

Cost Plan for:-

Infraco Package – Edinburgh Tram Network

21 September 2006

Draft for discussion



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1.0 Cost Summary

Section Description	Total
	£
Preliminaries & General Items	118,770,218
Method Related Charges	inc above
Trams	1,127,650
Track and Formation	55,382,920
Tramstops	4,154,289
Depots	18,592,503
Highways	22,868,583
Buildings	1,113,518
Structures	27,695,009
Supervisory and Control System	6,435,870
Communications	5,492,456
Tramstop Equipment	5,756,048
Depot Equipment	751,013
Traction Power	11,959,080
OHLE	19,577,523
Cost Plan Total at Completion	£299,676,680

2.0 Notes and Clarifications

2.1 Basis of Costs

Costs are at 3Q 2006 price levels. Allowance for escalation to completion has been included.

Drawings and specifications used for this cost plan are generally dated May 2006. It has been assumed that the Bills of Quantities have been prepared using this same information. An exercise should be undertaken to assess the potential impact of the further design work reflected by the latest design information.

The prices in this cost plan are based on the Infraco works being procured via a competitively bid, lump sum contract, on a Design and Build basis. Price information has been drawn from in-house data, from Switch (tram specialists in Germany) and for certain items, from advice obtained from discussion with market specialist contractors and suppliers.

There are two areas of work in particular that are very specialist:

- Tram detection and positioning system
- Tram management and supervisory system

Cyril Sweett are not experts in this field and, in the timescale available, we have not been able to obtain the benefit of cost advice from companies specialising in these systems. Whilst we have made allowances for these works, we recommend discussions with specialists are convened to ensure these allowances are robust.

Costs assume a domestic sub-contract tender price for Trams of **£75m** for the purposes of Infraco allowances for attendances etc. It has been assumed that the following costs form part of the Tram package tender:

- design fees for the trams
- manufacture, supply to site, unloading, testing and commissioning of the tram vehicles
- all associated escalation
- training drivers
- training vehicle maintainers
- preparation of O&M manuals for the trams
- allowances for contractual obligations that are fully aligned with the Infraco contractor (i.e. on a 'back to back' basis)

Costs are based on the items and quantities in the Bills of Quantities provided. We have not attempted to reconcile the quantities in the Bills with the drawings. However, any discrepancies that have been apparent have been highlighted either:

- 1 in formal queries to tie or
- 2 in the Cost Plan itself via alterations and adjustments being made to the Bill items where quantities appear incorrect or additional items have been considered necessary.

The outline design drawings and specifications received have been used for reference purposes in compiling the costs. This information represents design 'work in progress' and is incomplete in a number of areas.

Information used for the Cost Plan is identified in **Appendix B**.

Escalation has been calculated using the methodology set out in the Transport Scotland 'Guide for Adjustment of Prices in Construction Estimates for Inflation and Changes in Market Conditions'. A copy of the calculation has been included in **Appendix C**.

The costs have been apportioned into Phase 1a and Phase 1b in **Appendix D**.

2.2 Project Assumptions

Costs assume an overall programme comprising a start on site of 17.12.2007 running through to completion of 3.11.2010 – an approximately 150 week period, including approvals and commissioning.

Costs assume normal levels of retention (3%), monthly interim payments as work progresses and a industry-standard six month defects period.

Costs assume LADs of £0.5m per week and that these are capped at £10m

It has been assumed that all existing assets (roads, drains, utilities, etc) are in reasonable condition (no allowance has been made for rectifying assets that are currently in poor condition)

Costs assume no significant local resource problems will be encountered

It is assumed that if in order to construct the tram works there is a need for possessions and compensation payments to Network Rail or the Operating companies, such costs as may arise fall outside the Infraco contract.

2.3 Exclusions

This appraisal **excludes** the following:

- Value Added Tax, Stamp Duty, etc.
- Manufacture, supply to site, unloading and testing and commissioning of the tram vehicles including all associated escalation etc (assumed these costs all form part of the Trams package – see page 2/1).
- Training drivers and vehicle maintainers
- Tie project management costs
- Land acquisition costs
- Costs of acquiring sites for temporary establishment areas or for establishing temporary and/or permanent rights of way, rights to suspend structures from third party owned buildings, etc
- Any fees or charges in connection with adjoining properties
- Project insurances effected by the Employer
- Archaeological investigation
- Rights of light/party wall and boundary matters.
- Compensation payments.
- Consequential loss arising from the impact upon third parties (shops, offices, residences, etc) caused by disruption from Tram works. (This includes for e.g. any impact caused by accidental damage to utility supplies, etc)
- Costs associated with stopping up orders.
- Special bonds other than Performance Bonds
- Diversion of unmapped live services
- Network reinforcement of utilities services

- Future enhanced Building Regulations (Part L) requirements and Sustainability requirements
- Operating and maintenance costs beyond the Contract Date for Completion of the Works.

2.4 Opportunities and Risks

The Key opportunities and risks associated with the project are identified below:

Key opportunities:

An examination of key opportunities has not been undertaken at the time of this cost plan.

Key risks and observations on risks:

The methodology adopted to assess the provision for risk included in this cost plan is set out in **Appendix C**.

A. Performance aspects:-

An assessment has been made in this Cost Plan of the potential commercial effect of the risk apportionment for design and performance aspects to Infraco as sought by tie.

It is understood that certain key performance criteria may be incorporated into the Infraco tender documents and that the Contractor will be required to demonstrate that the completed tram system is able to meet these criteria. At the time of this Cost Plan, information on these specific performance targets has not been received. Allowance for performance risk has been included in the costs, but these should be reviewed when the actual performance criteria to be incorporated into the Contract have been defined.

B. Tender Approach & Conditions of Contract

Copies of the Conditions of Contract and other requirements intended to form part of the tender documents and subsequent Contract have not been examined. Costs therefore assume such documentation will not generate commercial and contractual difficulties for the tenderers such that additional risk provisions are incorporated into their tenders.

Costs assume the tender documentation will be prepared in a user-friendly style such that an aggressive, legalistic approach is not conveyed to the tenderers as this is likely, in our view, to create an overly cautious commercial and contractual response from the market, resulting in an otherwise avoidable cost premium being added into the tenders.

C. Programme Risks

As far as the Infraco contractor is concerned, it may be anticipated that the main risk to the achievement of his programme is in respect of the delivery of the tram vehicles. If these are delivered late and the time for testing, commissioning and performance-proving cannot be accelerated, the contract will finish late. Similarly, if there are problems in respect of the performance of the trams, requiring further time for these to be solved, the works will again be completed late.

The Infraco is heavily reliant on the performance of the tram sub-contractor and, and unlike with the civil's work, there may be little he can practically do to mitigate such an emerging risk.

3.0 Scope of Works

3.1 Scope of work

The scope of work included in this cost plan is reflected by the items and costs shown in the Breakdown of Costs in **Appendix A** and as further described by the **Notes and Clarifications in Section 2.0**.

Information used to compile the cost plan is identified in **Appendix B**.

