## MUDFA Contract Review Report

## 17 December 2007

## Executive Summary

## High Level View

- Progress


| TOTAL | Metres | 775 | 884 | 109 | 4903 | 4099 | -804 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Chambers | 4 | 3 | -1 | 21 | 14 | -7 |
| BT/Comm | Metres | 243 | 112 | -131 | 799 | 570 | -229 |
| SGN | Metres | 42 | 0 | -42 | 141 | 88 | -53 |
| Scot W | Metres | 116 | 429 | 313 | 1789 | 1337 | -452 |
| Scot P | Metres | 79 | 7 | -72 | 361 | 294 | -67 |

**All figures have been re-cast previously

- Costs

See Appendix 1 - Period Costs Report

- H\&S

There was one accident reported to tie this period.

- 16/11/07 (AIIR 00037)IP Believes he stood on a Rawl bolt causing him to slip and stumble onto edge of the excavation striking his back. IP visited doctor and was off work for 2 days

The accident frequency rate (AFR) remains $\mathbf{0 . 0 0}$.
Two Incidents reported this period

- 19/11/07 (A11R 00036) Loss of water due to damaged pipework. Bottled water distributed and repairs carried out next day.
- 12/11/07 (AIIR 00033) A car run through the cones at works area out with working hours. Police dealing with incident, however AMIS Reinstated cones.

Three Near misses reported this period

- 13/11/07 (AIIR 00034) Project Manager for tie Ltd passed the CCTV survey works which were ongoing between manholes at either side of the A8 at Gogar. Found that an operative was working in a manhole (approx. 10m deep) without a gas monitor or rope connection to the surface, All Sub Contractors will be required to demonstrate competence directly for the project works despite the acceptance by SUC's or any other parties.
- 08/11/07 (AlIR00035) Operative struck on face next to his eye while dressing the edges of blocks with a hammer. No eye protection was being worn. Operative issued with eye protection and PPE Briefing received.
- 09/11/07 (AIIR 00031) Operative discovered to be working in $2 m$ depth trench with no shoring provided. AMIS Trialling light weight plastic shoring.

Two site inspections carried out at utilities diversions inspection;

- 28/11/07 at Jane Street 1B, $4 \times$ Actions identified and $1 \times$ observation all actions to be closed out by $07 / 12 / 07$ score $82.5 \%$.
- 28/11/07 $2 \times$ Actions identified $1 \times$ observations all actions to be closed out by $07 / 12 / 07$ score $90 \%$.

See Appendix 2 - Utility Damage Data

## Section 1A

Trial holes to inform construction commenced 4 December 2007. 68 No trial holes are planned, 35 No to be completed pre Christmas, with the remaining 33 No planned for completion in January 2008.

Negotiated approval of works to proceed during Xmas embargo period with FPA. Water connection works were carried out on Ocean Drive during w/c 19 and 26 October 2007, Works comprised transferring $3 \times$ water connections and Forth Ports supply onto new water main installed as part of pre-embargo MUDFA works.

## Section 1B

The centre reservation along Leith Walk has been removed between its junction with Annandale Street and Dalmeny Street. Temporary road reinstatement installed in its place to provide a greater working area for the utility diversions and greater flexibility with traffic management along Leith Walk to facilitate achieving the Rev 06 Programme. Removal of the centre reservation is required for INFRACO works. All the proposals have been discussed and agreed with the Traffic Management Panel prior to implementation with local business' and stakeholders informed.

Jane Street road closure commenced 15 October 2007 for twelve weeks to accommodate major exchange BT chamber. These works are being delayed due to the close proximity of an existing 450mm Diameter sewer (directly below existing BT
chamber position). Concern over the rate of progress here, as there are early indications that the programme is exhibiting signs of slippage. Discussions held with AMIS to address this quickly. (Refer to key issues)

## Section 1C

The utility road crossings ( 5 No ) in Princes Street at the junctions of Frederick Street and Castle Street were completed during w/c 26 November 2007. Remaining 4 No to be carried out subsequent to Christmas embargo.

