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**From:** Jim McEwan  
**Sent:** 04 November 2008 11:07  
**To:** Steven Bell  
**Subject:** FW: Tram - Change Request HAL 208 Updated 30/10/08 \*\*\*Urgent\*\*\*  
**Attachments:** Haymarket Realignment

fyi

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**From:** Jim McEwan  
**Sent:** 04 November 2008 10:19  
**To:** Reynolds, Steve  
**Subject:** FW: Tram - Change Request HAL 208 Updated 30/10/08 \*\*\*Urgent\*\*\*

Steve

Thank you for your help on this matter.

I have attached an email from Alasdair Dickinson, a Mudfa APM, this puts a somewhat different blush on this issue insofar as Alan Dolan wrote to me explaining that the delay in commencing the design work was attributable to not having the alignment information requested, as you can see from Alasdair's email the relevant info had apparently already been supplied. I spent a considerable amount of time chasing and ensuring that this information was again supplied, having checked it, it is identical to that given on week commencing 22 Oct.

This is disappointing in a number of ways : (1) I was misled on the reason why the design work had not commenced (2) Effort in providing information for same has been duplicated and (3) more importantly despite the priority attached to this very visible project issue the work did not commence till this week.

I'd like an explanation on this, on receipt of which I think it would be sensible for us to discuss the management of the SDS effort here.

Kind regards

Jim

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**From:** Alisdair Dickinson  
**Sent:** 04 November 2008 08:58  
**To:** Jim McEwan  
**Cc:** Jim Johnston - TSS; Damian Sharp; Graeme Barclay; Beattie Steve; Ian Clark  
**Subject:** RE: Tram - Change Request HAL 208 Updated 30/10/08 \*\*\*Urgent\*\*\*

Jim

FYI

Following discussion with Damian on the 21<sup>st</sup> October, a request was made to SDS (attached) on the 22<sup>nd</sup> October to commence works on the Haymarket Realignment. A disk with the supporting information was taken up to City Point shortly after. I have not heard back from SDS as to any additional information being required.

It was confirmed at the time that SDS had foreseen this request and had already started looking into the impact.

This was confirmed on their email also dated 22<sup>nd</sup> October requesting a priority of works for the project. The priorities were confirmed to SDS the following day with the Haymarket Alignment sitting at number two.

On that basis, I would expect SDS to have been progressing with these works since 22<sup>nd</sup> October with the requested information ready for issue this week.

Many Thanks

Alisdair Dickinson  
Assistant Project Manager MUDFA  
tie Limited  
MUDFA Project Office  
Western Harbour, Leith Docks  
Edinburgh EH6 6QF  
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[www.tie.ltd.uk](http://www.tie.ltd.uk)

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**From:** Allan Hill - TSS  
**Sent:** 03 November 2008 16:33  
**To:** Jim McEwan; Dolan, Alan; McCrear, Brian  
**Cc:** Jim Johnston - TSS; Damian Sharp; Kelly, Tom (Edinburgh Tram); Bodel, Keith; Graeme Barclay; Beattie Steve; Reynolds, Steve; Alisdair Dickinson; Ian Clark  
**Subject:** RE: Tram - Change Request HAL 208 Updated 30/10/08 \*\*\*Urgent\*\*\*

Jim,

SDS now have a CD with as built information on it. Handed over to Tom an hour ago.

Regards

Allan

Allan Hill

Utilities Technical Manager  
MUDFA  
[REDACTED]

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**From:** Jim McEwan  
**Sent:** Monday, November 03, 2008 2:19 PM  
**To:** Dolan, Alan; McCrear, Brian; Allan Hill - TSS  
**Cc:** Jim Johnston - TSS; Damian Sharp; Kelly, Tom (Edinburgh Tram); Bodel, Keith; Graeme Barclay; Beattie Steve; Reynolds, Steve  
**Subject:** RE: Tram - Change Request HAL 208 Updated 30/10/08 \*\*\*Urgent\*\*\*

Alan

You misconstrued my meaning of a 'site meeting', I'd meant a meeting with appropriate tie/Carillion personnel at the Mudfa site offices, where documentation required could be identified/sourced appropriately.

