

Mark

In addition to the comments by Trudi, I have added some coments to the attached (highlighted in red). Unfortunately, I see no scope for any further increase in progress towards completion of mitigation as a result. However, there is onw risk that I recall was included previously that I can't see in the current version. This is that planning permission is granted for other development which conflicts with tram because of failure of CEC Planning to properly apply safeguarding policy. It has become clear that this was a real risk and, as a result, we have been instructed to operate the planning protocol again. As a result, we have managed to ensure that the processing of one particularly significant planning application for line 1 will now take into account the needs of tram. It had become clear that this had not een happening. I've added this to end of your spreadsheet.

As for item 106, I'm not clear on precisely what this is about. Who included this item and can I help?

Kind regards

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**From:** Mark Bourke [mailto:Mark.Bourke@tie.ltd.uk]

**Sent:** 28 January 2005 02:26 PM

**To:** Ann Faulds; Ian Kendall; Iclark@webershandwick.com; Kevin Murray; Geoff Duke; Alex Macaulay; medgar@collierscre.co.uk; Raymond McMaster; Trudi Craggs; Jeff Knight; Graeme Bissett; doug.blenkey@fabermaunsell.com; Turner, Gary J; Andrew.Fitchie@dla.com; Pat Diamond; jim.harries@transdevplc.co.uk

**Cc:** Michael Howell; Suzanne Waugh; Murray, Gavin R.; David Ramsay; Gerry Henderson; Tom Blackhall; pdawkins@cdlgroup.co.uk; gbiggam@cdlgroup.co.uk; Andy Wood; Willie Fraser; Lax, Martin C

**Subject:** Line 1 & 2 > Risk Register > v.26

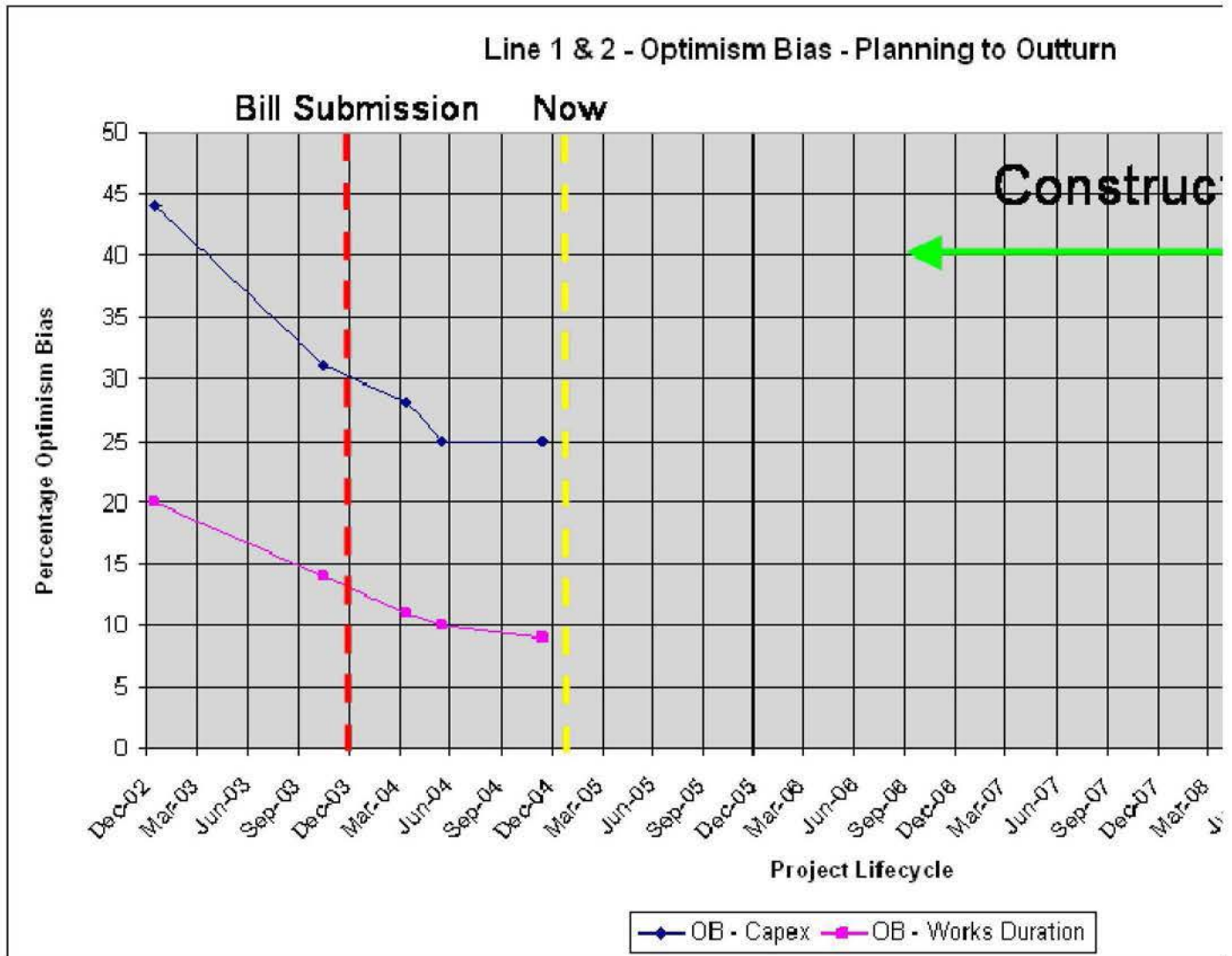
**For the attention of the Tram System Risk Management Team**