The centre reservation along Princes Street has been removed between The Mound and Frederick Street. It is planned to remove the remaining sections of between Waverley Bridge and South St Charlotte Street in January 2008. Temporary road reinstatement installed in its place to provide a greater working area for the utility diversions and greater flexibility with traffic management along Princes Street to facilitate achieving the Rev 06 Programme. Removal of the centre reservation is required for INFRACO works. All the proposals have been discussed and agreed with the Traffic Management Panel prior to implementation with local business' and stakeholders informed.

Trial Holes (16 No) to inform construction commenced in St Andrews Square on Tuesday $27^{\text {th }}$ November.

High level programme for City Centre (St Andrews Sq - Haymarket) signed off by Stakeholders. Enabling works due to commence w/c 7 January 2008 in St Andrews Square and Princes Street. Comms notices to be issued Monday 10 December 2007 in line with 4 week notice period

Communications strategy being developed to support the MUDFA works in the City Centre

All works within the city centre stopped earlier than planned, 30 November 2007 as opposed to the revised 7 December 2007 (agreed with CEC), due to potential PR issue with Harvey Nicholls.

## Section 1D

A series of trial holes requested by EICC in Morrison Street commenced 19 November 2007 - these are non-MUDFA works which will not impact on the MUDFA programme. All trial holes complete by agreed 30 November 2007 deadline.

45No trial holes to inform construction along Shandwick Place were undertaken in the period. The remaining 31No planned trial holes will be completed in the next period.

High level programme for City Centre (St Andrews Sq - Haymarket) signed off by Stakeholders. Enabling works due to commence w/c 7 January 2008 on Princes Street, Frederick Street, George Street, Charlotte Square, Hope Street, Queensferry Street, Melville Street and Manor Place. Comms notices to be issued Monday 10 December 2007 in line with 4 week notice period

Communications strategy being developed to support the MUDFA works in the City Centre

## Section 5A, 5B \& 5C

The MUDFA works available within Section 5A were completed on 5 October 2007 this amounted to $70 \%$ of the utility diversions required in this area. The remaining $30 \%$ of utility diversions are being transferred to the INFRACO Contractors scope. Section 5B plates $6-13$ were issued as IFC on 19 October 2007. A total of ten conflicts were identified and all have been transferred to Infraco mainly for the installation of ducting due to the change of track levels.

5C IFC utility drawings awaited for review by tie. The majority of the works in this section will be adjacent to the Gyle Roundabout. A number of private diversions required are owned by Edinburgh Park, including CCTV ducts and mast and bollard mounted footpath lighting. Discussions progressing well with key parties to develop diversionary routes/design.

## Section 6 (Utilities)

Diversion of the 33kv SP cable completed and energised.
250mm water main diversion $90 \%$ complete (RATs) (Risk And Trade off). Currently awaiting final acceptance of the method statement from Scottish Water for testing and commissioning of the main.

800 mm water main diversion final levels under design following the relocation to the depot access road with a reduced minimum cover of 900 mm , agreed with Scottish Water. To the West side of the depot the pipe will be located off the access road but at the foot of the embankment.

These works will be carried out under a RATs proposal - early discussions underway with SW to this effect. Anticipate commencement now in early part of January 2008.

## Section 6 (Gogar)

Gogar Depot Earthworks completed as far as practicably possible. Site made safe and secure and transferred back to tie 13 November 2007.

## Section 7A \& 7B

7A (RATS) are approximately $50 \%$ complete on site. A number of water pipes have not been located despite significant trial holes and it is anticipated that Infraco will install insurance ducts in the anticipated location to account for any future diversions.

A Utility Workshop for 7B has been arranged with BAA for 19 December 2007 to review the existing utility information and agree the strategy for resolving utility conflicts.