Appendix A
Breakdown of Costs

WBS Code	Item Code	DESCRIPTION	Sub-Totals £	Total £
	TBA	Preliminaries & General Items		118,770,216
		Supervision	15,818,400	
		Accommodation	2,632,475	
		Plant	760,225	
		Temporary supplies	3,534,000	
		Access equipment	1,000,000	
		Staff Subsistence	3,163,680	
		Design co-ordination & development	960,000	
		Adverse weather etc	2,000,000	
		Miscellaneous	3,494,600	
		OHP on prelims	1,668,169	
		Design fees etc	11,222,311	
		OHP on trams	3,750,000	
		Risk (earlier calculation not adj. - £26.67m is final risk figure – See Appendix C)	26,825,000	
		LADs	4,000,000	
		Insurance & Bonds	652,044	
		Escalation	37,289,312	
	TBA	Method Related Charges		
	A1	Trams		1,127,650
	B1	Track and Formation		55,382,920
		Route Section 1	13,450,850	
		Route Section 2	3,778,561	
		Route Section 3	12,706,518	
		Route Section 5	14,499,935	
		Route Section 6	6,081,200	
		Route Section 7	4,865,857	
			Total - Page 1	175,280,786

B2	Tramstops		4,154,289
	Newhaven Road	71,823	
	Ocean Terminal	173,668	
	Ocean Drive	143,555	
	Constitution Street	132,890	
	Foot of the Walk	93,894	
	Balfour Street	93,894	
	McDonald Road	93,894	
	Picardy Place	129,668	
	St Andrews Square	117,336	
	Princes Street	97,949	
	Shandwick Place	93,894	
	Haymarket	146,052	
	Roseburn Junction - no BQ provided	133,165	
	Roseburn	133,165	
	Ravelston Dykes	133,165	
	Craighleith	133,165	
	Telford Road	133,165	
	Crewe Toll	132,890	
	West Granton	143,830	
	Caroline Park	132,890	
	Granton Waterfront	132,890	
	Granton Square	143,555	
	Murrayfield	138,831	
	Balgreen Road	137,889	
	Saughton Road North	133,165	
	South Gyle Access	128,332	
	Edinburgh Park Stop	217,508	
	Edinburgh Park	132,890	
	The Gyle	132,890	
	Gogar Burn	131,779	
	Ingliston Park and Ride	149,610	
	Airport	111,003	
		Total - Page 2	4,154,289

B3	Depots		18,592,503
B4	Highways		22,868,583
	Route Section 1	13,524,331	
	Route Section 2	241,112	
	Route Section 3	4,378,727	
	Route Section 5	2,260,076	
	Route Section 6	1,943,146	
	Route Section 7	521,191	
B5	Buildings		
B5(1)	Substations		780,218
	Leith Sands Substation	47,353	
	Leith Walk Substation	27,083	
	Cathedral Substation	109,027	
	Haymarket Terrace Substation	54,804	
	Russell Road TPH Substation or Roseburn Delta Junction Substation	88,460	
	Craighleith Substation	60,539	
	Granton Mains East Substation	55,292	
	Granton Road Substation	60,964	
	Bankhead Drive Substation	54,885	
	Jenner's Depository Substation	47,645	
	Gogar Depot Substation	103,744	
	Ingliston Park & Ride Substation	40,423	
	Allowance for enhancement to external appearance of substations in architecturally sensitive areas of the city	30,000	
B5(3)	Travel Centre		333,300
		Total - Page 3	42,574,604

B6	Structures		
B6(1)	BRIDGES		14,586,048
S1	Roseburn Terrace Bridge	277,616	
S2	Colt Bridge Viaduct	567,680	
S3	St Georges School Access Bridge	125,796	
S4	St. Georges School Footbridge	12,055	
S5	Ravelston Dykes Bridge	34,769	
S6	Craighleith Drive Bridge	55,595	
S8	Queensferry Road Bridge	90,485	
S9	Groathill Road South Bridge	58,113	
S10	Telford Road Bridge	65,064	
S11	Drylaw Drive Bridge	18,448	
S12	Crewe Road Gardens Bridge	1,393,965	
S16	Victoria Dock Entrance Bridge	4,777	
S17	Tower Place Bridge	207,795	
S19	Haymarket Station Viaduct	314,439	
S20	Russell Road Underbridge	532,037	
S21A	Roseburn Street Viaduct	2,238,028	
S22	Balgreen Road Bridge	9,611	
S23	Carrick Knowe Underbridge	861,289	
S26	South Gyle Access Road Bridge	704,802	
S27	Edinburgh Park Station Bridge	3,169,593	
S29	Gogar Burn Bridge	481,723	
S32	Depot Access Road Bridge	1,410,039	
S33	Earl Bridge	540,256	
S21E	Water of Leith Underbridge	1,412,072	
		Total - Page 4	14,586,048

B6(2)	CULVERTS		3,134,356
S28	A8 Underpass	2,983,986	
S30	Gogar Culvert	43,923	
S31	Gogar Culvert	43,923	
S34	Gogar Culvert	62,524	
B6(3)	Earthworks		
	Not Used		
B6(4)	RETAINING WALLS		9,974,605
S21B	Structures at Murrayfield	1,810,386	
S21C	Structures at Murrayfield	120,780	
S21D	Structures at Murrayfield	822,378	
W1	Linsay Road Retaining Walls	717,489	
W2	Ferry Road Retaining Wall	214,858	
W3 & W4	Russell Road Retaining Walls	1,002,631	
W8	Baird Drive Retaining Wall	971,024	
W9	Balgreen Road Retaining Wall	74,171	
W11	Bankhead Drive Retaining wall	98,165	
W16	A8 Retaining Wall	2,149,439	
****	Roseburn Corridor Retaining Walls	1,993,284	
		Total - Page 5	13,108,961

C1	SUPERVISORY AND CONTROL SYSTEM		
	SYSTEM WIDE		6,435,870
C1(2)	SCADA	420,000	
C2(1)	Operational Radio System	105,000	
C2(2)	Operational Data Network	4,741,275	
C2(3)	Telephone Network	147,420	
C3(1)	Closed Circuit TV	966,525	
C3(2)	Passenger Help Point	10,500	
C3(3)	Public Address System	24,150	
C3(4)	Passenger Information Display System	21,000	
C1(1)	TRAM POSITIONING AND DETECTION SYSTEM		3,388,518
	Route Section 1A		
	Route Section 1B		
	Route Section 1C		
	Route Section 1D		
	Route Section 2A		
	Route Section 3A		
	Route Section 3B		
	Route Section 3C		
	Route Section 5A		
	Route Section 5B		
	Route Section 5C		
	Route Section 6		
	Route Section 7A		
		Total - Page 6	9,824,388

C3	Tramstop Equipment		5,756,048
	Newhaven Road	134,243	
	Ocean Terminal	170,993	
	Ocean Drive	196,665	
	Constitution Street	196,665	
	Foot of the Walk	134,243	
	Balfour Street	134,243	
	McDonald Road	134,243	
	Picardy Place	134,243	
	St Andrews Square	196,665	
	Princes Street	196,665	
	Shandwick Place	134,243	
	Haymarket	233,415	
	Roseburn	196,665	
	Ravelston Dykes	196,665	
	Craigleith	196,665	
	Telford Road	196,665	
	Crewe Toll	196,665	
	West Granton	201,705	
	Caroline Park	196,665	
	Granton Waterfront	196,665	
	Granton Square	201,705	
	Murrayfield	196,665	
	Balgreen Road	196,665	
	Saughton Road North	196,665	
	South Gyle Access	196,665	
	Edinburgh Park Stop	196,665	
	Edinburgh Park	196,665	
	The Gyle	196,665	
	Gogar Burn	196,665	
	Ingliston Park and Ride	235,148	
	Airport	170,993	
		Total - Page 8	5,756,048

