
From: Matthew Crosse
Sent: 30 January 2007 17:17
To: Steven Bell
Cc: Frances Hamilton; Susan Clark
Subject: RE: Edinburgh Tram Project

Categories: Tram

Steven – this looks good.

Unfortunately, I won't have much more than an hour on Thursday from around 11.30


Matthew

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Did you know Trams show a city is a modern and well-connected place to do business, which can lead to more investment, new jobs, regeneration and more prosperity for us all.

From: Steven Bell
Sent: 24 January 2007 14:24
To: David Crawley
Cc: Susan Clark; Matthew Crosse
Subject: Edinburgh Tram Project

David

Further to our call today, I have discussed the potential solutions with Susan and Matthew and we are all keen to understand if you would undertake a role for us as Tram Engineering & Assurance/Approvals Director, one of 4 key reports to Matthew; the others being Delivery; Commercial and Finance. I would expect a full reporting line into the Tram Project Director and a "dotted line" to me linking any relevant **tie** wide issues.

Initial discussions suggest that areas to be tackled within the role include:

- HSQE (including audit)
- Traffic Management (significant approvals element)
- Design
 - SDS interfaces (including approvals)
 - TSS interfaces (including verification)

- Tie internal design management and decision making
- IDC
- MUDFA demands
- Linkage to InfraCo

There is a key requirement to work as part of the leadership team to address a number of the areas you highlighted in your report, and I am convinced that the Tram Executive Management Team are "Ready for Action" and Matthew and Susan are extremely keen make changes and move forward.

They are completing some work tomorrow and Friday, and once in place this will help flesh out the boundaries and detailed actions required. I should be able to update you by email on Monday 29th January.

It would be useful to have any of your thoughts on role and capabilities, together with any proposals you may have on terms of engagement at your earliest convenience so that we can digest in advance of next week.

I can confirm I am available on the morning of the 31st January (until 1400) or any time after 1100 on the 1st February 2007. Let me know what suits you and I'll negotiate Susan's and Matthew's diaries.

Any further questions, please give me a call on [REDACTED]

Regards

Steven

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