It seems however that Alan Hill's efforts have perhaps superseded the need for such a meeting. I'd like a 24/7 effort on this and will be happy to sanction required overtime.

jim

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**From:** Dolan, Alan [mailto:DolanA@pbworld.com]  
**Sent:** 03 November 2008 13:09  
**To:** Jim McEwan; McCrear, Brian; Allan Hill - TSS  
**Cc:** Jim Johnston - TSS; Damian Sharp; Kelly, Tom (Edinburgh Tram); Bodel, Keith; Graeme Barclay; Beattie Steve; Reynolds, Steve  
**Subject:** RE: Tram - Change Request HAL 208 Updated 30/10/08 \*\*\*Urgent\*\*\*

Jim,

Have no problem with our guys meeting on site at all to see the conditions etc ,but this is not the important issue at hand. At site there is only the utility movements to be seen as they have been laid. This is not shown against any new track position or new DKE and as such is not a site meeting issue.

It is the survey co-ordinates of where they have installed the pipes/ducts that is important from the L&M Surveyors. As-built info by co-ordinate.....exactly where is it? This is required such that we can overlay these points against our new 5metre move of road infrastructure and alignment.

We have called Allan Hill of your MUDFA Team and he is putting pressure on L&M to provide any moved utility co-ordinates such that we can design away from these points. Allan had promised this to us today but he has not yet recieved this from your surveyors.

This is where you need the pressure to be applied. If you could help to get this info to me (Survey co-ordinates of what has moved) we will design as quickly from this as possible for you.

By copy Allan Hill can you get this info to Tom immediately?????

Alan

Regards  
Alan Dolan  
Deputy Project Manager  
Edinburgh Tram Project

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**From:** Jim McEwan [mailto:Jim.McEwan@tie.ltd.uk]  
**Sent:** 03 November 2008 12:11  
**To:** Dolan, Alan; McCrear, Brian  
**Cc:** Jim Johnston - TSS; Damian Sharp; Kelly, Tom (Edinburgh Tram); Bodel, Keith; Graeme Barclay; Beattie Steve; Reynolds, Steve  
**Subject:** RE: Tram - Change Request HAL 208 Updated 30/10/08 \*\*\*Urgent\*\*\*

Alan

Thanks for this and I confirm through this email that this issue is of the highest priority.

Given that the work is ongoing at the moment it is doubtful whether all recording documentation is in a completed and hygienic state, so, to avoid a bureaucratic game of pass the parcel I would suggest that an onsite meeting between Brian and any other required members of the design team is arranged with the relevant Tie/Carillion staff, soonest (by tomorrow if possible) to go through and clarify the current position. I've already spoken with senior Tie staff and they are arranging access to the relevant Carillion people.

Please proceed on this matter urgently.

Jim McEwan  
Tie

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**From:** Dolan, Alan [mailto:DolanA@pbworld.com]  
**Sent:** 03 November 2008 11:47  
**To:** McCrear, Brian  
**Cc:** Jim McEwan; Jim Johnston - TSS; Damian Sharp; Kelly, Tom (Edinburgh Tram); Bodel, Keith  
**Subject:** RE: Tram - Change Request HAL 208 Updated 30/10/08

Brian,

Following my verbal instruction for u to move forward on this I confirm I will follow up with the relevant instruction in due course and give written email request that you get on with the work urgently. Tie have again asked that we give this our major priority to this design work.

Please urgently give me confirmation that you have received any As-built information from the Tie/MUDFA Team of all services already moved. It is important that I know you have or.....more importantly, have not yet got the As-built info. This will start your design process.

Alan

Regards  
Alan Dolan  
Deputy Project Manager  
Edinburgh Tram Project

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**From:** McCrear, Brian [mailto:McCrearB@halcrow.com]  
**Sent:** 31 October 2008 08:43  
**To:** Shudall, Kate  
**Cc:** Kelly, Tom (Edinburgh Tram); Dolan, Alan; Bodel, Keith  
**Subject:** Tram - Change Request HAL 208 Updated 30/10/08

Kate  
Please find attached our updated HAL208 as requested by Tie (Tom can explain).  
If you have any queries please don't hesitate to contact me.

Regards  
Brian

Visit our website at <http://www.halcrow.com>

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