From: graeme.bissett

Sent: 11 December 2007 06:36

To: Andrew Fitchie; Willie Gallagher

Cc: Matthew Crosse; Susan Clark

Subject: Re: CEC Approach

Agree entirely with your concern. If we can get the resolutions agreed, we should rely on those alone publically and not expose a poorly prepared Operating Agreement to BBS, especially since TEL is unaddressed.

Regards Graeme

Graeme Bissett

+44(0 Blackberry

----Original Message----

From: "Fitchie, Andrew" < Andrew. Fitchie@dlapiper.com>

Date: Mon, 10 Dec 2007 23:17:44

To: "Willie Gallagher" < "Graeme Bissett"

<graeme.bissett

<matthew.Crosse@tie.ltd.uk
>,susan.clark@tie.ltd.uk

Subject: CEC Approach

Willie

Privately, I am seriously worried about the capacity of CEC to run with this project. It has taken three years to come to a situation where they are unable to propose a sensible operating agreement, which should actually be two pages long.

- 1. The project needs to provision an amount of money for CEC risk.
- 2. I am sure that Stewart has this in hand but tie must have absolute confidence on how money is going to be drawn.
- 3. At present, all that I would recommend BBS are shown is the Council Resolution, assuming that this is settled in sensible fashion, plus an extract from the proposed Operating Agreement. I would not recommend that the current draft Operating Agreement is appended to the Council Report. This will spook BBS.
- 4. I consider the tie Board should be shown the draft Operating Agreement as work- inprogress and that they are put on notice of the need to approve the conclusion of this agreement when it has been fully thought through by CEC.

Kind regards Andrew Fitchie

Partner, Finance & Projects

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