C4	Depot Equipment		751,013
D1	Traction Power		
D1	Traction Power - Substations		8,421,000
	Leith Sands Substation	666,750	
	Leith Walk Substation	666,750	
	Cathedral Substation	483,000	
	Haymarket Terrace Substation	483,000	
	Craigleith Substation	666,750	
	Granton Mains East Substation	666,750	
	Granton Road Substation	666,750	
	Russell Road TPH Substation	666,750	
	Bankhead Drive Substation	666,750	
	Jenner's Depository Substation	666,750	
	Gogar Depot Substation	1,454,250	
	Ingliston Park & Ride Substation	666,750	
D1(4)	Traction Power Parallel Feeder Cable		3,538,080
	Route Section 1A	360,360	
	Route Section 1B	170,100	
	Route Section 1C	260,820	
	Route Section 1D	165,060	
	Route Section 2A	260,820	
	Route Section 3A	403,200	
	Route Section 3B	177,660	
	Route Section 3C	156,240	
	Route Section 5A	196,560	
	Route Section 5B	603,540	
	Route Section 5C	249,480	
	Route Section 6	189,000	
	Route Section 7A	345,240	
		Total - Page 9	12,710,093

D2	OHLE		
D2(1)	CONTACT SYSTEMS – OVERHEAD LINE ELECTRIFICATION (OHLE)		19,237,323
	Route Section 1A	2,623,967	
	Route Section 1B	796,005	
	Route Section 1C	1,529,762	
	Route Section 1D	703,357	
	Route Section 2A	1,147,944	
	Route Section 3A	1,762,438	
	Route Section 3B	922,110	
	Route Section 3C	957,428	
	Route Section 5A	865,868	
	Route Section 5B	2,430,834	
	Route Section 5C	1,408,134	
	Route Section 6	2,512,457	
	Route Section 7A	1,577,020	
D2(2)	Pantograph		340,200
		Total - Page 10	19,577,523

Appendix B

**List of information
used to compile cost plan**

Below listed drawings and information of technical nature were generally considered for the BQs:

Series 40-10

40-10-DWG-000822	40-10-DWG-001173	40-20-DWG-000846	40-20-DWG-001084	40-30-DWG-000674
40-10-DWG-000823	40-10-DWG-001174	40-20-DWG-000847	40-20-DWG-001085	40-30-DWG-000675
40-10-DWG-000824	40-10-DWG-001175	40-20-DWG-000848	40-20-DWG-001086	40-30-DWG-000676
40-10-DWG-000850	40-10-DWG-001176	40-20-DWG-000849	40-20-DWG-001087	40-30-DWG-000678
40-10-DWG-000851	40-10-DWG-001177	40-20-DWG-000936	40-20-DWG-001088	40-30-DWG-000680
40-10-DWG-000852	40-10-DWG-001178	40-20-DWG-000937	40-20-DWG-001089	40-30-DWG-000681
40-10-DWG-000853	40-10-DWG-001179	40-20-DWG-000938	40-20-DWG-001090	40-30-DWG-000684
40-10-DWG-000951	40-10-DWG-001180	40-20-DWG-000939	40-20-DWG-001091	40-30-DWG-000685
40-10-DWG-000952	40-10-DWG-001181	40-20-DWG-000940	40-20-DWG-001092	40-30-DWG-000686
40-10-DWG-000953	40-10-DWG-001182	40-20-DWG-000941	40-20-DWG-001093	40-30-DWG-000687
40-10-DWG-000954	40-10-DWG-001183	40-20-DWG-000942	40-20-DWG-001094	40-30-DWG-000688
40-10-DWG-000955	40-10-DWG-001184	40-20-DWG-000943	40-20-DWG-001095	40-30-DWG-000689
40-10-DWG-000956	40-10-DWG-001185	40-20-DWG-000944	40-20-DWG-001096	40-30-DWG-000690
40-10-DWG-000957	40-10-DWG-001186	40-20-DWG-000945	40-20-DWG-001097	40-30-DWG-000768
40-10-DWG-000958	40-10-DWG-001187	40-20-DWG-000946	40-20-DWG-001403	40-30-DWG-000769
40-10-DWG-000959	40-10-DWG-001188	40-20-DWG-000947	40-20-DWG-001404	40-30-DWG-000770
40-10-DWG-000997	40-10-DWG-001189	40-20-DWG-000948	40-20-DWG-001405	40-30-DWG-000771
40-10-DWG-000998	40-10-DWG-001190	40-20-DWG-000982	40-20-DWG-001406	40-30-DWG-000772
40-10-DWG-000999	40-10-DWG-001191	40-20-DWG-000983	40-20-DWG-001407	40-30-DWG-000773
40-10-DWG-001000	40-10-DWG-001192	40-20-DWG-000984	40-20-DWG-001408	40-30-DWG-000774
40-10-DWG-001001	40-10-DWG-001193	40-20-DWG-000985	40-20-DWG-001409	40-30-DWG-000775
40-10-DWG-001002	40-10-DWG-001194	40-20-DWG-000986	40-20-DWG-001410	40-30-DWG-000776
40-10-DWG-001003	40-10-DWG-001195	40-20-DWG-000987	40-20-DWG-001411	40-30-DWG-000777
40-10-DWG-001004	40-10-DWG-001196	40-20-DWG-000988	40-20-DWG-001412	40-30-DWG-000778
40-10-DWG-001101	40-10-DWG-001197	40-20-DWG-000989	40-20-DWG-001413	40-30-DWG-000779
40-10-DWG-001102	40-10-DWG-001198	40-20-DWG-000990	40-20-DWG-001414	40-30-DWG-000780
40-10-DWG-001103		40-20-DWG-000991	40-20-DWG-001415	40-30-DWG-000781

Series 40-20

40-10-DWG-001104	40-20-DWG-000992	40-20-DWG-001416	40-30-DWG-000782	
40-10-DWG-001105	40-20-DWG-000825	40-20-DWG-000993	40-20-DWG-001417	40-30-DWG-000783
40-10-DWG-001106	40-20-DWG-000826	40-20-DWG-000994	40-20-DWG-001418	40-30-DWG-000784
40-10-DWG-001107	40-20-DWG-000827	40-20-DWG-000995		40-30-DWG-000785
40-10-DWG-001108	40-20-DWG-000828	40-20-DWG-000996	Series 40-30	40-30-DWG-000786
40-10-DWG-001109	40-20-DWG-000829	40-20-DWG-001017	40-30-DWG-000389	40-30-DWG-000787
40-10-DWG-001110	40-20-DWG-000830	40-20-DWG-001018	40-30-DWG-000390	40-30-DWG-000788
40-10-DWG-001111	40-20-DWG-000832	40-20-DWG-001019	40-30-DWG-000635	40-30-DWG-000789
40-10-DWG-001112	40-20-DWG-000833	40-20-DWG-001020	40-30-DWG-000636	40-30-DWG-000790
40-10-DWG-001113	40-20-DWG-000834	40-20-DWG-001021	40-30-DWG-000640	40-30-DWG-000791
40-10-DWG-001114	40-20-DWG-000835	40-20-DWG-001022	40-30-DWG-000641	40-30-DWG-000792
40-10-DWG-001115	40-20-DWG-000836	40-20-DWG-001074	40-30-DWG-000664	40-30-DWG-000793
40-10-DWG-001116	40-20-DWG-000837	40-20-DWG-001075	40-30-DWG-000665	40-30-DWG-000794
40-10-DWG-001117	40-20-DWG-000838	40-20-DWG-001076	40-30-DWG-000666	40-30-DWG-000795
40-10-DWG-001118	40-20-DWG-000839	40-20-DWG-001077	40-30-DWG-000667	40-30-DWG-000796
40-10-DWG-001119	40-20-DWG-000840	40-20-DWG-001078	40-30-DWG-000668	40-30-DWG-000797
40-10-DWG-001168	40-20-DWG-000841	40-20-DWG-001079	40-30-DWG-000669	40-30-DWG-000798
40-10-DWG-001169	40-20-DWG-000842	40-20-DWG-001080	40-30-DWG-000670	40-30-DWG-000799
40-10-DWG-001170	40-20-DWG-000843	40-20-DWG-001081	40-30-DWG-000671	40-30-DWG-000800
40-10-DWG-001171	40-20-DWG-000844	40-20-DWG-001082	40-30-DWG-000672	40-30-DWG-000801
40-10-DWG-001172	40-20-DWG-000845	40-20-DWG-001083	40-30-DWG-000673	40-30-DWG-000802