### 1.0 Design

See Appendix 3 - Design Tracker

### 1.1 Traffic Management

- The MUDFA works are continuing on Lane 1 Northbound of Leith Walk between McDonald Rd and Balfour Street. A contra-flow on the southbound side of the carriageway was installed through this works section on Tuesday the $30^{\text {th }}$ of October. AMIS have reinstated a section of the completed works and the cross-over to the contra-flow has moved $N / B$ to Middlefield. The TMRP have approved the closure of Pilrig Street on the $3^{\text {rd }}$ of December for 2 weeks to allow ducting operations in this area.
- The Central Reserve removal works between Balfour St and Annandale Street have been completed. AMIS proposes that the removal of the Central Reserve between Montgomery Street and Picardy Place RA will be undertaken early in 2008.
- The cross carriageway ducting operations on Princes Street between Castle Street and The Mound commenced for a period of 3 weeks on the $12^{\text {th }}$ of November. The works have been completed as programmed.
- The Traffic Management required to undertake the works starting in the City Centre in January 2008 is currently under consideration. The diversion routes required to allow progression of the MUDFA works are under development and a modelling exercise is required of the affected junctions to assess suitable rephrasing of Traffic Signals and access issues.


### 1.2 Communications \& Stakeholder

- Review of communications team link up with Traffic Management and operations carried out in the period to address miscommunication within the teams. Actions taken and process implemented to ensure full visibility of proposed works to the key functions.


## See Appendix 4-Stakeholder Engagement Analysis

### 1.3 Commercial

- All the potential issues related to the delayed commencement of the AMIS MUDFA utility diversion works. All issues arising prior to September 2007 have been agreed with AMIS and a settlement agreed which is within the liability previously made. Meeting arranged 12 December 2007 to review all commercial issues and develop way forward.
- The potential issue associated with the access to the SU apparatus which will remain within the DKE, specifically along Constitution Street and Shandwick Place is being progressed. Following a meeting with TEL to define access parameters DLA Piper have been commissioned to draft a formal legal agreement for TELCEC/Statutory Utilities. The basis of the proposed agreement has been communicated to the affected SU's.
- Road reinstatement issue and potential revised specification based upon performance has been progressed by tie/CEC in the period. Material and principle of performance parameters and protocol have been agreed upon. Awaiting confirmation back from CEC (DF) on rate applied to B. 0 material, this presently appears high.
- A joint review, tie/AMIS, of the required utility diversions to update the AFA based upon the currently issued IFC and the issued for approval drawings in the period is underway and will be completed in January 2008. The joint review will be based upon approximately $80 \%$ of the design for the Project.


## See Appendix 5 - Risk Register

### 2.0 Operations Next Period

### 2.1 Construction

- Continuation of the work fronts in Leith Walk.
- Trial hole operations - Constitution Street.
- Completion of remaining CCTV surveys - section 1A \& 3
- Continuation of RATs in section 7A.
- Review of potential earlier start in utility diversions alongside OTL reprioritisation of SDS design packages to assist this.
- Review of impending city centre works with Comms, TM, Ops and programme to align efforts.
- NB All city centre operations temporarily halted 30 November 2007 due to Xmas embargo. These will recommence on the 7 January 2008.


### 2.2 Design

## See Appendix 6 - Forecast Design Issuance

### 2.3 Programme

Extensive review by all parties; tie, AMIS and Key Stakeholders has resulted in acceptance of the Revision 06 Programme. City Centre programme logic around St Andrew's Square, the Mound and Princes Street was key to its acceptance. Micro programme required around St Andrews sq to ensure full visibility of programmed works in this sensitive area.

The following key issues have had a major impact on the Rev 06 programme:

- BT cabling and jointing programme - working with BT to explore ways of reducing the impact, including BT working 24/7 and allowing early access for BT cabling and jointing by sub-area, requiring detailed integration with Infraco. The program aims to minimise potential interfaces between MUDFA and Infraco to maximise the window of opportunity for BT cabling and jointing works;
- Traffic Management interface between works in St Andrews Square, the Mound and Lothian Road junction. Several meetings have resulted in way forward with the construction works in this vicinity, whilst minimising disruption to the traffic flow and businesses.
- NB: A Significant Increase in the Traffic Management and Construction works around Princes Street, St Andrew's Square and York Place are due to commence end of January 2008. This will require substantial liaisons with all Key Stakeholders to ensure expectations of anticipated works are fully understood and appreciated. Definitive Traffic Management proposals are ongoing.


