From: Gill Lindsay

Sent: 18 December 2007 14:37

To: Fitchie, Andrew

Cc: Graeme Bissett; Nick Smith; Colin MacKenzie

Subject: RE: Agency

Andrew

Yes, thanks we will consider and revert to all.

Gill

From: Fitchie, Andrew [mailto:Andrew.Fitchie@dlapiper.com]

Sent: 18 December 2007 12:42

To: Gill Lindsay

Cc: Graeme Bissett; Nick Smith; Colin MacKenzie

Subject: Agency **Importance:** High

Gill

Apologies for playing the same record.

There is an explicit reference in the draft Operating Agreement to the fact that no relationship of agency is created. I have made the point several times that CEC is creating a relationship of agency using **tie.**

Two prime examples are:

- tie needs to be acting as CEC's a agent so that the optimum tax structure is achieved
- Recommendation 10.11 in the Council Report actually states that **tie** is acting as CEC's agent for NRSWA purposes.

The 'Nature of Relationship' provision is a very standard term where two commercial entities contract. I question what it adds here either in terms of logic or legal protection for CEC, given that **tie's** relationship with CEC is mapped in detail in the governance structure. It directly contradicts both explicit needs for **tie** to be acting as CAC's agent.

Please could this be looked at with a view to removing it, for CAC's own benefit.

Kind regards

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