40-30-DWG-000803	40-30-DWG-001203	40-40-DWG-000977	40-60-DWG-000275	40-80-DWG-000327
40-30-DWG-000804	40-30-DWG-001204	40-40-DWG-001013	40-60-DWG-000276	40-80-DWG-000328
40-30-DWG-000805	40-30-DWG-001205	40-40-DWG-001014	40-60-DWG-000277	40-80-DWG-000329
40-30-DWG-000806	40-30-DWG-001206	40-40-DWG-001038	40-60-DWG-000278	40-80-DWG-000330
40-30-DWG-000807	40-30-DWG-001207	40-40-DWG-001039	40-60-DWG-000279	40-80-DWG-000333
40-30-DWG-000808	40-30-DWG-001208	40-40-DWG-001048	40-60-DWG-000280	40-80-DWG-000334
40-30-DWG-000809	40-30-DWG-001209	40-40-DWG-001049	40-60-DWG-000281	40-80-DWG-000335
40-30-DWG-000810	40-30-DWG-001210	40-40-DWG-001050	40-60-DWG-000282	40-80-DWG-000336
40-30-DWG-000811	40-30-DWG-001211	40-40-DWG-001051	40-60-DWG-000283	40-80-DWG-000337
40-30-DWG-000812	40-30-DWG-001212	40-40-DWG-001052	40-60-DWG-000302	40-80-DWG-000338
40-30-DWG-000813	40-30-DWG-001213	40-40-DWG-001053		40-80-DWG-000339
40-30-DWG-000814	40-30-DWG-001214	40-40-DWG-001054	Series 40-70	40-80-DWG-000340
40-30-DWG-000815	40-30-DWG-001215	40-40-DWG-001055	40-70-DWG-001146	40-80-DWG-000341
40-30-DWG-000816	40-30-DWG-001216	40-40-DWG-001056	40-70-DWG-001147	40-80-DWG-000691
40-30-DWG-000817	40-30-DWG-001217	40-40-DWG-001221	40-70-DWG-001218	40-80-DWG-000692
40-30-DWG-000949	40-30-DWG-001433	40-40-DWG-001222	40-70-DWG-001219	40-80-DWG-000693
40-30-DWG-000950	40-30-DWG-001434	40-40-DWG-001223	40-70-DWG-001220	40-80-DWG-000694
40-30-DWG-000960	40-30-DWG-001435	40-40-DWG-001224		40-80-DWG-000695
40-30-DWG-000961	40-30-DWG-001436	40-40-DWG-001225	Series 40-80	40-80-DWG-000696
40-30-DWG-000962	40-30-DWG-001437		40-80-DWG-000284	40-80-DWG-000697
40-30-DWG-000963	40-30-DWG-001438	Series 40-50	40-80-DWG-000285	40-80-DWG-000698
40-30-DWG-000964	40-30-DWG-001439	40-50-DWG-000854	40-80-DWG-000286	40-80-DWG-000699
40-30-DWG-000965	40-30-DWG-001440	40-50-DWG-000855	40-80-DWG-000287	40-80-DWG-000700
40-30-DWG-000966	40-30-DWG-001441	40-50-DWG-000856	40-80-DWG-000288	40-80-DWG-000701
40-30-DWG-000967	40-30-DWG-001442	40-50-DWG-000857	40-80-DWG-000289	40-80-DWG-000702
40-30-DWG-000968	40-30-DWG-001443	40-50-DWG-000858	40-80-DWG-000290	40-80-DWG-000703
40-30-DWG-000969	40-30-DWG-001444	40-50-DWG-000859	40-80-DWG-000291	40-80-DWG-000704
40-30-DWG-000970	40-30-DWG-001445	40-50-DWG-000860	40-80-DWG-000292	40-80-DWG-000705
40-30-DWG-000971	40-30-DWG-001446	40-50-DWG-000861	40-80-DWG-000293	40-80-DWG-000706
40-30-DWG-000972	40-30-DWG-001447	40-50-DWG-000862	40-80-DWG-000294	40-80-DWG-000707
40-30-DWG-001005	40-30-DWG-001448	40-50-DWG-000863	40-80-DWG-000295	40-80-DWG-000708
40-30-DWG-001006	40-30-DWG-001449	40-50-DWG-000864	40-80-DWG-000296	40-80-DWG-000709
40-30-DWG-001007	40-30-DWG-001450	40-50-DWG-000865	40-80-DWG-000297	40-80-DWG-000710
40-30-DWG-001008	40-30-DWG-001451	40-50-DWG-000866	40-80-DWG-000298	40-80-DWG-000711
40-30-DWG-001009	40-30-DWG-001452	40-50-DWG-000867	40-80-DWG-000299	40-80-DWG-000712
40-30-DWG-001010	40-30-DWG-001453	40-50-DWG-000868	40-80-DWG-000300	40-80-DWG-000713
40-30-DWG-001011	40-30-DWG-001454	40-50-DWG-000869	40-80-DWG-000301	40-80-DWG-000714
40-30-DWG-001012	40-30-DWG-001455	40-50-DWG-000870	40-80-DWG-000303	40-80-DWG-000715
40-30-DWG-001023	40-30-DWG-001456	40-50-DWG-000871	40-80-DWG-000306	40-80-DWG-000716
40-30-DWG-001024	40-30-DWG-001458	40-50-DWG-000872	40-80-DWG-000307	40-80-DWG-000717
40-30-DWG-001025	40-30-DWG-001459	40-50-DWG-001199	40-80-DWG-000308	40-80-DWG-000718
40-30-DWG-001026	40-30-DWG-001460	40-50-DWG-001457	40-80-DWG-000309	40-80-DWG-000719
40-30-DWG-001027	40-30-DWG-001461		40-80-DWG-000310	40-80-DWG-000720
40-30-DWG-001028	40-30-DWG-001462	Series 40-60	40-80-DWG-000311	40-80-DWG-000721
40-30-DWG-001029	40-30-DWG-001463	40-60-DWG-000260	40-80-DWG-000312	40-80-DWG-000722
40-30-DWG-001030	40-30-DWG-001464	40-60-DWG-000261	40-80-DWG-000313	40-80-DWG-000723
40-30-DWG-001031	40-30-DWG-001465	40-60-DWG-000262	40-80-DWG-000314	40-80-DWG-000724
40-30-DWG-001032	40-30-DWG-001466	40-60-DWG-000263	40-80-DWG-000315	40-80-DWG-000725
40-30-DWG-001033	40-30-DWG-001485	40-60-DWG-000264	40-80-DWG-000316	40-80-DWG-000726
40-30-DWG-001034	40-30-DWG-001486	40-60-DWG-000265	40-80-DWG-000317	40-80-DWG-000727
40-30-DWG-001035	40-30-DWG-001487	40-60-DWG-000266	40-80-DWG-000318	40-80-DWG-000728
40-30-DWG-001036		40-60-DWG-000267	40-80-DWG-000319	40-80-DWG-000729
40-30-DWG-001037	Series 40-40	40-60-DWG-000268	40-80-DWG-000320	40-80-DWG-000730
40-30-DWG-001040	40-40-DWG-000662	40-60-DWG-000269	40-80-DWG-000321	40-80-DWG-000731
40-30-DWG-001041	40-40-DWG-000663	40-60-DWG-000270	40-80-DWG-000322	40-80-DWG-000732
40-30-DWG-001042	40-40-DWG-000973	40-60-DWG-000271	40-80-DWG-000323	40-80-DWG-000733
40-30-DWG-001200	40-40-DWG-000974	40-60-DWG-000272	40-80-DWG-000324	40-80-DWG-000734
40-30-DWG-001201	40-40-DWG-000975	40-60-DWG-000273	40-80-DWG-000325	40-80-DWG-000735
40-30-DWG-001202	40-40-DWG-000976	40-60-DWG-000274	40-80-DWG-000326	40-80-DWG-000736

