From: Fitchie, Andrew [Andrew.Fitchie@dlapiper.com]

Sent: 02 February 2008 00:26
To: Geoff Gilbert; Matthew Crosse

Cc: David Crawley; Steven Bell; Damian Sharp

Subject: RE: SDS Incentivisation

Geoff

One point:

I am not sure that contractually **tie** can be the referee (2.3) on incentive payments post novation. So that incentive is pre set and then administered by BBS.

From: Geoff Gilbert [mailto:Geoff.Gilbert@tie.ltd.uk]

Sent: 01 February 2008 13:38

To: Matthew Crosse

Cc: David Crawley; Fitchie, Andrew; Steven Bell; Damian Sharp

Subject: RE: SDS Incentivisation

Matthew

The bullet that you have highlighted is essentially that they lose their bonus if the completion date is missed for any reason. This is to incentivise their proactive support in limiting change and delay. Otherwise we will incentivise a claims engineering exercise to preserve incentive entitlement – a perverse outcome of incentives in contracts!

Regards

Geoff

From: Matthew Crosse

Sent: 01 February 2008 13:29

To: Geoff Gilbert

Cc: David Crawley; 'Fitchie, Andrew'; Steven Bell; Damian Sharp

Subject: RE: SDS Incentivisation

Geoff

Good, as a sweetner. Would this get stitched into the novation agreement? Or be a separate tie/SDS arrangement?

Need to make sure that there should be no arguments about acceptable 'quality' – this incentive is simply about getting packages through approvals come what may. If it doesn't get thro' by the date, there is no money. Am I correct in this assumption?

I am not entirely sure what this means:

 The entitlement to an incentive payment is not preserved by Changes or other entitlements to relief under the SDS contract.

500k seems about right -it would be circa 2% of their contract value

Matthew

PS Copied Dave C on this.

Matthew Crosse Project Director

tie Limited Citypoint 65 Haymarket Terrace Edinburgh EH12 5HD

Tel: +44 (0 Fax: +44 (0 Mob: +44 (0

Email: matthew.crosse@tie.ltd.uk

www.tramsforedinburgh.com www.tie.ltd.uk

From: Geoff Gilbert

Sent: 01 February 2008 13:01

To: Matthew Crosse; Fitchie, Andrew; Steven Bell; Damian Sharp

Subject: RE: SDS Incentivisation

Matthew/Steven/Andrew/Damian

Enclosed is my draft of the proposed incentivisation arrangement for delivery of remaining SDS designs. I know that this sticks in the throat a little but the costs of failure by SDS are high given the proximity of the design programme to construction commencements. Could you let me have your comments so that I can get this progressed and off to BBS for their consideration. I will however, treat this as subject to tie Exec approval given comments at that meeting.

Regards

Geoff Gilbert - Project Commercial Director TRAM Project

tie Limited
Citypoint
65 Haymarket Terrace
Edinburgh EH12 5HD

tel (

The information transmitted is intended only for the person to whom it is addressed and may contain confidential and/or privileged material. If you are not the intended recipient of this e-mail please notify the sender immediately at the email address above, and then delete it.

E-mails sent to and by our staff are monitored for operational and lawful business purposes including assessing compliance with our company rules and system performance. TIE reserves the right to monitor emails sent to or from addresses under its control.

No liability is accepted for any harm that may be caused to your systems or data by this e-mail. It is the recipient's responsibility to scan this e-mail and any attachments for computer viruses.

Senders and recipients of e-mail should be aware that under Scottish Freedom of Information legislation and the Data Protection legislation these contents may have to be disclosed to third parties in response to a request.

tie Limited registered in Scotland No. SC230949. Registered office - City Chambers, High Street, Edinburgh, EH1 1YT.

This email is from DLA Piper Scotland LLP.

The contents of this email and any attachments are confidential to the intended recipient. They may not be disclosed to or used by or copied in any way by anyone other than the intended recipient. If this e mail is received in error, please contact DLA Piper Scotland LLP on +44 (0) 8700 111111 quoting the name of the sender and the email address to which it has been sent and then delete it.

Please note that neither DLA Piper Scotland LLP nor the sender accepts any responsibility for viruses and it is your responsibility to scan or otherwise check this email and any attachments.

DLA Piper Scotland LLP is a limited liability partnership registered in Scotland (registered number S0300365), which provides services from offices in Scotland. A list of members is open for inspection at its registered office and principal place of business Rutland Square, Edinburgh, EH1 2AA. Partner denotes member of a limited liability partnership.

DLA Piper Scotland LLP is regulated by the Law Society of Scotland and is a member of DLA Piper, a global legal services organisation, the members of which are separate and distinct legal entities. For further information, please refer to www.dlapiper.com.