### 3.0 Initiatives

- Review of service utility diversions requirements based on revised depth and protection. Area of review 400-1200 depth range below FRL. Further review of latest detail of INFRACO proposed RHEDA CITY track system and potential reduced diversions ongoing. Overall construction depth to be of the order of $350-400 \mathrm{~mm}$.
- Maximise recovery of costs associated with SUC C4 estimates via specialist consultant's advice/input. Awaiting Corduroys response to their initial formal proposal and in discussions with SUC's to have Berkeley's as their representative to reduce the number of interfaces. Also considering a BT specialist to join the MUDFA team for a short period of time to assist in the design and C 4 implications related to betterment/deferment etc.
- Provision of an independent survey team to carryout dilapidation surveys along the tram route (SDS responsibility) - protect tie's position from potential $3^{\text {rd }}$ Party claims post MUDFA \& INFRACO - Commencement of dilapidation surveys by independent body on $10^{\text {th }}$ December ' 07 .
- RAT's proposal put forward for section 7 and 6 ( 800 mm diam WM) minimising depth of excavation from 2.3 m to 900 mm cover will generate cost savings to diversion works.
- Performance specification process and preferred material agreed in principle with CEC. Awaiting confirmation of rates for supply of B. 0 material from Proficio (CEC). Potential programme benefits overall in enhanced performance of production.
- Review of both MUDFA/INFRACO programmes to identify critical areas wherein synergies can be adopted through interface of programmes.
- Review of section 1A diversions - assess potential programme gains due to implementation of temporary diversions, thereby allowing earlier construction start to INFRACO works.


### 4.0 Key Issues/Blockers

- BT cabling and jointing programme - working with BT to explore ways of reducing the impact, including BT working 24/7 and allowing early access for BT cabling and jointing by sub-area, requiring detailed integration with Infraco. The programme aims to minimise potential interfaces between MUDFA and Infraco to maximise the window of opportunity for BT cabling and jointing works.
- SGN technical and commercial issues resolved with the exception of a 30 " gas main at the Mound - options reviewed.
- MUDFA/INFRACO programme interfaces
- AMIS resource levels - concern at their ability to match programme demands. Particular regard to major increase from Jan'08 onwards. Meeting held to discuss issue to ensure actions in place to recover present deficit and address future demands.


# MUDFA Contract Review Report 

## APPENDIX 1

Period Costs Report

Phase 1a AFC reconcilaition to Target

## ||Pre-Construction Service Deliverables

## Contract Prelims

Tender \& Documents
Contact Facilities
Settlement inclusive of AMIS Profit \& O/H
Contract Services
Design Delay Allowance

IIS Profit \& O/H

## Work Sector prelims

Non Productive Staff
Traffic Management
AMIS Profit \& $\mathrm{O} / \mathrm{H}$

## Variations (includes AMIS O/H \& Profit) <br> PR Temp Car Park

insurance in advance of OCIP
Surveys (Sewer/manholes, Gas, CCTV)
EARL
Surveys, Provision to support BT openreach
Gogar Depot Earthworks Ph1
ogar Depot Earthworks Ph
Suvey- 18
$\%$ for extending defects period from 2 to 5 years
Pinces St, Shandwick Place, Leith Walk
ontingency
ansferred to Measured works
Unknown

## Measured Work

| Section 1a |  |  |
| :--- | :--- | :--- |
| 1a.1 | North Leith Sands | Newhaven Roundabout |
| 1a.2 | Ocean Terminal RHS | North Leith Sands |
| 1a.3 | Pennies Isles Bridge RHS | Ocean Terminal RHS |
| 1a.4 | Casino Square | Pennies Isles Bridge RHS |
| 1a.5 | Duke Street Junction | Elbe Street |
| 1b.1 | Balfour Place | Duke Street Junction |
| 1b.2 | Croall Place | Balfour Place |
| 1c.1 | Broughton Street | Brunswick Street |
| 1c.2 | South St Andrew Street | York Place |
| 1c.3 | The Mound | South St Andrews Street |
| 1c.4 | The Mound | South St Davids Street |