40-80-DWG-000737	40-80-DWG-001259	40-80-DWG-001315	40-80-DWG-001371	40-92-MAT-000761
40-80-DWG-000738	40-80-DWG-001260	40-80-DWG-001316	40-80-DWG-001372	40-92-PLA-000017
40-80-DWG-000739	40-80-DWG-001261	40-80-DWG-001317	40-80-DWG-001373	40-92-PLA-00017
40-80-DWG-000740	40-80-DWG-001262	40-80-DWG-001318	40-80-DWG-001374	40-92-PLA-000658
40-80-DWG-000741	40-80-DWG-001263	40-80-DWG-001319	40-80-DWG-001375	40-92-REG-000113
40-80-DWG-000742	40-80-DWG-001264	40-80-DWG-001320	40-80-DWG-001376	40-92-SPE-000653
40-80-DWG-000743	40-80-DWG-001265	40-80-DWG-001321	40-80-DWG-001377	40-95-SPE-000202
40-80-DWG-000744	40-80-DWG-001266	40-80-DWG-001322	40-80-DWG-001378	
40-80-DWG-000745	40-80-DWG-001267	40-80-DWG-001323	40-80-DWG-001379	
40-80-DWG-000746	40-80-DWG-001268	40-80-DWG-001324	40-80-DWG-001380	
40-80-DWG-000747	40-80-DWG-001269	40-80-DWG-001325	40-80-DWG-001381	
40-80-DWG-000748	40-80-DWG-001270	40-80-DWG-001326	40-80-DWG-001389	
40-80-DWG-000749	40-80-DWG-001271	40-80-DWG-001327	40-80-DWG-001390	
40-80-DWG-000750	40-80-DWG-001272	40-80-DWG-001328	40-80-DWG-001391	
40-80-DWG-000751	40-80-DWG-001273	40-80-DWG-001329		
40-80-DWG-000752	40-80-DWG-001274	40-80-DWG-001330	Other Information	
40-80-DWG-000753	40-80-DWG-001275	40-80-DWG-001331	40-10-REP-001162	
40-80-DWG-000754	40-80-DWG-001276	40-80-DWG-001332	40-20-REP-001490	
40-80-DWG-000755	40-80-DWG-001277	40-80-DWG-001333	40-30-REP-1160	
40-80-DWG-000756	40-80-DWG-001278	40-80-DWG-001334	40-30-REP-1161	
40-80-DWG-000757	40-80-DWG-001279	40-80-DWG-001335	40-30-REP-001488	
40-80-DWG-000980	40-80-DWG-001280	40-80-DWG-001336	40-30-REP-001492	
40-80-DWG-000981	40-80-DWG-001281	40-80-DWG-001337	40-30-REP-001495	
40-80-DWG-001016	40-80-DWG-001282	40-80-DWG-001338	40-30-REP-001496	
40-80-DWG-001227	40-80-DWG-001283	40-80-DWG-001339	40-40-REP-001158	
40-80-DWG-001228	40-80-DWG-001284	40-80-DWG-001340	40-50-REP-001489	
40-80-DWG-001229	40-80-DWG-001285	40-80-DWG-001341	40-50-REP-001491	
40-80-DWG-001230	40-80-DWG-001286	40-80-DWG-001342	40-70-REP-1159	
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40-80-DWG-001236	40-80-DWG-001292	40-80-DWG-001348	40-80-REP-000661	
40-80-DWG-001237	40-80-DWG-001293	40-80-DWG-001349	40-80-REP-000762	
40-80-DWG-001238	40-80-DWG-001294	40-80-DWG-001350	40-80-REP-000763	
40-80-DWG-001239	40-80-DWG-001295	40-80-DWG-001351	40-80-REP-000765	
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40-80-DWG-001250	40-80-DWG-001306	40-80-DWG-001362	40-80-SPE-000764	
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40-80-DWG-001253	40-80-DWG-001309	40-80-DWG-001365	40-80-SPE-000819	
40-80-DWG-001254	40-80-DWG-001310	40-80-DWG-001366	40-80-SPE-000820	
40-80-DWG-001255	40-80-DWG-001311	40-80-DWG-001367	40-91-PLA-000018	
40-80-DWG-001256	40-80-DWG-001312	40-80-DWG-001368	40-91-PLA-000019	
40-80-DWG-001257	40-80-DWG-001313	40-80-DWG-001369	40-91-PLA-000021	
40-80-DWG-001258	40-80-DWG-001314	40-80-DWG-001370	40-91-PLA-000025	

Appendix C

Risk Report

Recommendation

It is recommended that a risk contingency of £26,678,000.00 (or 9.54% of the INFRACO project cost) be incorporated into the INFRACO Cost Plan. This is based on an 80% level of confidence (P80) of the potential risk exposure of the 16 risk items analysed and 14 cost items (refer page 7 & 8 of this appendix). The INFRACO risk is incorporated into 'Preliminaries & General Items', section 1.0 Cost Summary.

It is recommended that further analysis of the INFRACO risks is carried out after the submission of contractor's tender packages.

Introduction

This report describes the findings of a quantified risk analysis (QRA) undertaken on 20th September 2006 to review the INFRACO risks on the Edinburgh Tram Network project. The analysis used a Monte Carlo technique to model 16 INFRACO risks of the 149 total project risks (including opportunities) detailed in the Turner and Townsend Capex Risk Register 18th August 2006.

The INFRACO risks were reviewed in a Cyril Sweett Risk Workshop held on the 13th September 2006. The aim of the review was to provide support for the assessment of an appropriate allowance for risk for the INFRACO cost plan. This report includes details of the methodology, analysis and findings of the cost risk analysis.

Modelling Assumptions

The risk analysis used a Monte Carlo analysis technique to provide a more robust method for modelling the potential risk exposure. The analysis was undertaken using @Risk software to provide an estimate of the potential risk exposure at various levels of confidence.

The key steps in the process were:

- Review of the 149 total project risks detailed in the Turner and Townsend Capex Risk Register 18th August 2006. The total risk allocation in this risk register was approximately £65M
- 40 risk items were removed from the total project risks for further analysis, these items contained a total risk allocation of £55M (85% of total project risks)
- A Cyril Sweett Risk Workshop held on the 13th September 2006 with the members of the Cyril Sweett cost plan team. This provided an opportunity to review the impact and probability of the 40 risk items. The workshop highlighted 15 INFRACO risks for the QRA analysis
- 1st QRA analysis was undertaken modelling both the 15 risk items and variance on the 14 cost items
- 2nd QRA analysis: An additional risk item was included to account for risks not included in the analysis but identified in the Turner and Townsend Capex Risk Register. (To account for the 109 risk and opportunity elements not included in the analysis)

Trigen distributions were used for all the risks where minimum, maximum and most likely data was available. The cost risk data and the variance used on the costs are detailed page 7 & 8 of this appendix.

