From: Sent: To: Subject: Fitchie, Andrew 23 May 2005 11:00 'Mark Bourke' RE: Tram > iiOBC > DLA Piper Managed Risks

Many thanks.

From: Mark Bourke [mailto:Mark.Bourke@tie.ltd.uk] Sent: 23 May 2005 10:05 To: Fitchie, Andrew Subject: Tram > iiOBC > DLA Piper Managed Risks

Andrew

Please find below a summary of DLA Piper managed risks, for your information, as requested.

Mark

| R ef | Description of Risk | Timing | Categ ory | Proj ect | CAP EX | OP EX | Reven ue | Progra mme | Qual ity | Function ality | Approvab ility | 1 |
|---------|---|-----------------|--------------|------------------|-----------|----------|-------------|---------------|-------------|-------------------|-------------------|---|
| 20 0 | If design changes are required by CEC/tie or Transdev during detailed design or construction then additional costs and programme delays will be potentially incurred | Procure ment | SDS | Line 1 & 2 | 0 | | | 0 | 0 | | | |

| 20 | Break points of DPOFA Agreement are acted upon resulting in delay to procurement p rocess | Procure ment | DPOF | Line 1 & 2 | | | 0 | | 0 | |
|---------|---|-----------------|-----------|------------------|---|--|---|--|---|--|
| 55 | DPOFA Procurement delayed due to inappropriate approach to CARP process adopted by bidders | Procure ment | DPOF | Line 1 & 2 | | | 0 | | | |
| 20 2 | If there is a safety or technical Change of Law then compliance will require investment | Procure ment | LEGA L | Line 1 & 2 | 0 | | 0 | | 0 | |
| 71 | DPOFA Procurement delayed due to consequence of termination | Procure ment | DPOF | Line 1 & 2 | 0 | | 0 | | | |
| 19 9 | If the contractual matrix to support tie's preferred procurement strategy proves difficult to deliver then delays and | Procure ment | LEGA L | Line 1 & 2 | 0 | | 0 | | | |

| Ĩ | additional costs could be | | | e e | | | | | | |
|---------|---|------------------|-------------|------------------|---|--|---|---|---|--|
| 20 1 | incurred If the external events or incidents impact system construction, operation or maintenance then the InfraCo may seek costs | Construc tion | INFRA CO | Line 1 & 2 | 0 | | 0 | | | |
| 20 4 | If grounds of Termination are ambiguous then the contract may be unworkable | Procure ment | LEGA L | Line 1 & 2 | | | 0 | | | |
| 92 | DPOFA Procurement delayed due to re- configuration of bidder | Procure ment | DPOF | Line 1 & 2 | | | 0 | | 0 | |
| 20 3 | If there is a dispute between tie/InfraCo then the Dispute Resolution procedure will be required to be applied | Procure ment | INFRA CO | Line 1 & 2 | 0 | | 0 | | 0 | |
| 19 6 | If the DPOFA and InfraCo Contracts are compromised due to the introduction of TEL then the Contract may be unworkable. | Procure ment | LEGA L | Line 1 & 2 | | | 0 | 0 | 0 | |

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From the desk of Mark Bourke, Risk Manager

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