| 1c.5 | The Mound | The Mound |
| :--- | :--- | :--- |
| 1c.6 | South Charlotte Street East | South Lane |
| 1d.1 | Lothian Road Junction | South Charlotte Street Junction |
| 1d.2 | Shandwick Place East End | Princes Street West End |
| 1d.3 | Haymarket Station | Stafford Street |
| 2a.1 | Roseburn Sub Station | Haymarket Train Station |
| 1.3.1 | Roseburn Sub-station | Crewe Toll Tram Stop |
| 1.3.7.1 | Crew Toll Tram stop | Granton Road |
| 1.3.8.1 Granton Road | Granton Square Tram Stop |  |
| Cloases circle | Granton Road | Granton Sq Stop |
|  |  | Settlement (inclusive of AMIS profit \& O/H) |
|  | Remeasurement of meterage TBA and agreed |  |
|  | Adjustment to reflect JC Budget Summary Sheet |  |
|  |  |  |
|  | AMIS O/H \& Profit |  |

## Prime costs

Supply, Jointing, T\&C
Cabling Only (via AMIS)
Cabling Only (via AMIS
Cabling Only (via AMIS)
Forth Ports Area Diversions
Forth Ports Area Diversion
ARM Licences
Gas Supply connections incl renewal of steel/lead pipewk
Water Supply connections
All assoc. works
City/work sector wide
Services \& Apparatus diversions
Services diversions - civils wk - sector 5, Hymkt to Gogar

> AMIS O/H \& Profit

## Provisional Sums

Wildlife Preservation Activities
Historic Preservation Wks
Pest Control/Alien Species
Extraordinary Ground Conditions (mineworkings)
Unmarked graves
Trail Holes (not in preamble)
Poperty Monitoring
Removal of contaminated material
Special precautions wks over/near water courses eg for piling
Eco surveys
Stakeholder/Proerty owner - non mudfa enabling wks
Removal of street furniture/replacement
ree protection orders
Unidenard
Site name boards
with Diversions
Removal of redundant apparatus not covered elsewhere
General Enabling Works
AMIS O/H \& Profit


Other
Gain Share
Utilities
$8.8 \%$ AMIS Profit \＆O／H
Contingency
Diff on Line 1 b to AFC，Section 6 Gogar，7a 7b Baa airport Risk

| 11，745，000 | 7，797，389 |  |  | 3，947，611 | 11，745，000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| － |  |  |  |  | － |
| 3，290，958 | 5，371，258 |  |  | 3，290，958 | 3，290，958 |
| 5，371，258 |  |  |  |  | 5，371，258 |
| 12，100，000 |  |  |  | 12，100，000 | 12，100，000 |
| 32，507，216 | 13，168，647 | － | － | 19，338，569 | 32，507，216 |
| 68，859，336 | 37，222，256 | 1，592，895 | 8，220，543 | 21，823，643 | 68，859，337 |
| 5，232，000 | － |  | 5，232，000 | 12，000 | 5，232，000 |
| 12，100，000 |  |  |  | 12，100，000 | 12，100，000 |
| 51，527，336 | 37，222，256 | 1，592，895 | 2，988，543 | 9，723，643 | 51，527，337 |
| 51，652，335 |  |  |  |  | 51，652，335 |
| 124，999 |  |  |  |  | 124，998 |

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# MUDFA Contract Review Report 

## APPENDIX 2

Utility Damage Data

## Utility Damage data

The following Tables/Graphs provide details of the utility damage that has occurred since the commencement of MUDFA works.
Hours to date 119780, Metreage of all diversions Based on information received from AMIS 7592m as period 9 end.
This information allows tie to report on the utility damage against man hours and metreage.
This information should allow tie to forecast utility damage based on supplied figures
$10 \times$ Damages per $8536 \mathrm{~m}=1$ per 853.6 m average!
$10 \times$ Damages $119780 \mathrm{hrs}=1$ per 11,780hrs

| Utility | Rolling Number of Strikes |
| :---: | :---: |
| Water | 3 |
| Sewer | 0 |
| Power | 1 |
| Gas | 0 |
| BT | 2 |
| Virgin Media | 0 |
| Thus | 0 |
| C\&W | 1 |
| Other Comms | 1 |
| Street Lighting | 2 |
|  |  |
|  |  |


| Period | Period Strike Frequency | YTD Strike Frequency |
| :---: | :---: | :---: |
| 1 | 0.00 | 0.00 |
| 2 | 0.00 | 0.00 |
| 3 | 0.86 | 0.32 |
| 4 | 0.00 | 0.22 |
| 5 | 0.64 | 0.33 |
| 6 | 1.38 | 0.53 |
| 7 | 2.68 | 0.89 |
| 8 | 1.43 | 0.96 |
| 9 | 0.00 | 0.83 |
| 10 |  |  |
| 11 |  |  |
| 12 |  |  |
| 13 |  |  |