Actionee	Company/Group	Person Responsible
tie (TRO)	Traffic Regulation Order Group	<i>Ann Faulds (Dundas &amp; Wilson)</i>
tie (PRO)	Procurement Group	<i>Ian Kendall</i>
tie (PR)	PR & Communication Group	<i>Lesley Clark (Weber Shandwick)</i>
tie (PMs)	tie Project Managers	<i>Kevin Murray (Line 1) &amp; Geoff Duke (Line 2)</i>
tie (PD)	tie Projects Director	<i>Alex Macaulay</i>
tie (PAL)	Property and Land Group	<i>Matthew Edgar (Colliers CRE)</i>
tie (PAE)	Planning and Environment Group	<i>Ray McMaster (Dundas &amp; Wilson)</i>
tie (OME)	Objection Management and Evidence Group	<i>Trudi Craggs (Dundas &amp; Wilson)</i>
tie (MAD)	Modelling and Demand Group	<i>Jeff Knight</i>
tie (FD)	tie Financial Director	<i>Graeme Bissett</i>
tie (CFM)	tie Corporate Finance Manager	<i>Pat Diamond</i>
tie (CEO/Chair)	tie Chief Executive/Chairman	<i>Michael Howell</i>
TET	Transdev Edinburgh Trams	<i>Jim Harries</i>
MM	Mott MacDonald	<i>Gary Turner</i>
FM	Faber Maunsell	<i>Doug Blenkey</i>
DLA	DLA	<i>Andrew Fitchie</i>

Dear All

Please find attached a copy of the Risk Register for Line 1 and 2 for your update. I note that this version has a substantial increase in number of new risks thanks to thorough review by Jim and disaggregation of DPOF and InfraCo risks by Andrew (many thanks).

There is an apparent slowing in pace in reduction of Optimism Bias (overall risk exposure), as shown below.



Can we please request your comments (highlighting all amendments) on the following areas by close of play **Thursday 10 February 2004**.

- **New risks** that have been identified including those related to current and any emerging key workstreams including scheme review, interface management, development of funding and ongoing stakeholder (objector) management, parliamentary process, and ongoing/planned procurements; and
- **Existing risks** mitigation strategies, likelihood and significance (particularly for post-mitigation 'high' risks), date(s) for completion of mitigation, 'closed' risks and (as ever, the all important) mitigation factors for each of the risks for which you have been allocated to record any progress to date.

If you have any queries, please get in touch.

Mark

**From the desk of Mark Bourke, Risk Manager**

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