Results of Analysis

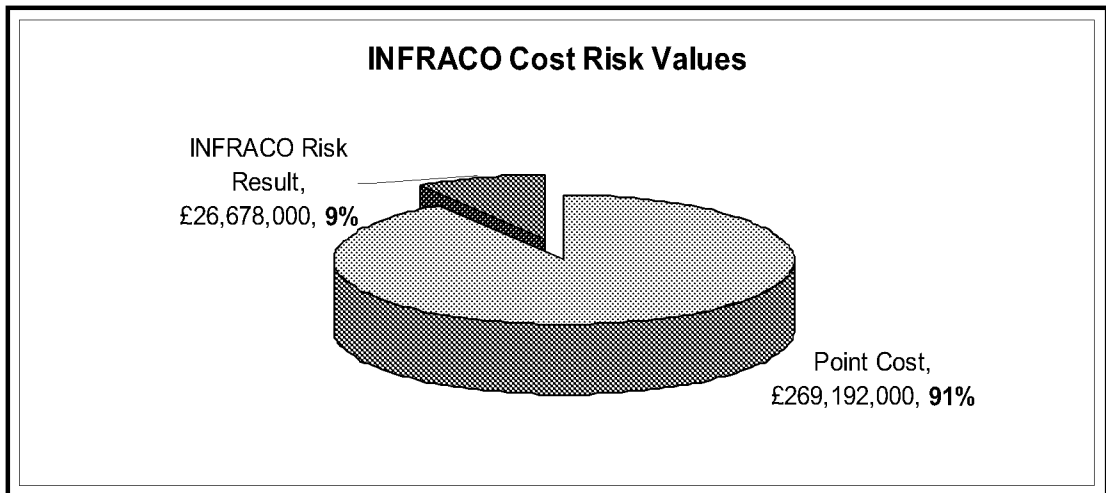
The 'Risk Calculation Summary' uses figures from the @Risk summary 'Key Output data for Cost plan', page 5 of this appendix.

Risk Calculation Summary	
Cost to P-80	£291,868,000
Point Estimate	£269,192,000
Risk to P-80	£22,676,000
Uplift factor 65/55	1.18%
INFRACO Risk Result	£26,678,000

The uplift factor of 1.18 (£65M/£55M) is used to account for the difference between risks modelled and risks detailed in the Turner and Townsend Capex Risk Register. The analysis detailed £55M of the £65M identified in the Total Project Risk register.

The confidence levels are defined in terms of probability such that an 80% confidence (or P-80) implies a probability of 80% that the risk will be less than the indicated value. The cumulative probability values and cumulative probability curve is shown on pages 5 and 6 of this appendix.

The 'Risk to P-80' value for the project is 9.0% of the project cost. The graph below shows the weightings of the INFRACO Point Cost and the INFRACO Risk result.



Cost Variance

The INFRACO Risk value is a combination of Cost Variance (values shown on page 7 of this appendix) and Risk Items (values shown on page 8 of this appendix). The table below shows the weighting of the risk items and cost variance in determining the INFRACO Risk.

INFRACO Risk	
Cost Variance (Estimating Uncertainty)	£12,994,000
Risk Items – 16 Risks Items	£13,684,000
INFRACO Risk Result	£26,678,000

Regression Sensitivity

The regression sensitivity graph below is a graphical representation of the correlation between the individual risk items and the total INFRACO risk exposure. It can be interpreted as showing which uncertainties drive the overall risk and provides a useful guide for prioritising risk mitigation measures.

The following six items have the greatest affect on the INFRACO risk, by reducing either the probability their occurrence and / or the impact it will be possible to reduce the risk cost (sorted in decreasing magnitude of influence):

- ✔ Failure to meet performance requirements
- ✔ Preliminaries & General items (cost variance)
- ✔ Delay to start of INFRACO programme
- ✔ Track and Formation (cost variance)
- ✔ Procurement process does not lead to price certainty
- ✔ Late consents (Planning, TTROs, TROs, Network Rail Possessions etc)

TIE Quantitative Risk Analysis

INFRACO risk model excluding inflation, revision 3 on cost sensitivities and including an unidentified risk item.

Analysis Summary Statistics	
Workbook Name	TIE QRA Model 180906 D8a.xls
Number of Simulations	1
Number of Iterations	3000
Number of Inputs	350
Number of Outputs	3
Sampling Type	Latin Hypercube
Simulation Start Time	10:56:23
Simulation Stop Time	10:56:29
Simulation Duration	00:00:06
Random Seed	590379555

Key Model Output Data	
Minimum	262,546
Maximum	347,174
Mean	285,630
P 80	291,868
St Deviation	12,555

All Values in £,000

Split Results Pmean	
Cost Pmn	276,460
Risk Pmn	9,170
Cost Uplift	7,268
Risk Uplift	9,170
Risk to Pm	16,438

