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**From:** Tom Hickman - TSS [Tom.Hickman@tie.ltd.uk]  
**Sent:** 03 August 2006 10:43  
**To:** Chandler, Jason; Jones, Carla  
**Cc:** Silviu Rosu - TSS; Andie Harper; Trudi Craggs; Gavin Murray; David Ramsay; Hutchison, David; Hansen, Jes; Dolan, Alan; John McAloon - TSS  
**Subject:** RE: SDS Programme: re-baseline

Jason / Carla,

further to all of the points mentioned below SDS still have an obligation to submit an updated Primavera programme and supporting information for period progress for July to tie for inclusion in the overall monthly progress report. To date we have not received this information and in discussion between myself and Carla this morning it would seem that you do not intend to submit this for the July progressing period.

You have submitted your period 11 Progress report which shows overall progress of 39.69%, an increase of 6.15% from the period 10 report so I assume this must have been prepared from some supporting information ?

Should you not submit an updated Primavera programme then we can only assume there has been no movement in the period and so move the programme out 1 month.

Note that this impacts all other areas of the programme that are dependant on the design phase.

As the overall monthly progress report has to be completed by end of Friday 4th August, please respond by the end of today advising if you intend to submit an updated Primavera programme complete with progress for July.

Regards

Tom Hickman TSS  
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**From:** Willie Fraser  
**Sent:** Tue 01/08/2006 16:54  
**To:** 'Chandler, Jason'  
**Cc:** Andie Harper; Trudi Craggs; Silviu Rosu - TSS; Gavin Murray; David Ramsay; Jones, Carla; Hutchison, David; Hansen, Jes; Fox, Andrew  
**Subject:** RE: SDS Programme: re-baseline

Jason,

Slightly different from my understanding, so I have written to clarify some points

Going forward, your programme should be developed to demonstrate how you will achieve your milestones. I am happy for you to re-baseline as this will make the programme easier to follow, and encourage people to use the thing. However, tie is extremely eager to ensure that we track any historical slippage. To do this, you have agreed to provide a commentary, for ties' approval, so that we have a record of how we got to where we are.

Taking account of the charette changes, we cannot pre-empt the decision of the TEL board to proceed. Your analysis of each change must outline how you will programme the work, and advise of any impacts. Subsequently, until approved, the programme should reflect some form of parallel working, or as you say, to minimize abortive working. I think that this is a logistical nightmare, and it will only be resolved when we know if we are to proceed with the changes. You have my sympathy, but I don't think we have an option.

Trudi, Dave, any further thoughts?

PBH00006242\_0001

Willie

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**From:** Chandler, Jason [mailto:ChandlerJ@pbworld.com]

**Sent:** 01 August 2006 16:25

**To:** Willie Fraser

**Cc:** Andie Harper; Trudi Craggs; Silviu Rosu - TSS; Gavin Murray; David Ramsay; Jones, Carla; Hutchison, David; Hansen, Jes; Fox, Andrew

**Subject:** RE: SDS Programme: re-baseline

Willie,

Further to our meeting on Thursday 27 July with yourself, Dominic Stewart, John McAloon and David Ramsey I thought it worth confirming what was agreed as the way forward with the update of the SDS Project Design Plan.

Due to the recent changes driven by the Charette relating to issues principally associated with Section 1, it was agreed that SDS will produce a re-baselined design plan. This is to reflect the impact of the Charette changes on the critical path and in particular with respect to the junction modelling. SDS are to re prioritise the detailed design work to avoid abortive work on sections already identified for change as a result of the Charette.

SDS are also to include a new section on the plan to undertake the analysis of the route sections addressed during the Charette. These are as follows;

Haymarket Junction  
Shandwick Place  
Prince's Street  
St Andrew Square  
Piccardy Place  
Lieth Walk  
Foot of the Walk.

The programme will include a period of option development where the options presented in the Tram Charette 26/27 June - Outputs Report will be developed and reviewed to establish if they are technically feasible. During a meeting today with Gavin Murray it was agreed that this will be followed by a meeting with tie and CEC to present the findings of the review. If this is approved the option will be progressed to Preliminary design status at which point it will be submitted to tie and subsequently CEC for approval. Where the options are either technically unacceptable, or rejected during the go/no go meeting the original preliminary design will be progressed into detailed design.

The revised plan will be fully resourced and SDS will prepare a narrative to support the plan which will detail the changes in the plan and the impact on key dates. The re-baselined plan will be issued to tie on 11 August.

I hope that this is to your satisfaction,

Regards,

Jason

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**From:** Willie Fraser [mailto:Willie.Fraser@tie.ltd.uk]

**Sent:** 24 July 2006 16:21

**To:** Chandler, Jason

**Cc:** Andie Harper; Trudi Craggs; Silviu Rosu - TSS; Gavin Murray; David Ramsay

**Subject:** RE: SDS Programme: re-baseline

Jason,

Sorry to write again.

PBH00006242\_0002

It was implied in my email, but I want to make it ABSOLUTELY clear to all involved that tie expect that the monthly Progressed Programme update (usually supplied at the end of each month) is to be a realistic current forecast of your Programme along with all mitigation measures that are required to deliver the design as required.

If you have any issues, please let me know.

Willie

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**From:** Willie Fraser  
**Sent:** 24 July 2006 15:29  
**To:** Chandler, Jason  
**Cc:** Andie Harper; Trudi Craggs; Silviu Rosu - TSS; Gavin Murray; David Ramsay  
**Subject:** SDS Programme: re-baseline

Jason,

I am writing to confirm tie's expectation in relation to the update of your programme. This update should be used to demonstrate how you plan to recover any lost time. In addition, we would like you to reflect the recent split in preliminary Design (PD) in PD1 and PD2, and ensure that you provide adequate detail for engagement with CEC. It is your call if you want to re-visit future elements, but at the end of the process, you will have to ensure that any third parties are happy and understand the implication on them, and their resources.

I also want to take the opportunity to clarify that we do not want SDS to submit a re-baselined programme. This will not be acceptable to tie.

If you require further clarification, please let me know.

Thanks,

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