Year to Date Service Strike
Information

| Hours Expended in Period $=$ | 14000 |
| ---: | :---: |
| Hours Expended year to date $=$ | 119780 |

Service strikes in period = ..... 0
Service Strikes Year to date = ..... 10
Period Service StrikeFrequency Rate (per 10000hrs) $=$$0 / 00$
Year to date Service StrikeFrequency Rate (per 10000hrs) $=$0.83



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# MUDFA Contract Review Report 

## APPENDIX 3

Design Tracker

| Section | Drawnanos | Issue to SUC's tor Approval |  |  | Suc Approval |  |  | Issue ApprovedifC Packege |  |  |  | MUDFA Revision 05 - Fina issue Construction Start |  | Remaks |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Planneo | sos fcast | Actual | planneo | FCAST | actual | Planneo | FCASt | actual | dars | PLanned | actual |  |
| 14 | plates 01.05 | 26.0at:07 | ${ }^{15} 5.56 \mathrm{E}-18$ |  | Cowow-07 | 23:F6.08 |  | 23,Now-07 | ${ }^{14 . m a r o b s}$ |  |  | 07-Aperos |  | watbenovet |
| ${ }^{14}$ | diatss 06-10 | 26-00t07 | 18.80088 |  | Q9.Nem-07 | 0158e-08 |  | 23, Mow 07 | 155Fbe-08 |  | 52 | 07-A0.cos |  | Revised Road \& track alighment issued Requires formal agreemert with Forth Ports \& CEC betore Road \& Tram Alignment design ( 5 weelis) \& Uwilty design ( 6 weaks) can commence. vequires re-programme of construction works. Utily design to De commenced on plates 00-10 (tie to instruct SDS) which will bring back torecast iFC date to Feb 2008 |
| 14 | Dilute $17-12$ | 26.00t-07 | Siptem |  | 6a-Now-07 | 20.F6008 |  | 2300-07 | 14.Mar-08 |  | 4 | 07-Aemse |  | MUDFA worso we be norute to INFR R ACo |
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MUDFA Design Tracker
SDS Design Status＠04th December 2007

