

Unknown

From: Stewart McGarrity [Stewart.McGarrity@tie.ltd.uk]
Sent: 09 May 2005 07:56
To: Alex Macaulay; Barry Cross; clement.walsh@uk.pwc.com; James Papps; Fitchie, Andrew; Fitzgerald, Sharon; Mark Bourke; Ian Kendall
Subject: FW: Meeting re procurement strategy issues
Attachments: Procurement questions.doc

Re attached list of questions from KPMG which will form the basis of the meeting on Wednesday at DLA.

Perhaps we should have a pre-meeting at say 2pm to make sure we are all in agreement about the answers to some of the key questions? All those in favour say aye!

Stewart

From: Ware, Julian [mailto:Julian.Ware@KPMG.co.uk]
Sent: 06 May 2005 17:49
To: Stewart McGarrity; clement.walsh@uk.pwc.com; James Papps; andrew.fitchie@dla.com; sharon.fitzgerald@dlapiper.com; Mark Bourke; Ian Kendall
Cc: John.Ramsay@scotland.gsi.gov.uk; Cameron, Uilleam; Graeme Bissett External Contact; tony.rose@uk.pwc.com; Malcolm, Craig
Subject: RE: Meeting re procurement strategy issues

Stewart,

Thank you. I have prepared the attached.

I do not intend to discuss all of the questions in detail on Thursday. For instance, I know that PwC are already likely to cover points 1, 2 and 4 in the revised report. There may be others where the issues are well understood – and where we do not need to rehearse the arguments at this stage.

Thank you

Julian

From: Stewart McGarrity [mailto:Stewart.McGarrity@tie.ltd.uk]
Sent: 03 May 2005 16:04
To: clement.walsh@uk.pwc.com; Ware, Julian; James Papps; andrew.fitchie@dla.com; sharon.fitzgerald@dlapiper.com; Mark Bourke; Ian Kendall
Cc: John.Ramsay@scotland.gsi.gov.uk; Cameron, Uilleam; Graeme Bissett; tony.rose@uk.pwc.com
Subject: Meeting re procurement strategy issues

Dear all,

This is to confirm a meeting has been arranged to discuss procurement strategy issues identified by SE and their advisors KPMG when they reviewed the Draft IOBC for the tram project.

Where:
DLA offices in Edinburgh (Rutland Square EH1 2AA)

When:
Thursday 12 May 3:00pm to 5:00pm

Attendees:
Julian Ware – KPMG
Clement Walsh - PwC
Ian Kendall – tie

Stewart McGarrity – tie
Mark Bourke – tie
James Papps – PUK
Andrew Fitchie – DLA
Sharon Fitzgerald - DLA

Agenda:

This meeting will not turn into a major trawl through the procurement strategy. A clear agenda of unresolved issues is expected to emerge following a meeting later this week between Julian and Clement. Very likely to be included are concerns about the design contract (programmed for award in late June) and vehicles contract. In particular:

- Risks arising from procurement of these two contracts separate from the main infrastructure contract (Infraco)
- Risks arising from the intended novation of those two contracts to Infraco
- Clear identification the way in which **tie** will manage/mitigate those risks
- Clear identification of assumptions re who bears the consequences should **tie** fail to manage those risks and what the consequences would be

Regards,
Stewart

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