- TM approved with caveats for last phase of TM required to complete works. Dates were communicated to TMWG yesterday. This shows commencement of 4<sup>th</sup> July.
- BT remedial still to be completed and accepted by BT. This work forms part of the last phase of TM.
- Underground structure being removed at location of water diversion with solution in place to reinstate. May still be some small further interfaces during next phase of works.

Regards

Alisdair Dickinson  
Assistant Project Manager MUDFA  
tie Limited  
MUDFA Project Office  
Western Harbour, Leith Docks  
Edinburgh EH6 6QF

  
Mob: 07800 000 007  
Email: [alisdair.dickinson@tie.ltd.uk](mailto:alisdair.dickinson@tie.ltd.uk)  
[www.tramsforedinburgh.com](http://www.tramsforedinburgh.com)  
[www.tie.ltd.uk](http://www.tie.ltd.uk)

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**[www.edinburghtrams.com](http://www.edinburghtrams.com)**

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**From:** Jim McEwan  
**Sent:** 09 June 2009 10:03  
**To:** Michael Blake; Alisdair Dickinson; John Casserly; Kevin Gray  
**Subject:** 1-1 S Bell

Guys

SB has asked to meet me today at 2pm to get latest position on the Mound, Lothian Rd and Haymarket.

Alisdair, at Fridays meet you agreed to produce a brief on Haymarket position.

Michael, keen to understand the Hanover St option looking best.

Can you oblige and give latest position on each by 1:30pm.

Many thanks

jim