| section | Drawnanos | Issue to suc＇s tor Approval |  |  | Suc Approval |  |  | 1ssue ApprovedifC Packege |  |  | $\substack{\text { IFC Co } \\ \text { Constr } \\ \text { start }}$ <br> DAYs | MUDFA Revision 05－Fina Issue Construction Start |  |  |
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| 58 | Diates 14．20 | C3．apgot | 0940007 | （2） | 17avgeot | 30Nowor |  | 14.568007 | Otoperat |  | ${ }^{136}$ | $214000-28$ |  | Status of Approvals： <br> RoR cannot be completed until all drawings in this section are issued．No Composite issued yet． <br> SDS are targetting 07 －Dec－ 07 forissue of IFC drawings． <br> SQN－Approved 28－Nov－07 <br> SP－Approved 05－Nov－07（exciuding Transmission cables which wête issued to SP on 28－Nov－07 for approval） <br> SW－C－Issued for Approval on 09－Nov－07．Approval Outstanding <br> BT－Approver Outstanding <br> CSW－Not issued <br> Thus－Approyal Outstanding <br> VM－Approval Qutstandins |
| ${ }_{6}$ | $\mathrm{plates}_{21226}$ | 13．32007． | 1450007 |  | 27．30．07 | 11－Janos |  | 10：A0207 | 25.50308 |  | 3 | 25－feb－08 |  | Design of works outside LOD at Gyle is causing SOS problems．Deed of Servitude required tor plates $23-24$ design to continue．Thereater 2 weeks design to issue to SuC＇s for Approval， status of Approvals： <br> SGN－ SP． <br> SWC． <br> BT－ <br> CSW－ <br> mas． |
| BA | potes 1.2 | 28．580．07 |  |  | 19．0407 |  |  | 02－80．07 | ＋0 |  |  | 03：5ep－07 | 03．5ep－07 | CRITICAL ISSUE：SDS have re－forecast SW design for Issue to SUC for approval to $19-$ Nov－07 from $\mathbf{2 5 - O c t - 0 7}$ in previous update．IFC will not be ayailable until $17-$ Dec－07， previous update showed IFC avallable 22 －Nov－07．This will have a serious impact on Depot programme． <br> Line 3 Level of 800 mm water main was issued $26-0 \mathrm{ct}-07$ ． <br> Upity dwersion works commenced on 03－Sep－07 for temporary slew of C8W diversion \＆SW 250 main rernovat \＆capping，all of which is now completed <br> Status of Approvals <br> SGN－Verbal Approval NO ASSETS destgned by SDS <br> 5P－Wrtten approval obtained．Will require re－design based on depot move <br> SW－C -800 mm cross sectans with line \＆level \＆y <br> CSW－SOS recerved survey info from tie．12－0ct－07．Design to be amended <br> Thus－Minor changa urdded SUC contact chanoed．SD S thina te arancee meetna with．new．cocta |
| ${ }^{2}$ |  | 24－Aus－67 | 4850.07 |  | 07－500－07 | 23．00007 |  | 21－Sep－07 | 31．amme |  |  | ${ }^{27-N 00-07}$ | 27－Nor－07 | RATS works commeced on－site on 27－Nov－07． <br> Status of Approvals <br> SGN－Utility design to be detned followng new alignment 8 levels on $23-\mathrm{Nov-07}$ <br> SP－Utilly design to be defined following new alignment $\$$ levels on 23 Nov－07 <br> SW－C－Utilfy designto be detined following new asignment \＆ievels on 23－Nov－07 <br> BT－SOS racelved BT C4 design on $23-0 \mathrm{ct}-07$ <br> C8W－CW have contmed they have no assets in the area <br> TM WM Meve no assels in the area <br> M－VM have no assets in the area although they have requested an additional crossing．Addnional crossing not in SDS section．SDS to ask for approvar on $1-7$ oniy as per drawings <br> ，pous |
| ${ }^{78}$ | － | 01－Feb－07 | 01．feb－07 |  | 15Feben | 15－Fe－07 |  | 29，Feb－08 | ${ }^{29 F e b-08}$ |  |  | 31－me．08 |  |  Cintical Systems May to Acyust 2008 |
| 3 3 | plates $1-23$ | 26－0teot | 30．soven 7 | Hay | 02－800－07 | 28．Ma－08 |  | 16－80．07 | 25．AP0．08 |  | ${ }^{115}$ | 18：Auspe |  |  |
| ${ }^{38}$ | plates 24.33 | canemerot | 30：Now－07 | 30 | 18－No－-77 | 28－Ma－08 |  | 30Nevor－7 | 25－A8008 |  | 206 | 77－N00－08 |  |  |
| 30 | plaees 34．42 | C3－N00－07 | 30＋Now－07 | ＋60） | 18－Now－07 | 28Mam 08 |  | 30Naver 7 | 25－90008 |  | 220 | 01－0ecob |  |  |

iie Forecast dates are based in 2 week for Issue Approved IFC Packee suC approval．
VELLoW indicates October IFC targets，GREEN complete or anead of programme，AMBER missed target，RED Critical Issue
IFC to Construction Start days：－Less than 28 days critical RED， $28-42$ days AMBER

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# MUDFA Contract Review Report 

## APPENDIX 4

Stakeholder Engagement Analysis

## Stakeholder Engagement Analysis - Cumulative to 11/11/07



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# MUDFA Contract Review Report 