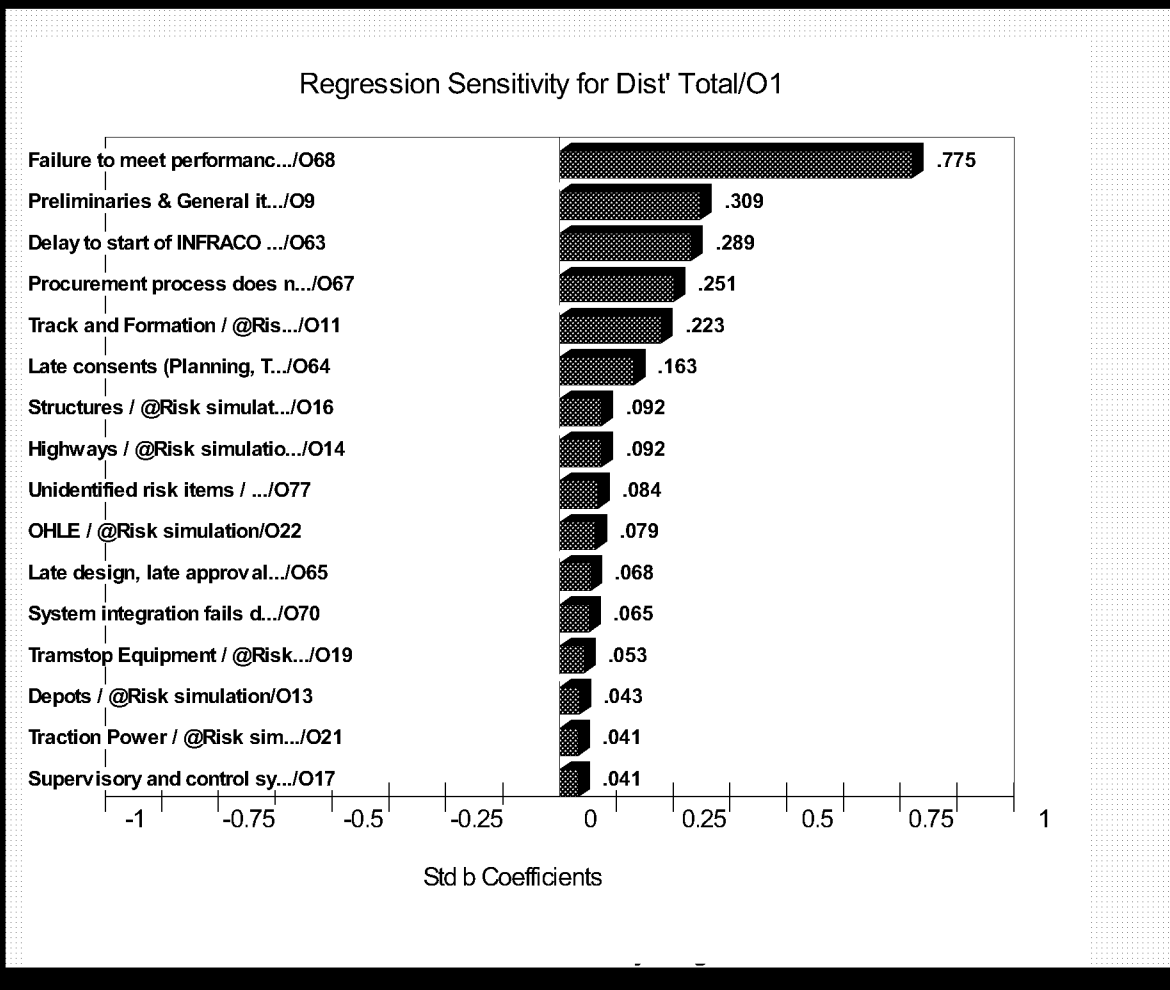
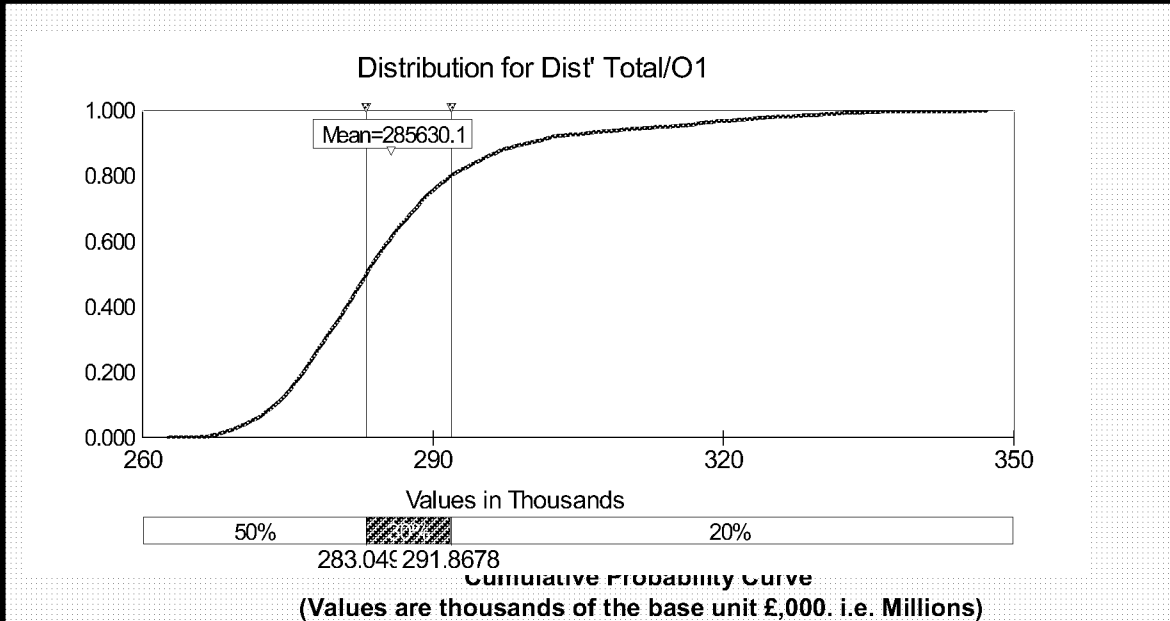
Key Output Data For Cost Plan				
Point Estimate	Cost to P mean	Pmean	Cost to P80	P80
269,192	16,438	285,630	6,238	291,868

Point Est	% to Pmean	Pmean	% to P80	P80
269,192	6%	285,630	2%	291,868

Sensitivities			
Description	Rank	Regression	Correlation
Failure to meet performance requirements	1	0.775	0.482
Preliminaries & General items / @Risk simulation	2	0.309	0.443
Delay to start of INFRACO programme	3	0.289	0.388
Procurement process does not lead to award	4	0.251	0.313
Track and Formation / @Risk simulation	5	0.223	0.322
Late consents (Planning, TTROs, TRPs)	6	0.163	0.225
Structures / @Risk simulation	7	0.092	0.141
Highways / @Risk simulation	8	0.092	0.159
Unidentified risk items / @Risk simulation	9	0.084	0.126
OHLE / @Risk simulation	10	0.079	0.104
Late design, late approvals and other	11	0.068	0.092
System integration fails during testing	12	0.065	0.079
Tramstop Equipment / @Risk simulation	13	0.053	0.047
Depots / @Risk simulation	14	0.043	0.026
Traction Power / @Risk simulation	15	0.041	0.080
Supervisory and control system / @Risk simulation	16	0.041	0.050
Compensation paid to Train Operators	17	0.037	0.035
Uncertainty of Utilities location and cost	18	0.037	0.058
Environmental Statement requirements	19	0.034	0.065
Comms / @Risk simulation	20	0.025	0.037

Cumul' Probabilities	
0%	262,546
5%	270,995
10%	273,666
15%	275,278
20%	276,561
25%	277,656
30%	278,822
35%	279,980
40%	281,010
45%	282,047
50%	283,049
55%	284,127
60%	285,389
65%	286,634
70%	288,150
75%	289,713
80%	291,868
85%	294,869
90%	299,653
95%	314,156
100%	347,174

TIE Quantitative Risk Analysis



Appendix D
Escalation Calculation

Escalation- Calculation Summary

	At 3Q 06 price levels	Escalation prior to start of construction	Cost at price levels at start of construction	Escalation through construction	Total Out-turn costs at end of day
Civils	122,638,687	7,013,742	129,652,428	12,045,590	141,698,018
Building	22,786,608	1,303,173	24,089,781	1,515,973	25,605,753
Signalling	14,542,744	1,054,330	15,597,074	1,266,109	16,863,183
Electrical and Traction Power, et	41,539,405	2,905,361	44,444,766	3,064,128	47,508,894
Organisation Management	60,879,923	3,006,859	63,886,782	4,114,048	68,000,830
	262,387,366	15,283,465	277,670,831	22,005,847	299,676,678
		£			
		262,387,366			
	15,283,465				
	<u>22,005,847</u>				
		37,289,312			
		<u><u>299,676,678</u></u>			

Edinburgh Trams, Escalation – to: Construction

COST	2006 start 4Q	2006 3m	2007 12m	2007 end 4Q
Civils	122,638,687	1,395,015	5,618,727	129,652,428
Building	22,786,608	259,198	1,043,975	24,089,781
Signalling	14,542,744	209,052	845,278	15,597,074
Electrical and Traction Power, etc	41,539,405	576,359	2,329,002	44,444,766
Organisation Management	60,879,923	608,799	2,398,060	63,886,782
TOTALS	262,387,366	3,048,423	12,235,041	277,670,831

Indexation %	2003	2004	2005	2006	2007
Civils %	3.15	4.83	4.30	4.55	4.53
Building %	3.15	4.83	4.30	4.55	4.53
Signalling %	4.35	6.03	5.50	5.75	5.73
Electrical and Traction Power, etc %	4.15	5.83	5.30	5.55	5.53
Organisation Management %	4.40	4.50	4.30	4.00	3.90

	estimate	inflation %	period	inflation £	uplift £
2006	Civils				
1st year	122,638,687	4.550	3m	1,395,015	124,033,702

