From: Alan Squair
Sent: 19 July 2007 11:42
Tax

To: Nick Smith

Subject:FW: GOVERNANCE PAPERAttachments:SUPPLEMENTARY PAPER.doc

Importance: High

From: Colin MacKenzie Sent: 18 July 2007 17:05

To: Alan Squair

Subject: FW: GOVERNANCE PAPER

Importance: High

Alan,

For information.

Colin

From: Colin MacKenzie Sent: 18 July 2007 16:54

To: Gill Lindsay

Subject: RE: GOVERNANCE PAPER

Importance: High

Gill,

We attach a draft Supplementary Paper with some suggested options for your consideration.

Regards,

Colin and Alan

From: Gill Lindsay Sent: 18 July 2007 15:27

To: Ysella Jago; Alan Squair; Colin MacKenzie

Subject: RE: GOVERNANCE PAPER

Colin

We do need to meet deadline set to deliver for Jim. Suggest we discuss now and we can at least raise the options, however strategic, as these will be for Jim, Tom and others to consider in much greater depth. Agree paper incomplete but raising the issues will let us sign off for now.

From: Ysella Jago Sent: 18 July 2007 15:16

To: Gill Lindsay

Subject: FW: GOVERNANCE PAPER

Importance: High

From: Colin MacKenzie Sent: 18 July 2007 15:07

To: Ysella Jago Cc: Alan Squair

Subject: RE: GOVERNANCE PAPER

Importance: High

Ysella,

On a more serious note, Alan and I met with the client department officer early this afternoon. What we discussed leads us to the view that the paper as presently drafted does not fully address the relevant issues, which are of unparalleled importance for the future delivery of the Tram project.

Some of the options which we are minded to propose may be seen as highly controversial. Is there any possibility that Gill might obtain some guidance from the Director (or even from next week's IPG) before we complete the report ?

Regards,

Colin MacKenzie for Council Solicitor

From: Ysella Jago Sent: 18 July 2007 14:47

To: Colin MacKenzie; Alan Squair **Subject:** FW: GOVERNANCE PAPER

Hi Colin and Alan

Please could you let me know a rough time that this may be ready today?

Many thanks,

Ysella

From: Gill Lindsay Sent: 17 July 2007 16:05

To: Jenny Drummond; Alan Squair; Colin MacKenzie

Subject: GOVERNANCE PAPER

Thank you for the draft paper I received this afternoon following our meeting. Jim's office has been chasing today so I have forwarded as a first draft to provide this in the course of today and have explained that there will be further discussion with City Dev Wed am and the intention was to seek comment from Finance also as Alan has explained.

Please continue this work urgently by amending as necessary the paper. Can you also please amend by pulling out the issues which are seen as requiring attention, perhaps as bullet points at the end as Executive Summary, with suggestions for change as the way forward.

It would be appropriate for us to have an updated final paper to Jim asap and by close of play Wednesday, with it being provided to me as early as possible in the afternoon please. Appreciate that comments from Fin not likely to have been achieved at that point.

Gill