## APPENDIX 5

Risk Register

| ARM Risk ID | Cause | Event | Effect | Risk Owner | Significance | Black Flag | Treatment Strategy | Previous Status | Current Status | Due Date | Action Owner |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 139 | Utilities diversion outline specification only from plans | Uncertainty of Utilities location and consequently required diversion work/ unforeseen utility services within LoD | Increase in MUDFA costs or delays as a result of carrying out more diversions than estimated | G Barclay | High-2500 |  | Carry out GPR Adien survey <br> Identify increase in senvices diversions. MUDFA to resource/reprogramme to meet required timescales. | Complete On Programme | Complete | 31-Oct-07 23-Nov-07 | J Casserly |
|  |  |  |  |  |  |  | In conjunction with MUDFA, undertake trial excavations to confirm locations of Utilities and inform designer | On Programme | On Programme | 31-Jan-08 | A Hill |
| 164 | Utilities assets uncovered during construction that were not previously accounted for; unidentified abandoned utilities assets; asbestos found in excavation for utilities diversion; unknown cellars and basements intrude into works area; other physical obstructions; other contaminated land | Unknown or abandoned assets or unforeseen/contaminated ground conditions affect scope of MUDFA work. | Re-design and delay as investigation takes place and solution implemented; Increase in Capex cost as a result of additional works. | 1 Clark | High 2500 |  | Carry out GPR Adien survey | Complete | Complete | 31-Oct-07 | J Casserly |
|  |  |  |  |  |  |  | Identify increase in services diversions. MUDFA to resource/reprogramme to meet required timescales. | On Programme | Complete | 23-Nov-07 | J McAloon |
|  |  |  |  |  |  |  | In conjunction with MUDFA, undertake trial excavations to confirm locations of Utilities and inform designer | On Programme | On Programme | 31-Jan-08 | A Hill |
| 342 | Tram alignment at A8 crossing at Gogar coincides BT data nests/cable (main coms link between Glasgow and Edinburgh) | A8 crossing tunnel requires special design or BT data nest/cables require to be moved | Capex cost to cover BT data nest/cable move; additional design costs; delay while works to undertake move are carried out; additional tunnelling costs. | 1 Clark | High 2400 |  | Confirmation of BT requirements to tie | On Programme | Complete | 15-Oct-07 | 1 Clark |

# MUDFA RISK REGISTER - NOV 07 

Risk Description

| ARM Risk ID | Cause | Event | Effect | Risk Owner | Significance | Black Flag | Treatment Strategy | Previous Status | Current Status | Due Date | Action Owner |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 911 | Scottish Power own and maintain a cable tunnel in the vicinity of Leith Walk that may or may not interfere with Tram construction and operation; exact location and depth of tunnel is unknown; condition of tunnel is unknown. | Presence of Scottish Power tunnel in Leith Walk requires radical solution | Tunnel may have to be decommissioned and relaid in a more suitable location; tram alignment may require to be adjusted; special foundation soluiton e.g. cantilever may be required; increased capex; potential for tunnel collapse during operation and consequent disruption for tram. | M Blake | Hon 24. |  | Scottish Power to establish exact location of tunnel <br> SDS to try and ensure tram alignment footprint is outwith Scottish Power alignment - confirmation via thumbnails due 16th November | Complete <br> On Programme | Complete On Programme | 2-Apr-07 28-Dec-07 | IClark T Glazebrook |
|  |  |  |  |  |  |  | tie to undertake engineering feasibility study | Complete | Complete | 2-Apr-07 | $J$ Casserly |
| 926 | Major single safety incident during construction | Safety incident during MUDFA Diversions Gas/Power/Water | Injury to employee. Delay (potentially critical) due to HSE investigation and rework. PR risk to tie and stakeholders. | G Barclay | High-2200 |  |  |  |  |  |  |
| 914 | Required approval/acceptance turnaround time does not reflect SUC standard practice; SUCs do not have enough resource or process capability to | Statutory Utility Companies unable to meet design approval/acceptance turnaround time to meet programme | Additional period required for design approval/acceptance turnaround | T Glazebrook | High - $2000{ }^{\text {a }}$ |  | SDS to obtain consent for design in accordance with programme requirements Scottish Water and all Telecoms | Complete | Complete | 31-Dec-07 | IClark |
|  |  |  |  |  |  |  | SDS to obtain consent for design in accordance with programme requirements SGN and Scottisk Power | On Programme | On Programme | 30-Dec-07 | M Blake |



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# MUDFA Contract Review Report 

## APPENDIX 6

Forecast Design Issuance