2007	Civils				
2nd year	124,033,702	4.530	12m	5,618,727	129,652,428

2006	Building				
1st year	22,786,608	4.550	3m	259,198	23,045,806

2007	Building				
2nd year	23,045,806	4.530	12m	1,043,975	24,089,781

2006	Signalling				
1st Year	14,542,744	5.750	3m	209,052	14,751,796

2007	Signalling				
2nd year	14,751,796	5.730	12m	845,278	15,597,074

2006	Electrical, Traction Power & Telecomms				
1st Year	41,539,405	5.550	3m	576,359	42,115,764

2007	Electrical, Traction Power & Telecomms				
2nd year	42,115,764	5.530	12m	2,329,002	44,444,766

2006	Organisation Management				
1st Year	60,879,923	4.000	3m	608,799	61,488,722

2007	Organisation Management				
2nd year	61,488,722	3.900	12m	2,398,060	63,886,782

Edinburgh Trams Escalation during Construction & End of Day Cost

	1st year	2nd year	3rd year
Refer to indexation % sheet	2008	2009	2010
Period (months) inflation applies	12	12	10
Civils %	5.57	5.55	5.55
Building %	3.80	3.80	3.80
Signalling %	4.88	4.87	4.87
Electrical and Traction Power, etc %	4.16	4.15	4.15
Organisation Management %	4.00	4.10	4.10

Construction period details - months & monthly spend	from "... to Construction"	Construction period/months	Constr. period monthly spend
Civils %	129,652,428	32	4,051,638
Building %	24,089,781	32	752,806
Signalling %	15,597,074	32	487,409
Electrical and Traction Power, etc %	44,444,766	32	1,388,899
Organisation Management %	63,886,782	34	1,879,023

Escalation & End of Day Cost	2008	2009	2010			End of Day TOTAL
Civils	1,354,058	4,132,461	6,559,071			141,698,018
Building	171,640	521,441	822,891			25,605,753
Signalling	142,713	434,797	688,598			16,863,183
Electrical and Traction Power, etc	346,669	1,053,561	1,663,898			47,508,894
Organisation Management	450,966	1,382,660	2,280,422			68,000,830
TOTALS	2,466,045	7,524,921	12,014,881			299,676,678

Civils - 1st Year =>	monthly spend	Y1 period spend	over ? months	mid point	% p.a.	months x %	£
	4,051,638	48,619,661	12	Y	5.570	2.785	1,354,058
						1st year escalation:	1,354,058
						1st year escalated spend:	49,973,718

Civils - 2nd Year =>	monthly spend	Y2 period spend	over ? months	mid point	% p.a.	% x months	£
	4,051,638	48,619,661	12	N	5.570	5.570	2,708,115
		51,327,776	12	Y	5.550	2.775	1,424,346
						2nd year escalation:	4,132,461
						2nd year escalated spend:	52,752,121

Civils - 3rd Year =>	monthly spend	Y3 period spend	over ? months	mid point	% p.a.	% x months	£
	4,051,638	48,619,661	12.0	N	5.570	5.570	2,708,115
		51,327,776	12.0	N	5.550	5.550	2,848,692
		54,176,467	8.0	Y	5.550	1.850	1,002,265
						3rd year escalation	6,559,071
						3rd year escalated c-flow	55,178,732

Building - 1st Year =>	monthly spend	Y1 period spend	over ? months	mid point	% p.a.	months x %	£
	752,806	9,033,668	12	Y	3.800	1.900	171,640
						1st year escalation	171,640
						1st year escalated spend	9,205,307

Building - 2nd Year =>	monthly spend	Y2 period spend	over ? months	mid point	% p.a.	% x months	£
	752,806	9,033,668	12	N	3.800	3.800	343,279
		9,376,947	12	Y	3.800	1.900	178,162
						2nd year escalation	521,441
						2nd year escalated spend	9,555,109

Building - 3rd Year =>	monthly spend	Y3 period spend	over ? months	mid point	% p.a.	% x months	£
	752,806	9,033,668	12.0	N	3.800	3.800	343,279
		9,376,947	12.0	N	3.800	3.800	356,324
		9,733,271	8.0	Y	3.800	1.267	123,288
						3rd year escalation	822,891
						3rd year escalated cash-flow	9,856,559

Signalling - 1st Year =>	monthly spend	Y1 period spend	over ? months	mid point	% p.a.	months x %	£
	487,409	5,848,903	12	Y	4.880	2.440	142,713
						1st year escalation	142,713
						1st year escalated spend	5,991,616

Signalling - 2nd Year =>	monthly spend	Y2 period spend	over ? months	mid point	% p.a.	% x months	£
	487,409	5,848,903	12	N	4.880	4.880	285,426
		6,134,329	12	Y	4.870	2.435	149,371
						2nd year escalation	434,797
						2nd year escalated spend	6,283,700

Signalling - 3rd Year =>	monthly spend	Y3 period spend	over ? months	mid point	% p.a.	% x months	£
	487,409	5,848,903	12.0	N	4.880	4.880	285,426
		6,134,329	12.0	N	4.870	4.870	298,742
		6,433,071	8.0	Y	4.870	1.623	104,430
						3rd year escalation	688,598
						3rd year escalated cash-flow	6,537,501

Electrical & Traction - 1st Year =>	monthly spend	Y1 period spend	over ? months	mid point	% p.a.	months x %	£
	1,388,899	16,666,787	12	Y	4.160	2.080	346,669
						1st year escalation	346,669
						1st year escalated spend	17,013,456

Electrical & Traction - 2nd Year =>	monthly spend	Y2 period spend	over ? months	mid point	% p.a.	% x months	£
	1,388,899	16,666,787	12	N	4.160	4.160	693,338
		17,360,126	12	Y	4.150	2.075	360,223
						2nd year escalation	1,053,561
						2nd year escalated spend	17,720,348

Electrical & Traction - 3rd Year =>	monthly spend	Y3 period spend	over ? months	mid point	% p.a.	% x months	£
	1,388,899	16,666,787	12.0	N	4.160	4.160	693,338
		17,360,126	12.0	N	4.150	4.150	720,445
		18,080,571	8.0	Y	4.150	1.383	250,115
						3rd year escalation	1,663,898
						3rd year escalated cash -flow	18,330,685

Org Management - 1st Year =>	monthly spend	Y1 period spend	over ? months	mid point	% p.a.	months x %	£
	1,879,023	22,548,276	12	Y	4.000	2.000	450,966
						1st year escalation	450,966
						1st year escalated spend	22,999,242

Org Management - 2nd Year =>	monthly spend	Y2 period spend	over ? months	mid point	% p.a.	% x months	£
	1,879,023	22,548,276	12	N	4.000	4.000	901,931
		23,450,207	12	Y	4.100	2.050	480,729
						2nd year escalation	1,382,660
						2nd year escalated spend	23,930,936

Org Management - 3rd Year =>	monthly spend	Y3 period spend	over ? months	mid point	% p.a.	% x months	£
	1,879,023	22,548,276	12.0	N	4.000	4.000	901,931
		23,450,207	12.0	N	4.100	4.100	961,458
		24,411,666	10.0	Y	4.100	1.708	417,033
						3rd year escalation	2,280,422
						3rd year escalated cash-flow	24,828,698

Appendix E

Apportionment of cost into Phase 1a and Phase 1b

WBS Code	Item Code	DESCRIPTION	Phase 1a £	Phase 1b £
	TBA	Preliminaries & General Items	95,016,173	23,754,043
	TBA	Method Related Charges	inc above	inc above
	A1	Trams	902,120	225,530
	B1	Track and Formation	42,676,402	12,706,518
	B2	Tramstops	2,935,575	1,218,713
	B3	Depots	18,592,503	n/a
	B4	Highways	18,489,856	4,378,727
	B5	Buildings	936,723	176,795
	B6	Structures	25,273,039	2,421,970
	C1	Supervisory and Control System	5,148,696	1,287,174
	C2	Comms	4,393,964	1,098,491
	C3	Tramstop Equipment	3,975,983	1,780,065
	C4	Depot Equipment	751,013	n/a
	D1	Traction Power	9,221,730	2,737,350
	D2	OHLE	15,867,508	3,710,015
TOTAL PHASES 1a & 1b			244,181,284	55,495,392