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**From:** Tony Glazebrook  
**Sent:** 27 March 2008 10:50  
**To:** Tom Hickman; Susan Clark  
**Cc:** Steven Bell; Tony Glazebrook; Damian Sharp  
**Subject:** RE: ETN, Design Construction Meeting on 02 April 08

Hi Tom,

Absolutely! Something is fundamentally wrong with their programme which they need to examine and correct.

Cheers.

Tony

-----Original Message-----

**From:** "Tom Hickman" <Tom.Hickman@tie.ltd.uk>  
**To:** "Susan Clark" <Susan.Clark@tie.ltd.uk>  
**Cc:** "Steven Bell" <Steven.Bell@tie.ltd.uk>; "Tony Glazebrook" <Tony.Glazebrook@tie.ltd.uk>; "Damian Sharp" <Damian.Sharp@tie.ltd.uk>  
**Sent:** 26/03/08 17:16  
**Subject:** RE: ETN, Design Construction Meeting on 02 April 08

Susan / Tony,

Please find attached an extract from SDS Design Programme V28 identifying the activities covering Design Assurance Statements per section and the IFC dates for individual items.

One point to note would be that in all of the sections the Section Wide Design Assurance Statement is programmed prior to the completion of IFC drawings?

Susan, on the point that SDS may contest that IFC's are not complete until the Section Wide Assurance statement is in place, this has never been mentioned or discussed at any meetings I have been party too, but would seem to be the logic in their programme in many cases.

Nevertheless we would have to counter that if this is the case why do they show programmed activities to issue packages as IFC prior to the section wide design assurance being complete.

Tom

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**From:** Susan Clark  
**Sent:** 26 March 2008 16:43  
**To:** Tom Hickman  
**Cc:** Steven Bell; Tony Glazebrook; Damian Sharp  
**Subject:** FW: ETN, Design Construction Meeting on 02 April 08

Tom

I've just given Tony a copy of your status chart that you produced today. He has a concern that SDS will contest that IFC's are not complete until the section design assurance has been undertaken. If we release IFC's before this, SDS seems to be suggesting that this is a **tie** risk. Tony will review the document tonight to see where he thinks there is a conflict and will report back tomorrow.

Has SDS ever stated any of this to you or have we always assumed that individual IFC's can be released?

Could this be a reason for some of the apparent slippage – SDS trying to get design assurance done for sections about the same time that individual IFC's are complete?

Susan

**Susan Clark**

**Deputy Project Director - Tram**

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**From:** Tony Glazebrook  
**Sent:** 26 March 2008 15:51  
**To:** Susan Clark  
**Subject:** RE: ETN, Design Construction Meeting on 02 April 08

Shall I ascend the stairs now?

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**From:** Susan Clark  
**Sent:** 26 March 2008 15:50  
**To:** Tony Glazebrook  
**Subject:** FW: ETN, Design Construction Meeting on 02 April 08  
**Importance:** High

Tony

Can we chat about this please – you need to be aware of the bigger picture – perhaps you are and I just don't know it!

Susan

**Susan Clark**

**Deputy Project Director - Tram**

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**From:** Tom Hickman  
**Sent:** 26 March 2008 15:27  
**To:** Susan Clark  
**Subject:** FW: ETN, Design Construction Meeting on 02 April 08  
**Importance:** High

Susan,  
FYI

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**From:** Tony Glazebrook  
**Sent:** 26 March 2008 15:04  
**To:** Daniel Goedecke  
**Cc:** Ralf Honeck; [kraemer.robert@siemens.com](mailto:kraemer.robert@siemens.com); Brueckmann, Roland; Gavin Murray; Tom Hickman; Roger Jones - Transdev; Sinead Scott - Transdev; Andy Conway - CEC; Duncan Fraser - CEC; Dolan, Alan; 'Chandler, Jason'; Reynolds, Steve; Lindsay Murphy; McFadzen, Scott; Steven Bell; Alastair Richards - TEL  
**Subject:** RE: ETN, Design Construction Meeting on 02 April 08  
**Importance:** High

Daniel,

By mutual agreement with the organisations concerned, the attendees will be:

Tony Glazebrook (chair) - tie  
Gavin Murray – tie  
Lindsay Murphy - tie  
Tom Hickman - tie  
Andy Conway - CEC  
Sinead Scott - Transdev

Alan Dolan – SDS (plus relevant Section Design Manager or Design Team Leader, as required during the meeting)

Roland Brückmann - Siemens

Daniel Goedecke – Bilfinger Berger

The agenda comprises just one item, which is:

- Jointly to agree the answer to the question: how will BBS construct where design has not yet been design-assured by SDS?

Best regards,

**Tony Glazebrook**

Engineering Services Director

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**From:** Daniel Goedecke [<mailto:Daniel.Goedecke@bilfinger.de>]  
**Sent:** 26 March 2008 12:59  
**To:** Tony Glazebrook  
**Cc:** Ralf Honeck; [kraemer.robert@siemens.com](mailto:kraemer.robert@siemens.com)  
**Subject:** ETN, Design Construction Meeting on 02 April 08

Tony,

Can you please forward a detailed agenda for the above mentioned meeting?

Regards

Daniel

Daniel Goedecke